Department of the

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to $\underline{www.irs.gov/Form990}$ for instructions and the latest information.

2019

DLN: 93493133031601 OMB No. 1545-0047

Open to Public Inspection

		enue Service						
			C Name of organization	ning 07-01-2019 , and ending 06	-30-2020	D Employer	identif	ication number
		pplicable: change	THE JOHNS HOPKINS HOSPITAL					ication number
□ Na		-				52-05916 -	56	
☐ Ini			Doing business as					
		n/terminated d return	Number and street (or P.O. box if ma	ail is not delivered to street address) Room	/suite	E Telephone	number	
		on pending	3010 KECMICK DD Ç BI DC NO 4300		,	(443) 997	7-5771	
			City or town, state or province, coun	try, and ZIP or foreign postal code				
			BALTIMORE, MD 21211			G Gross rece	ipts \$ 2,	,694,009,829
			F Name and address of principal	officer:	H(a) Is th	nis a group retu	rn for	
			DANIEL B SMITH 3910 KESWICK RD S BLDG NO 4	300A		ordinates?		□Yes ☑No
			BALTIMORE, MD 21211		H(b) Are	all subordinate: ided?	5	☐ Yes ☐No
I Ta	x-exe	mpt status:	☑ 501(c)(3) □ 501(c)() ◄ (i	insert no.)	I	lo," attach a lis	t. (see	instructions)
J W	ebsit	te:► WW	VW.HOPKINSMEDICINE.ORG/HOPK		H(c) Grou	up exemption n	umber	>
K Forr	n of o	rganization	: 🗹 Corporation 🗌 Trust 🔲 Assoc	ciation 🔲 Other 🕨	L Year of form		1 State 1D	of legal domicile:
Б		C						
Pa	art I		I mary scribe the organization's mission or	most significant activities:				
		FOR MORE	E THAN 125 YEARS, THE MISSION	OF THE JOHNS HOPKINS HOSPITAL H				
é			NT OF DISEASE AND TO TRAIN TO HEST-QUALITY HEALTH CARE AND S	MORROW'S GREAT PHYSICIANS, NUR SERVICE TO ALL OUR PATIENTS	SES AND SCIEN	ITISTS. ABOVE	ALL, W	/E AIM TO PROVIDE
E E	:	THE HIGH	EST-QUALITY HEALTH CARE AND S	SERVICE TO ALL OOK PATIENTS.				
E								
Governance	_ '	Charalta Na			6 25	2/ - 6 :h		
				continued its operations or disposed c g body (Part VI, line 1a)			sets.	16
S S	l		-	the governing body (Part VI, line 1b)			4	15
Ě	l		· -	endar year 2019 (Part V, line 2a)			5	12,916
Activities &	l		mber of volunteers (estimate if nec				6	1,248
Q.	l		•	VIII, column (C), line 12			7a	84,987,335
	Ь	Net unrel	lated business taxable income from	n Form 990-T, line 39			7b	0
				·		rior Year	1	Current Year
0.	8	Contribut	tions and grants (Part VIII, line 1h)			31,437,39	5	82,885,299
Ravenue	9	Program	service revenue (Part VIII, line 2g)			2,121,144,89	2	2,075,040,293
λċ	10	Investme	ent income (Part VIII, column (A), li	nes 3, 4, and 7d)		81,814,61	.7	21,990,177
ш	11	Other rev	venue (Part VIII, column (A), lines 5	5, 6d, 8c, 9c, 10c, and 11e)		388,276,25	55	462,710,777
	12	Total rev	enue—add lines 8 through 11 (mus	st equal Part VIII, column (A), line 12)		2,622,673,15	9	2,642,626,546
	13	Grants ar	nd similar amounts paid (Part IX, co	olumn (A), lines 1–3)		13,116,18	17	7,968,598
	14	Benefits	paid to or for members (Part IX, co	lumn (A), line 4)			0	0
88	15	Salaries,	other compensation, employee ber	nefits (Part IX, column (A), lines 5–10)	855,610,43	9	881,592,282
NS(16a	Profession	onal fundraising fees (Part IX, colum	nn (A), line 11e)			0	0
Expenses	b	Total fund	raising expenses (Part IX, column (D), li	ine 25) ▶0				
ш	17	Other ex	penses (Part IX, column (A), lines 1	l1a-11d, 11f-24e)		1,570,440,18	10	1,732,252,806
	18	Total exp	penses. Add lines 13–17 (must equa	al Part IX, column (A), line 25)		2,439,166,80	6	2,621,813,686
	19	Revenue	less expenses. Subtract line 18 fro	om line 12		183,506,35	3	20,812,860
Ç 8					Beginnin	g of Current Yea	ar	End of Year
Net Assets or Fund Balances	20	Total acc	sets (Part X, line 16)			3,267,270,83	15	3,263,863,937
ABSE	l		pilities (Part X, line 26)			1,929,403,00		2,128,426,166
ž Š	l		ts or fund balances. Subtract line 2			1,337,867,82		1,135,437,771
	ri II		ature Block			1,557,667,62	''	1,133,137,771
				ned this return, including accompany	ing schedules ar	nd statements,	and to	the best of my
know	edge	and belie		Declaration of preparer (other than o				
any k	HOWI	eage.						
		*****	*			21-05-13		
Sign		Signat	ture of officer		Da	ate		
Here	:		EL B SMITH VICE PRESIDENT AND CFO					
			or print name and title					
		P	Print/Type preparer's name	Preparer's signature	Date Cl	neck 🔲 if PT	IN	
Paid		-	Firm's name 🕨			lf-employed rm's EIN ►		
Pre		E1	Firm's name 🕨			LIN F		
Use	Ur	ily 👍	Firm's address 🕨		Ph	none no.		
May t	he IF	RS discuss	this return with the preparer show	n above? (see instructions)			□ Y	res 🗆 No
			duction Act Notice, see the sep	· · · · · · · · · · · · · · · · · · ·	Cat. No.			Form 990 (2019)

Form	990 (2019)					Page 2
Pa	rt III Stateme	nt of Program Se	rvice Accomplis	hments		
	Check if Sc	hedule O contains a r	esponse or note to	any line in this Part III .		🔽
1	Briefly describe the	e organization's missi	on:			
SEE :	SCHEDULE O					
2	Did the organization	on undertake any sigr	nificant program ser	vices during the year wh	ich were not listed on	
	the prior Form 990	or 990-EZ?				☑ Yes ☐ No
	If "Yes," describe t	these new services or	Schedule O.			
3	Did the organization	on cease conducting,	or make significant	changes in how it condu	cts, any program	
	services?					Yes 🗹 No
	If "Yes," describe t	these changes on Sch	edule O.			
4	Section $501(c)(3)$		zations are required	to report the amount of	argest program services, as m f grants and allocations to othe	
4a	(Code:) (Expenses \$	314,708,239	including grants of \$	0) (Revenue \$	370,691,258)
	See Additional Data					
4b	(Code:) (Expenses \$	121,454,273	including grants of \$	0) (Revenue \$	124,568,826)
	See Additional Data					
4c	(Code:) (Expenses \$	84,580,455	including grants of \$	0) (Revenue \$	61,634,343)
	See Additional Data					
	(Code:) (Expenses \$	1,711,874,215	including grants of \$	7,968,598) (Revenue \$	1,893,303,118)
4d		rvices (Describe in Sc	•			
	(Expenses \$		including grants of	· · ·	98) (Revenue \$ 1,89	3,303,118)
4e	Total program s	ervice expenses >	2,232,617,1	82		Form 990 (2019)

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Par	tiv Checklist of Required Schedules	- 1	Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	110
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 2	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D,</i> Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable.			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. 2	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 2	11b	Yes	
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 2	12a		No
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

20a

20b

21

Yes

Yes

Yes

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Part	Checklist of Required Schedules (continued)			
			Yes	No
	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		No
	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L,</i> Part III	27		No
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		No
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M $ \cdot $	29		No
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
Par				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 597			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable . 1b 0			i

1c

Yes

				Page 5
	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country:	4a		No
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a		No No
b		5b		
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
a	Gross income from members or shareholders			
Б	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.	15		No
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16		No

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Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	o" respo	onse to	ines ✓
Se	ction A. Governing Body and Management			
		\blacksquare	Yes	No
la	Enter the number of voting members of the governing body at the end of the tax year 16			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	\vdash	100	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
	Did the organization become aware during the year of a significant diversion of the organization's assets? •	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8 b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Sec	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code		
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	-
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Sec	ction C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed▶			
10	MD Section 6104 requires an organization to make its Form 1023 (or 1024 A if applicable) 000, and 000 T (F01/o)(2).			
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
19	Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest			
20	policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records: THE CORPORATION 3910 KESWICK RD SOUTH BLDG 4TH BALTIMORE, MD 21211 (443) 997-5724			
	FILE COM CONTITON 3510 RESISTEN NO SOUTH BEDG 41H BALTIMORE, MD 21211 (443) 337-3724		orm OO	n (2019)

 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. Isist all of the organization's current key employees, if any. See instructions for definition of "key employee." List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organizations. List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations. List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$100,000 of reportable compensation from the organizations. Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. (A) Name and title (B) Average hours per week (list any hours per week (list any hours per week (list any hours below dotted line) (C) Name and title (B) Average hours per week (list any hours per week (list any hours below dotted line) (C) Name and title (B) Average hours per week (list any hours per week list any hours per week (list any hours per week list any hours pe	Form 990 (2019)											Pag	ge 7
As Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax rear. ■ List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0 - in columns (D), (E), and (F) if no compensation was paid. ■ List all of the organization's current key employees, if any. See instructions for definition of "key employee." ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations for the order in which to list the persons above. ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ (B) Name and title ■ (C) Position (do not check more than spendal properties of the organization of other organization of the organization o			Truste	es, I	Key	En	nploy	ees	, Highest Comp	ensated Employ	yees,		
La Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax rear. List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. List all of the organization's furrent key employees, if no. See instructions for definition of "key employee." List all of the organization's furrent key employees, if any. See instructions for definition of "key employee." List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 from the organization and any related organizations. List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organization and any related organization or any current officer, director, or trustee. (A) Name and title A Reportable compensation from the organization or any related organization or any new powers of the organization or any new powers or trustees or trustees that received, in the capacity as a former director, or trustee. (B) A Reportable compensation or trustee of the organization or trustee. (C) (B) A Reportable compensation or from the organization or end to the compensation organization organizat	Check if Schedule O contains a	response or no	te to an	y line	in t	his	Part VI	١.				. [
■ List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. ■ List all of the organization's current key employees, if any. See instructions for definition of "key employee." ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization for the order in which to list the persons above. □ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ (A) Name and title ■ (B) Average hours per week (list any hours for related organizations below dotted line) ■ (C) Reportable compensation from the organization from the organization of the organization has not officer and a director/trustee) ■ (D) Reportable compensation from the organization organization organization (W-2/1099-MISC) ■ (F) Estimated organization organizations (W-2/1099-MISC) ■ (F) Set instructions for the organization organization organization organization organization organization organization organizations (W-2/1099-MISC) ■ (F) Set instructions for the organization organization organization organization organization organization organ	Section A. Officers, Directors, Tru	istees, Key E	mploy	ees,	an	d H	lighe	st C	Compensated En	nployees			
■ List all of the organization's current key employees, if any. See instructions for definition of "key employee." ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations. ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization. See instructions for the order in which to list the persons above. □ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ Check this box if neither the organization nor any related organization organization from the organization of related organizations below dotted line) ■ Check this box if neither the organization below dotted line) ■ Check this box if neither the organization or any related organization of from the organization of from the organization of the compensation from the organization and related organizations below dotted line) ■ Check this box if neither the organization or any related organi	year.		•						, ,		-	n's ta	Κ
List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. ● List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations. ● List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organization and any related organization. ● List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization. ● List all of the organization than \$10,000 of reportable compensation from the organization nor any related organization and any related organization compensated any current officer, director, or trustee.	of compensation. Enter -0- in columns (D), (E), and (F) if no	compe	nsati	on w	/as	oaid.		.,				
who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. ■ List all of the organization from the organization and any related organizations. ■ List all of the organization from the organization and any related organization, more than \$10,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organizations. ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ Check this box if neither the organization nor any related organization one box, unless person is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization nor any related organization nor any related organization nor any related organization nor any neither the organization nor any nei													
■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above. Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. (A) Name and title (B) Average hours per week (list any hours below dotted line) (C) (D) (E) Reportable compensation from the organization (do not check more than one box, unless person is both an officer and a director/trustee) (W-2/1099-MISC) MISC) (F) Estimated amount of other compensation from the organization organization organization and related organizations.													
Average hours per week (list any hours for related organizations) below dotted line) Continue to the person of the order in which to list the persons above. Continue to the order in which to list the persons above.	of reportable compensation from the organiz	ation and any re	elated o	rgani	zatio	ons.			. ,	·	·		
(A) Name and title (B) Average hours per week (list any hours for related organizations below dotted line) (B) Average hours per week (list any hours for related organizations below dotted line) (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) (B) Average hours per week (list any hours for related organization (W-2/1099-MISC) (B) Reportable compensation from the organizations (W-2/1099-MISC) (W-2/1099-MISC) MISC) (F) Estimated amount of other compensation from the organization and related organizations organizations	organization, more than \$10,000 of reportab	le compensatio	n from t								Э		
Name and title Average hours per week (list any hours for related organizations below dotted line) Name and title Average hours per week (list any hours for related organizations below dotted line) Position (do not check more than one box, unless person is both an officer and a director/trustee) Officer	Check this box if neither the organizatio	n nor any relate	d organ	nizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee.			
it steed		Average hours per week (list any hours	than o is b	ne bo oth a direct	o no ox, u n of or/t	t che inles ficer	s pers	on	Reportable compensation from the organization	Reportable compensation from related organizations	Estir amount compe fror	nated of oth nsation the	n
See Additional Data Table		for related $0 = 10$		Highest compensated employee	Former		` '	related					
	See Additional Data Table												
													—
													—

Part VII Section A. Officers, Direction	ctors, Trustee	s, Key	Emp	loy	ees,	, and	Higl	nest Co	mpens	sate	d Employees	(contii	nued)	Page c
(A) Name and title	(B) Average hours per week (list any hours for related	than o	one b	ox, i an of tor/t	unles fficer trust	<u> </u>	rson a	Rep comp fro orga	(D) portable pensatio om the anizatior -2/1099-	on n	(E) Reportable compensatior from related organizations (W-2/1099-	5	Estima Estima amount o compen from	ated of other sation the
	organizations below dotted line)		Institutional Trustee	Officer	Key employee	Highest compensated employee	Former		-2/1099- MISC)		(W-Z/1099-		rganizat relat organiz	ed
See Additional Data Table												\pm		
			lacksquare	lacksquare	lacksquare	<u> </u>						+		
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				ightharpoons								工		
			<u> </u>	\perp	\perp	<u> </u>				igspace		<u> </u>		
1b Sub-Total	Part VII, Section	Α.				•				\perp				
d Total (add lines 1b and 1c)						(e) who			3,168,397		17,093,06	6		5,436,98
2 Total number of individuals (includir of reportable compensation from the			ie lisu	eu a	-bov	e) wno) reco	elveu	ore una					_
3 Did the organization list any former line 1a? If "Yes," complete Schedule										ated /	employee on	3	Yes Yes	No
For any individual listed on line 1a, i organization and related organizatio individual	ons greater than \$	\$150,00	00? <i>If</i>	"Yes	s," c	omplet	te Sc	chedule .	J for suc	ch		4	Yes	
5 Did any person listed on line 1a recesservices rendered to the organizatio	ceive or accrue cor	mpensat	ition fi	from	any	/ unrela	ated	organiza				5	165	No
Section B. Independent Contrac	ctors			_	_		_							1,10
Complete this table for your five hig from the organization. Report compe												mpensa	ation	
· · ·	(A)				<u></u>			*****	T		(B)		(Compar	
POOLE AND KENT CORP	ne and business addre	355									iption of services CONSTRUCTION		Comper 28	nsation 3,108,158
530 HOLLINS FERRY RD BALTIMORE, MD 21227														
AYERS SAINT GROSS INC		_	_	_	_	_	_	_	ARCHIT	ECT			10	,655,390
.040 HULL ST STE 100 BALTIMORE, MD 21230									- SUTE	- 		\perp		22
ROADWAY SERVICES INC									CONTRA	ACT M	1ANAGEMENT		9	9,941,92
BALTIMORE, MD 21205									1.40 65	/1/-[- 3	\dashv		252 52
QUEST DIAGNOSITICS INCORPORATED 14225 NEWBROOK DR									LAB SE	RVICE	:S		/	,253,53
CHANTILLY, VA 20151									CONTR	·cTO				- 0.45 0.4
IEFFREY BROWN CONTRACTING LLC									CONTRA	ACTO	₹		כ	5,045,31
TOWSON, MD 21286									<u></u>					
Total number of independent contracts	cors (including but	t not lim	nited '	to th	iose	· listed	abor	ve) who	receive	d mo	re than \$100 00)0 of		

		(2019)	- 6 5							Page 9
Part	VIII				respo	onse or note to any	line in this Part VIII			\sqcap
		SHOOK II SCHOOL		S CONTRAINED &	. 2370	St flate to ally	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
10	1:	a Federated campa	igns	s	1 a		l	revenue		312 - 314
tributions, Gifts, Grants Other Similar Amounts		b Membership dues	5 .	. [1 b					
Gr.		c Fundraising even	ts .	[1c					
Giffs, nilar A		d Related organizat		Ļ	1d	8,838,267				
s, G		e Government grants	•	, F	1e	61,509,338				
ion r Si		f All other contributio and similar amounts above	ns, g s not	gifts, grants, included	1f	12,537,694				
ibut Xfhe		q Noncash contributio	ns in	cluded in						
Contributions, and Other Sirr		lines 1a - 1f:\$		_ L	1 g					
ة ت		h Total. Add lines :	la-1	f	• •	· · · •	82,885,299			
	2-	NET PATIENT SRV				Business Code	1,518,145,866	1,518,149,959	-4,093	
e	28	NET PATIENT SIX				900099			,	
ven	b	ONCOLOGY REVENUE				900099	370,691,258	370,691,258		
Se P&	c	NEUROSURGERY REV	ENU	E		900099	124,568,826	124,568,826		
Program Service Revenue	d	TRANSPLANT REVENU	JE			900099	61,634,343	61,634,343		
am (
Yogi	e									
	f	All other program	serv	rice revenue.						
		Total. Add lines 2				2,075,040,293				
	3	Investment income similar amounts) .	(inc	luding divide	nds, i	nterest, and other	28,309,66	1	16,556	28,293,105
		Income from invest				ond proceeds				
	5	Royalties	٠				·			
				(i) Real		(ii) Personal	-			
	6a Gross rents b Less: rental expenses 6b 0				38,339)				
					0)				
	С	Rental income or (loss)	6c	1,3.	38,339					
	ď	Net rental income	or	(loss)			1,338,339	9		1,338,339
	_	_		(i) Securit	ies	(ii) Other	_			
	7a	Gross amount from sales of assets other than inventory	7a	44,0	44,000)				
	b	Less: cost or other basis and sales expenses	7b	50,2.	25,386	138,09	8			
		Gain or (loss)	7c	-6,1	81,386	-138,09	<u> </u>			
		Net gain or (loss) Gross income from fu		ising events	· ·	· · · >	-6,319,484	4 		-6,319,484
ıue		(not including \$ contributions reported		of						
≥ve		See Part IV, line 18	•	• • •	8a	244,480				
r R		Less: direct expen			8b	0				
Other Revenue	(Net income or (los	s) fr	rom fundraisii	ng ev	ents 🕨	244,480			244,480
	9a	Gross income from See Part IV, line 19								
	ŀ	Less: direct expen			9a 9b		-			
		Net income or (los			ctiviti	ies 🕨				
	10:	aGross sales of inve	ento	rv less						
		returns and allowa			10a	2,019,726				
		Less: cost of good			10b		999,92	7		999,927
	(Net income or (los Miscellaneo			nvent	Business Code	999,92	<u> </u>		999,927
	11	PHARMACY REV				44611	424,725,51	339,750,643	84,974,872	
	ł	MISCELLANEOUS	REV			90009	9 28,376,993	7 28,376,997		
	C	CAFETERIA INCOM	1E			90009	9 4,054,404	4,054,404		
	(All other revenue					2,971,11!	5 2,971,115		
	•	Total. Add lines 1	1a-:	11d		•	460,128,033	1		
	12	Total revenue. S	ee ir	nstructions .			2,642,626,546		84,987,335	24,556,367
							2,072,020,340		L 0-,,507,555	Form 990 (2019)

orm 990 (2019)				Page 1 0
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must co	amplete all columns	All other erganization	na must camplete salu	mn (A)
Check if Schedule O contains a response or note to an		=		ımn (A).
Oo not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	7,968,598	7,968,598	general expenses	oxponede
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	1,439,096		1,439,096	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	688,516,860	639,911,582	48,605,278	
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	47,496,833	44,087,431	3,409,402	
9 Other employee benefits	84,172,113	78,114,160	6,057,953	
LO Payroll taxes	59,967,380	55,623,838	4,343,542	
11 Fees for services (non-employees):				
a Management				
b Legal	5,367,079		5,367,079	
c Accounting	4,503,075		4,503,075	
d Lobbying	140,086		140,086	
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	1,232,393		1,232,393	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	185,150,007	17,688,011	167,461,996	
.2 Advertising and promotion	500,625	52,904	447,721	
3 Office expenses	27,472,770	8,972,512	18,500,258	
4 Information technology	12,335,334	11,441,864	893,470	
5 Royalties				
6 Occupancy	10,440,471	9,684,257	756,214	
7 Travel	2,221,990	390,528	1,831,462	
.8 Payments of travel or entertainment expenses for any federal, state, or local public officials .				
.9 Conferences, conventions, and meetings	1,624,086	1,506,451	117,635	
20 Interest	14,923,149	14,923,149		
1 Payments to affiliates				
22 Depreciation, depletion, and amortization	120,653,735	111,914,574	8,739,161	
3 Insurance	73,552,635	70,929,657	2,622,978	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a MEDICAL SUPPLIES	705,355,665	705,355,615	50	
b PURCHASED SERVICES	465,864,467	356,027,822	109,836,645	
c ORGAN PROCUREMENT	63,943,493	63,943,493	0	
d SWAP INTEREST	14,646,992	14,646,992	0	
e All other expenses	22,324,754	19,433,744	2,891,010	
Total functional expenses. Add lines 1 through 24e	2,621,813,686	2,232,617,182	389,196,504	1
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				
Check here ► ☐ if following SOP 98-2 (ASC 958-720).				

Form 990 (2019)

23

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Fund Balances

ō 29

Assets 30 Page **11**

072

Check if Schedule (O contains a	response o	or note to	any line in	this Part IX	

		20gg 0. you.		
L	Cash-non-interest-bearing	81,366,943	1	41,380,072
2	Savings and temporary cash investments		2	
2	Pledges and grants receivable, net	739.905	3	601 587

Reginning of year

22

23

24

25

26

27

28

29

30

31

32

33

1,821,227,650

2.128.426.166

1,127,114,590

1,135,437,771

3,263,863,937

Form 990 (2019)

8,323,181

1,506,546,196

1.929.403.008

1,330,854,347

1,337,867,827

3,267,270,835

7,013,480

Pledges and grants receivable, net . 283,760,095 Accounts receivable, net . Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled 5

277.897.606 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B). 6 146.108.451 Notes and loans receivable, net 7

72.509.682 Inventories for sale or use . . Prepaid expenses and deferred charges . 12,727,644 9

198.916.947 Assets 76.891.242 7,803,002 10a Land, buildings, and equipment: cost or other 10a 2,392,884,842 basis. Complete Part VI of Schedule D 10b 1,202,458,144 1,221,690,957 10c 1,190,426,698 b Less: accumulated depreciation

11 Investments—publicly traded securities . 11 1.160.077.927 12 Investments—other securities. See Part IV, line 11 . 1.178.869.648 12 13 13 Investments—program-related. See Part IV, line 11 .

14 14 Intangible assets . 269,497,510 15 309,868,856 15 Other assets. See Part IV, line 11 . . . 3,267,270,835 16 3,263,863,937 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . 17 Accounts payable and accrued expenses . 239,638,725 17 285,000,910 2.368.808 2,320,752 18 18 Grants payable . 19 2,400,180 19 345,162 Deferred revenue . . .

20 Tax-exempt bond liabilities . . 178.449.099 20 19.531.692 21 21 Escrow or custodial account liability. Complete Part IV of Schedule D Liabilities 22 Loans and other payables to any current or former officer, director, trustee, key

employee, creator or founder, substantial contributor, or 35% controlled entity

Other liabilities (including federal income tax, payables to related third parties,

Organizations that do not follow FASB ASC 958, check here > \(\begin{align*} \text{and} \\ \text{and} \end{align*}

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties .

Organizations that follow FASB ASC 958, check here <a> \square and

and other liabilities not included on lines 17 - 24).

Total liabilities. Add lines 17 through 25 . .

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances .

Complete Part X of Schedule D

complete lines 27, 28, 32, and 33.

Net assets without donor restrictions

Net assets with donor restrictions .

complete lines 29 through 33.

Total net assets or fund balances

☐ Both consolidated and separate basis

Yes

Yes

Yes (2019)

2c

3a

3b

Consolidated basis

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

☐ Separate basis

Audit Act and OMB Circular A-133?

Additional Data

Software ID:

Software Version:

EIN: 52-0591656

Name: THE JOHNS HOPKINS HOSPITAL

Form 990 (2019)

Form 990, Part III, Line 4a:

ONCOLOGYSINCE ITS INCEPTION IN 1973, THE SIDNEY KIMMEL COMPREHENSIVE CANCER CENTER AT THE JOHNS HOPKINS HOSPITAL HAS BEEN DEDICATED TO BETTER UNDERSTANDING HUMAN CANCERS AND FINDING MORE EFFECTIVE TREATMENTS. FOR OVER FORTY YEARS THE KIMMEL CENTER HAS BEEN TURNING RESEARCH INTO RESULTS. FROM THE BEGINNING. KIMMEL CANCER CENTER LEADERS HAD A UNIOUE VISION OF WHAT OUR CANCER CENTER SHOULD BE. ITS HALLMARKS WERE INTERDISCIPLINARY COLLABORATION AND INNOVATION THAT TRANSCENDED THE ARTIFICIAL BOUNDARIES OF INDIVIDUAL DEPARTMENTS, LABORATORIES, AND CLINICS. OUR MISSION WAS TO RAPIDLY TRANSFER DISCOVERIES ABOUT CANCER FROM THE BENCH TO THE BEDSIDE. THAT FOCUS AND MISSION REMAINS UNCHANGED TODAY, WITH THE CONVERGENCE OF TECHNOLOGY, BRILLIANT SCIENTIFIC MINDS, AND THE COMMITMENT OF THOSE WHO HAVE FUNDED THESE DISCOVERIES, WE HAVE COME TO A TIME WHEN WE CAN BEGIN TO ALTER THE COURSE OF CANCER IN WAYS WE COULD ONLY IMAGINE FOUR DECADES AGO. THE JOHNS HOPKINS KIMMEL CANCER CENTER IS ONE OF THE NATION'S 41 COMPREHENSIVE CANCER CENTERS DESIGNATED BY THE NATIONAL CANCER INSTITUTE, AND ONE OF THE FIRST TO EARN THAT STATUS. RESEARCH LED BY ITS FACULTY IS AMONG THE MOST HIGHLY-CITED IN CANCER RESEARCH AND CLINICAL CARE. THE STRENGTH OF OUR RESEARCH AND TREATMENT PROGRAMS WAS RECOGNIZED EARLY ON BY THE NATIONAL CANCER INSTITUTE, BECOMING ONE OF THE FIRST TO EARN COMPREHENSIVE CANCER CENTER STATUS AND RECOGNITION AS A "CENTER OF EXCELLENCE." HOPKINS HAS PIONEERED FIELDS SUCH AS CANCER GENETICS, BONE MARROW TRANSPLANT MEDICINE AND CANCER IMMUNOTHERAPY. THE KIMMEL CANCER CENTER IS THE ONLY COMPREHENSIVE CANCER CENTER IN THE STATE OF MARYLAND, IT ENCOMPASSES A WIDE SPECTRUM OF SPECIALTY PROGRAMS FOR BOTH ADULTS AND CHILDREN COPING WITH CANCER, INCLUDING BONE MARROW TRANSPLANTATION AND NEW DRUG DEVELOPMENT.PATIENTS WHO VISIT THE KIMMEL CANCER CENTER HAVE ACCESS TO SOME OF THE MOST INNOVATIVE AND ADVANCED THERAPIES IN THE WORLD. BECAUSE KIMMEL CANCER CENTER RESEARCH SCIENTISTS AND CLINICIANS WORK CLOSELY TOGETHER, NEW DRUGS AND TREATMENTS DEVELOPED IN THE LABORATORY ARE QUICKLY TRANSFERRED TO THE CLINICAL SETTING, OFFERING PATIENTS CONSTANTLY IMPROVED THERAPEUTIC OPTIONS.THE KIMMEL CANCER CENTER'S BONE MARROW TRANSPLANT PROGRAM (BMT), HAS BEEN AN INTERNATIONALLY RENOWNED PROGRAM IN THE AREA OF BLOOD AND MARROW TRANSPLANTATION FOR MORE THAN 30 YEARS. IN THAT TIME, BMT HAS BECOME AN ACCEPTED, CURATIVE THERAPY FOR A BROAD RANGE OF DISEASES, INCLUDING MALIGNANT DISEASES THAT INVOLVE THE BONE MARROW SUCH AS LEUKEMIA AND LYMPHOMA, NONMALIGNANT DISEASES THAT INVOLVE THE BONE MARROW SUCH AS APLASTIC ANEMIA AND A VARIETY OF INHERITED DISEASES. TO DATE, MORE THAN 5,000 BONE MARROW TRANSPLANTS HAVE BEEN PERFORMED AT JOHNS HOPKINS, A NATIONAL CANCER INSTITUTE-DESIGNATED COMPREHENSIVE CANCER CENTER THAT IS FULLY ACCREDITED BY THE NATIONAL MARROW DONOR PROGRAM AS AN UNRELATED DONOR TRANSPLANT CENTER. AS A NATIONAL REFERRAL CENTER FOR BMT, HOPKINS PERFORMS AROUND 300 TRANSPLANTS EACH YEAR. THE WORK BY CENTER INVESTIGATORS IN CANCER GENETICS AND EPIGENETICS IS RECOGNIZED AS THE CLASSIC MODEL FOR DECIPHERING THE MECHANISMS OF CANCER INITIATION AND PROGRESSION. THE PIONEERING RESEARCH THAT DEFINED CANCER AS A GENETIC DISEASE WAS DONE AT OUR CENTER. THESE DISCOVERIES LED TO THE FIRST GENETIC TESTS FOR A HEREDITARY CANCER AND A SCREENING STOOL TEST FOR COLON CANCER. OUR INVESTIGATORS WERE THE FIRST TO MAP A CANCER GENOME, DECIPHERING THE GENETIC BLUEPRINTS FOR COLON, BREAST, PANCREATIC, AND BRAIN CANCERS. OF THE 75 CANCERS FOR WHICH ALL GENES HAVE BEEN SEQUENCED, 68 HAVE BEEN DONE AT THE KIMMEL CANCER CENTER. THESE DISCOVERIES HAVE PAVED THE WAY FOR PERSONALIZED THERAPIES WITH OUR INVESTIGATORS UNDERTAKING THE FIRST USE OF PERSONALIZED GENOME SCANNING TO REVEAL THE GENE MUTATION THAT CAUSED A PERSON'S INHERITED FROM OF PANCREATIC CANCER.

Form 990, Part III, Line 4b:

OUR PATIENTS WITH THE HELP OF SPECIALIZED NURSES AND OTHER HEALTH CARE PROVIDERS IN THE OPERATING ROOMS, OUTPATIENT CLINICAL BUILDING, AND OUR INPATIENT CRITICAL CARE AND ACUTE CARE UNITS. DURING FISCAL YEAR 2012 THE JOHNS HOPKINS HOSPITAL OPENED ITS' NEW CLINICAL FACILITIES THE SHEIKH ZAYED TOWER AND THE CHARLOTTE R. BLOOMBERG CHILDREN'S CENTER WHICH OFFER ENHANCED LEVELS OF NEUROLOGICAL AND NEUROSURGICAL CARE. THE OPENING OF THESE FACILITIES ENABLES JHH TO PROVIDE PATIENT-FOCUSED NEUROLOGICAL SERVICES INCLUDING STATE-OF-THE-ART ADULT AND PEDIATRIC OPERATING ROOMS THAT INCLUDE INTRA-OPERATIVE MRI MACHINES THAT PROVIDE REAL-TIME IMAGES OF THE BRAIN DURING SURGERY. IN ADDITION, OUR

NEUROSURGERYTHE DEPARTMENT OF NEUROSURGERY AT THE JOHNS HOPKINS HOSPITAL ("JHH") CONTINUES ITS MISSION TO IMPROVE THE LIVES OF PATIENTS BY BUILDING UPON A TRADITION OF DEEP COLLABORATION. THE DEPARTMENT IS COMPRISED OF OVER 20 FULL TIME CLINICAL NEUROSURGEONS THAT PROVIDE CARE TO

NEUROLOGICAL CRITICAL CARE UNIT ("NCCU") PROVIDES COMPLETE INTENSIVE CARE MANAGEMENT TO MORE TO PATIENTS ADMITTED FROM NEUROSURGERY. NEUROLOGY, ORTHOPEDIC/SPINE, OTOLARYNGOLOGY AND PLASTIC SURGERY OUR SURGEONS ARE ABLE TO BRING NEW AND EXCEPTIONAL TREATMENTS TO OUR ADULT AND PEDIATRIC PATIENTS FASTER BECAUSE OF OUR TIGHT NETWORK OF EXPERTS WHO SPECIALIZE IN CONDITIONS SUCH AS BRAIN TUMOR, CEREBROVASULAR DISEASE, FUNCTIONAL DISORDERS, PERIPHERAL NERVE CONDITIONS, SPINAL DEFORMITY, TUMORS AND REPAIR AND TRAUMA, WE OPERATE SEVERAL NEUROLOGICAL CENTERS OF CARE AT JOHNS HOPKINS HOSPITAL INCLUDING THE EPILEPSY CENTER AT JOHNS HOPKINS WHICH EVALUATES AND CARES FOR PATIENTS WITH SEIZURE

DISORDERS FROM INFANTS THROUGH THE ELDERLY. A UNIQUE ASPECT OF OUR EPILEPSY CENTER IS THAT WE PROVIDE A CONTINUUM OF CARE FOR OUR PATIENTS ACROSS THE AGE SPECTRUM MAKING USE OF ENHANCED EPILEPSY MONITORING EQUIPMENT THAT IS SPECIFICALLY DESIGNED FOR THE EVALUATION OF ADULT AND PEDIATRIC SEIZURE DISORDERS, OUR COMPREHENSIVE BRAIN TUMOR CENTER IS ONE OF THE LARGEST BRAIN TUMOR TREATMENT AND RESEARCH CENTERS IN THE WORLD. WE TREAT AN EXTREMELY LARGE NUMBER OF PATIENTS AFFECTED BY ALL TYPES OF BRAIN TUMORS. WE TAILOR THE BEST AND MOST ADVANCED THERAPIES THAT EACH UNIQUE TUMOR DEMANDS. OUR TEAM CONSISTS OF SKILLED SURGEONS. NEUROLOGISTS AND ONCOLOGISTS THAT CAN PROVIDE THE MOST EFFECTIVE AND SAFEST TREATMENT EVEN ON THE MOST CHALLENGING TYPES OF TUMORS, PATIENTS COME TO JOHNS HOPKINS FOR NEUROLOGICAL CARE FROM THE LOCAL BALTIMORE

COMMUNITY AND THE MID-ATLANTIC REGION AS WELL AS FROM AROUND THE NATION AND THE WORLD TO RECEIVE THE MOST CUTTING-EDGE CARE, AND FIND THAT WE ARE A PLACE OF HOPE AND CARE. EACH YEAR, WE PROVIDE OVER 30,000 OUTPATIENT CONSULTATIONS AND PERFORM MORE THAN 4,000 BRAIN, TUMOR, VASCULAR

AND PERIPHERAL NERVE OPERATIONS IN THE JOHNS HOPKINS OUTPATIENT CENTER. IN OUR HOSPITAL, WE ALSO PROVIDED CARE TO OVER 3,000 ADULT AND 500

AS RECOGNIZED BY OUR TOP THREE RANKING IN THE NATION IN NEUROLOGY AND NEUROSURGERY BY U.S. NEWS AND WORLD REPORT.

PEDIATRIC PATIENTS WITH NEUROSURGICAL DISEASES. JOHNS HOPKINS HAS EMERGED AS ONE OF THE MOST COMPREHENSIVE NEUROLOGICAL CENTERS OF ITS KIND.

Form 990, Part III, Line 4c:

COMPREHENSIVE TRANSPLANT CENTER AT JOHNS HOPKINSFOR MORE THAN 50 YEARS, SOLID ORGAN TRANSPLANTATION HAS BEEN CONDUCTED AT JOHNS HOPKINS, AND SOME OF THE MOST INNOVATIVE DISCOVERIES IN TRANSPLANT RESEARCH HAVE EMANATED FROM THIS PROGRAM. THE PRACTICE OF ORGAN TRANSPLANTATION HAPPENS EVERY DAY AT THE JOHNS HOPKINS HOSPITAL, BUT SUCCESSFUL TRANSPLANTATION IS FAR FROM ROUTINE. THE EVALUATION OF POTENTIAL ORGAN RECIPIENTS, AND POTENTIAL LIVING ORGAN DONORS, IS A COMPLEX AND PAINSTAKING PROCESS THAT INVOLVES A MULTIDISCIPLINARY TEAM CONSISTING OF TRANSPLANT SURGEONS, CARDIOLOGISTS, PEDIATRIC CARDIOLOGISTS, NEPHROLOGISTS, HEPATOLOGISTS, INFECTIOUS DISEASES EXPERTS, PEDIATRIC NEPHROLOGISTS, PEDIATRIC HEPATOLOGISTS, PATHOLOGISTS, RADIOLOGISTS, SOCIAL WORKERS, PATIENT ADVOCATES, NUTRITIONISTS, IMMUNOGENETICS EXPERTS, SUBSTANCE ABUSE EXPERTS. PHARMACISTS, PSYCHIATRISTS, THE CHAPLAIN'S SERVICE AND MORE, ORGAN TRANSPLANTATION ALSO INVOLVES THE TIMELY, SELFLESS DECISION-MAKING OF GRIEVING FAMILY MEMBERS OF BRAIN DEAD DONORS, AND THE BRAVERY AND GENEROSITY OF LIVING RELATED DONORS, WHOSE ORGANS WILL SAVE AND EXTEND THE LIVES OF THOSE ON THE WAITING LISTS EXPERTISE AND DEDICATION ON THE PART OF THE TEAM, WHO WORK 365 DAYS EACH YEAR, 24 HOUR A DAY, TO MANAGE SEVERAL THOUSAND PATIENTS IN END STAGE ORGAN FAILURE AWAITING TRANSPLANTATION ON OUR TRANSPLANT WAIT LISTS, AND WHO RECOVER ORGANS FROM LOCAL, REGIONAL AND NATIONAL HOSPITALS WHEN ORGANS ARE MATCHED TO OUR PATIENTS, COUNTLESS HIGH-STAKES DECISIONS ARE MADE ON BEHALF OF OUR PATIENTS ON THE WAIT LIST SOME OF WHOM WILL DIE UNLESS A MATCHED ORGAN BECOMES AVAILABLE. FOR EACH ORGAN THAT BECOMES AVAILABLE, THE TEAM MUST DECIDE IF THE ORGAN IS HEALTHY ENOUGH. AND IF THE RECIPIENT IS STABLE ENOUGH TO WITHSTAND COMPLEX SURGERY TO SAVE THEIR LIFE.WE PROVIDE CARE TO OUR ABDOMINAL TRANSPLANT PATIENTS ON THE 9TH FLOOR OF THE ZAYED INPATIENT CARE TOWER. IN A DEDICATED TRANSPLANT UNIT OF 32 BEDS, ADDITIONALLY, ABDOMINAL TRANSPLANT PATIENTS HAVE A DEDICATED AMBULATORY SPACE ON THE FOURTH FLOOR OF THE JOHNS HOPKINS OUTPATIENT CENTER, WHICH IS DESIGNED FOR MULTIDISCIPLINARY CARE. THORACIC TRANSPLANT PATIENTS SHARE SERVICES WITH THE CARDIOVASCULAR AND LUNG SURGERY TEAMS ON THE 10TH FLOOR OF THE ZAYED TOWER, TRANSPLANT PATIENTS HAVE ACCESS TO INTENSIVE CARE SERVICES IN THE SURGICAL INTENSIVE CARE UNIT, THE CARDIOVASCULAR INTENSIVE CARE UNIT, AND THE PEDIATRIC INTENSIVE CARE UNIT. MEDICAL UNITS IN HEPATOLOGY, CARDIOLOGY, PULMONARY AND PEDIATRIC MEDICAL AND SURGICAL UNITS FURTHER SUPPORT THE INPATIENT TRANSPLANT PROGRAM, ORGAN TRANSPLANTATION IS A HIGHLY REGULATED SERVICE. AND A TEAM OF QUALITY AND REGULATORY PROFESSIONALS HELP THE TEAM TO MEET QUALITY STANDARDS AND EXPECTATIONS ON A DAILY BASIS, BY COLLECTING AND SUBMITTING DATA ON ALL OF OUR WAIT LISTED AND TRANSPLANTED PATIENTS TO THE UNITED NETWORK FOR ORGAN SHARING (UNOS). AND TO THE SRTR, THE SCIENTIFIC REGISTRY OF TRANSPLANT RECIPIENTS. OVERSIGHT OF ALL ORGAN TRANSPLANT PROGRAMS IN THE US COMES UNDER THE AUSPICES OF UNOS, CMS, AND STATE REGULATORY AGENCIES, AND STANDARDS FOR OUTCOMES, ONGOING QUALITY MONITORING AND CONTINUOUS QUALITY IMPROVEMENT ARE MANDATED IN ORDER TO MAINTAIN THE CERTIFICATION OF THE PROGRAM, OUTCOMES ARE SHARED WITH PATIENTS NATIONALLY, ON ALL PARAMETERS, INCLUDING WAIT LIST TIME TO TRANSPLANT, WAIT LIST MORTALITY, ONE AND THREE YEAR GRAFT SURVIVAL, AND ONE AND THREE YEAR PATIENT SURVIVAL. AT JOHNS HOPKINS, SOME OF THE TRANSPLANT MILESTONES AND DISCOVERIES INCLUDE: INNOVATIONS IN LIVING DONOR AND RECIPIENT RESEARCH, TRANSPLANT EPIDEMIOLOGY, AND NOVEL TRANSPLANT PROCEDURES THAT HAVE CHANGED TRANSPLANT PRACTICE AROUND THE WORLD FIRST LAPAROSCOPIC LIVING DONOR NEPHRECTOMY FIRST MULTI-CENTER PAIRED KIDNEY EXCHANGE FIRST FIVE-PERSON KIDNEY EXCHANGE INNOVATIVE HEPATITIS C AND HIV-POSITIVE ORGAN TRANSPLANT PROGRAMMINGOUR TRANSPLANT PROGRAMS INCLUDE ADULT AND PEDIATRIC KIDNEY TRANSPLANT, ADULT AND PEDIATRIC LIVER TRANSPLANT, ADULT AND PEDIATRIC HEART TRANSPLANT. ADULT PANCREAS TRANSPLANT, ADULT LUNG TRANSPLANT, AND MULTI-ORGAN TRANSPLANT FOR PATIENTS IN NEED OF MULTIPLE ORGANS. WE ALSO OFFER CARE TO ALL PATIENTS IN END-STAGE ORGAN FAILURE WHO MAY OR MAY NOT OUALIFY FOR AN ORGAN TRANSPLANT. OUR MULTIDISCIPLINARY CARE TEAM PROVIDES EXTENSIVE EDUCATION FOR PATIENTS AND CAREGIVERS AND TRAINS TRANSPLANT SURGEONS. AND TRANSPLANT MEDICAL AND NURSING SPECIALISTS IN ALL DISCIPLINES. THE PROGRAM GOAL IS TO PROVIDE EACH PATIENT WITH THEIR BEST OPPORTUNITY TO LIVE THE FULLEST, MOST ENRICHING LIVES POSSIBLE. OUR EXPERIENCED AND DEDICATED MULTIDISCIPLINARY TEAM IS DETERMINED TO BRING THEIR SKILLS AND EXPERTISE TO AS MANY PATIENTS FACING END-STAGE ORGAN FAILURE AS POSSIBLE.

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

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	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
RONALD R PETERSON FORMER OFFICER, TRUSTEE	0.00						х	0	2,888,940	0
KEVIN W SOWERS MSN RN FAA CORPORATE VICE CHAIRMAN	18.00	х		×				0	1,922,816	256,802
REDONDA G MILLER MD PRESIDENT	60.00			х				0	1,592,870	188,105
G DANIEL SHEALER JR VP & GEN COUNSEL. VP CORP	20.00			х				0	1,485,470	288,847

PRESIDENT	0.00					
G DANIEL SHEALER JR	20.00		,,			
VP & GEN COUNSEL, VP CORP	40.00		X		U	
DANIEL B SMITH	60.00		Х			
VP FINANCE & CFO	0.00		^		0	
CHARLES RELII AND SCD	42.00					

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and Independent Contractors

DEBORAH J BAKER

VP FACILITIES

PETER HILL

SALLY W MACCONNELL

VP MEDICAL AFFAIRS

VP NURSING & PATIENT CARE

DANIEL B SMITH	60.00						
			Ιx		l 0	1,080,321	
VP FINANCE & CFO	0.00					_,,	
CHARLES REULAND SCD	42.00						
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VP & COO	18.00					,,,,,,	
VI & COO	18.00						

VP & GEN COUNSEL, VP CORP	40.00					. ,	
DANIEL B SMITH	60.00		x		0	1,080,321	384
VP FINANCE & CFO	0.00					1,000,321	304
CHARLES REULAND SCD	42.00		V			909 (30	202
			l X		0	890,638	283

G DANIEL SHEALER IR			<		0	1,485,470	288,847
VP & GEN COUNSEL, VP CORP	40.00						
DANIEL B SMITH	60.00						
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VP FINANCE & CFO	0.00				_	_,,,,,,	
CHARLES REULAND SCD	42.00						

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CHARLES REULAND SCD	42.00		<			0	890,638	283,777
VP & COO	18.00		^			0	890,038	283,777
RONALD J WERTHMAN	0.00				v	0	1,159,805	555
FORMER OFFICER	0.00				^		1,139,003	

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345,217

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

and Independent Contractors

SAMUEL H CLARK JR

JOHN HUNDT

ALLEN VALENTINE

PETER B MANCINO

EDWARD B CHAMBERS

SECRETARY

ASSISTANT SECRETARY

ADMINISTRATOR SURGERY

ADMINISTRATOR PATHOLOGY

ADMINISTRATOR PEDIATRICS

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	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
WALKER WYLIE EXECUTIVE MANAGEMENT	20.00					х		490,658	0	372,994
THOMAS TRZCINSKI TREASURER	13.00 47.00			х				0	411,249	360,110
RENEE DEMSKI VP QUALITY	60.00			х				0	393,121	336,746
JAMES SCHEULEN	60.00									

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426,217

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324,426

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171,668

RENEE DEMSKI	60.00		Х			0	393,121
VP QUALITY	0.00		^			7	333,121
JAMES SCHEULEN	60.00						
				Χ		323,467	0
JHM DIRECTOR	0.00					·	
KAREN B HALLER PHD	0.00						
NAMEN D'HALLEN THD					х	0	462,277
FORMER OFFICER	60.00				,,		102,277

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and Independent Contractors

ASSISTANT TREASURER

ELIZABETH AMBINDER

MELISSA RICHARDSON

STACEY BALDWIN

KENNETH GRANT

FORMER OFFICER

VP CARE COORDINATION

RADIOLOGY ADMINISTRATOR

.......... **ADMINISTRATOR**

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	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
KRISTENA LUKISH	60.00									
VP HUMAN RESOURCES				X				0	475,316	30,822
VP HOMAN RESOURCES	0.00									
AMY PORTER-TACORONTE	40.00									
CAO ONCOLOGY						X		393,041	0	52,963
CAO ONCOLOGY	0.00									
RAKHMIN KHOSHAYEV	40.00									
						X		283,340	0	133,820
LEAD PHYSICIAN ASSISTANT	0.00									
KATHY SMITH	60.00									
				X				0	306,068	95,618
VP MKTG & COMMUNICATIONS	0.00									

LEAD PHYSICIAN ASSISTANT	0.00			_^	263,340	
KATHY SMITH	60.00		\ \			206
VP MKTG & COMMUNICATIONS	0.00		Х		0	306,
ANDREW MENARD	60.00			v	343,858	
CHIEF ADMIN OFFICER RADIOLOGY	0.00			^	343,636	
GREGORY MILLER	15.00					

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CHIEF ADMIN OFFICER RADIOLOGY	0.00						
GREGORY MILLER	15.00						
			Х		0	262,337	

LEAD FITTSICIAN ASSISTANT	0.00						
KATHY SMITH	60.00						
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VP MKTG & COMMUNICATIONS	0.00						
ANDREW MENARD	60.00						
				Х	343,858	0	
CHIEF ADMIN OFFICER RADIOLOGY	0.00						
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277,669

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(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer from related week (list from the compensation

and Independent Contractors

WILLIAM E CONWAY JR

JAMES T DRESHER JR

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CHRISTOPHER W KERSEY MD

TRUSTEE

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MICHAEL KLAG

IRA T FINE MD

	any hours and a director/trustee)					•)	organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
MAYO A SHATTUCK III	1.00	Х						0	0	0	
CHAIRMAN	2.00								9		
FRANCIS X KNOTT	1.00	X						0	0	0	
VICE CHAIRMAN	2.00										
MARJORIE RODGERS CHESHIRE	1.00	Х						0	0	0	
TRUSTEE	0.00										

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MARJORIE RODGERS CHESHIRE	1.00	V				0	
TRUSTEE	0.00	Х			0	U	
REED CORDISH	1.00						Ī
TRUSTEE	0.00	X			0	0	
GEORGE L BUNTING JR	1.00						Ī
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and Independent Contractors (A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless hours per compensation compensation amount of other week (list person is both an officer from the from related

and a director/trustee)

organization

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

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	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
COLLEEN KOCH MD	1.00							0	0	0
TRUSTEE	0.00	Х						0	O	0
TRACI S LERNER	1.00							0	0	
TRUSTEE	0.00	X						0	O	0
ROBERTA FLICKE MD	1.00								0	
TRUSTEE	0.00	Х						0	U	0

1.00 MILTON H MILLER JR Χ TRUSTEE

> 4.00 5.00

5.00

CORPORATE VICE CHAIRMAN

VP MGMT SYSTEMS & INFO SYS

STEPHANIE I REEL

anv hours

1.00 1.00 PAUL B ROTHMAN Χ

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2			scribed in section 170(b)		,				
3	✓	·	or a cooperative hospital ser	_			-		
4		A medical r name, city,	esearch organization operat and state:	ted in conjunction with	a hospital descr	ibed in section :	170(b)(1)(A)(iii). E	nter the hospital's	
5			ation operated for the benef (iv). (Complete Part II.)	it of a college or unive	rsity owned or o	perated by a gov	ernmental unit descri	bed in section 170	
6		A federal, s	tate, or local government o	r governmental unit de	scribed in sectio	on 170(b)(1)(A	()(v).		
7			ation that normally receives ' 0(b)(1)(A)(vi). (Completo		s support from a	governmental u	init or from the genera	al public described in	
8		A communi	ty trust described in sectio	n 170(b)(1)(A)(vi).	(Complete Part I	I.)			
9		non-land g	ural research organization d rant college of agriculture. S	See instructions. Enter	the name, city, a	and state of the	college or university:		
10		An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)							
11		An organiza	ation organized and operate	d exclusively to test fo	r public safety. S	See section 509	(a)(4).		
12		more public	ation organized and operate cly supported organizations othrough 12d that describes	described in section 5	09(a)(1) or se	ction 509(a)(2). See section 509(a		
a		Type I. A so	supporting organization ope n(s) the power to regularly Part IV, Sections A and B	rated, supervised, or co	ontrolled by its s	upported organiz	zation(s), typically by		
b		Type II. A manageme	supporting organization sup nt of the supporting organiz plete Part IV, Sections A	pervised or controlled i ation vested in the sar					
С		Type III f	unctionally integrated. A organization(s) (see instruct	supporting organizatio				ted with, its	
d		Type III n	on-functionally integrated integrated integrated. The organization in You must complete Pa	ed. A supporting organion generally must satis	ization operated fy a distribution	in connection wi requirement and	th its supported orgar		
e			box if the organization receit or Type III non-functionally			RS that it is a Ty	pe I, Type II, Type II	I functionally	
f	Enter	the number	of supported organizations				<u> </u>		
g			ing information about the s	''' 	т'			1	
	(i) N	Name of supported of the second of the secon		(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)	
					Yes	No			
Tota		l. P. '	tion Act Notice, see the I		Cat. No. 1128!	<u> </u>	 Schedule A (Form 9	<u> </u>	

Sch	edule A (Form 990 or 990-EZ) 2019						Page 2
P	art II Support Schedule for	Organizations	Described in S	Sections 170(b)(1)(A)(iv) ar	nd 170(b)(1)(A	(vi)
	(Complete only if you ch						under Part III.
	If the organization failed	to qualify unde	r the tests listed	below, please	complete Part I	II.)	
	ection A. Public Support Calendar year		I				
	(or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not include any "unusual grant.")						
2	Tax revenues levied for the						
_	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount shown on line 11, column (f).						
6	Public support. Subtract line 5 from						
	line 4.						
<u>s</u>	ection B. Total Support		T		1	1	
	Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties and						
	income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
10	business is regularly carried on Other income. Do not include gain or						-
	loss from the sale of capital assets						
	(Explain in Part VI.).						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First five years. If the Form 990 is for	or the organization	's first, second, th	ird, fourth, or fifth	n tax year as a sec	tion 501(c)(3) org	anization,
	check this box and stop here					▶ [
S	ection C. Computation of Publi						
14	Public support percentage for 2019 (li	ne 6, column (f) di	vided by line 11,	column (f))		14	-
15	Public support percentage for 2018 Sc	hedule A, Part II,	line 14			15	
16a	33 1/3% support test—2019. If the						
	and stop here. The organization qual	ifies as a publicly s	supported organiza	ation			▶□
b	33 1/3% support test—2018. If th	e organization did	not check a box o	on line 13 or 16a,	and line 15 is 33 i	1/3% or more, chec	k this
	box and stop here. The organization	qualifies as a pub	licly supported or	ganization			▶ 🗆
17a 10%-facts-and-circumstances test—2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain							
	in Part VI how the organization meets	n meets the facts	r-and-circumstanci cumstances" test.	es test, check thi The organization	s box and stop n e qualifies as a publ	e re. Explain icly supported	
	organization			-			►□
h	10%-facts-and-circumstances tes	st— 2018. If the o	rganization did no	t check a box on I	ine 13, 16a, 16b,	or 17a, and line	
_	15 is 10% or more, and if the organiz	zation meets the "i	facts-and-circums	tances" test, chec	k this box and sto	p here.	
	Explain in Part VI how the organization			-		• •	. \Box
_	supported organization		haven 15 40-4	C- 10b 47 4	76		▶⊔
18	_						. □
	instructions		<u> </u>		- Cabadu	lo A (Form 000 o	▶ ⊔

Р	Part III Support Schedule for Organizations Described in Section 509(a)(2)							
	(Complete only if you cl						er Part II. If	
S	the organization fails to ection A. Public Support	quality under	the tests listed i	pelow, please co	ompiete Part II.)			
30	Calendar year	() 2015	(1) 2016	() 2247	(1) 2010	() 2010	(O.T.)	
	(or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total	
1	Gifts, grants, contributions, and							
	membership fees received. (Do not include any "unusual grants.").							
2	Gross receipts from admissions,							
	merchandise sold or services							
	performed, or facilities furnished in any activity that is related to the							
	organization's tax-exempt purpose							
3	Gross receipts from activities that are							
	not an unrelated trade or business							
4	under section 513 Tax revenues levied for the							
•	organization's benefit and either paid							
_	to or expended on its behalf							
5	The value of services or facilities furnished by a governmental unit to							
	the organization without charge							
6	Total. Add lines 1 through 5							
7a	Amounts included on lines 1, 2, and							
L	3 received from disqualified persons Amounts included on lines 2 and 3							
D	received from other than disqualified							
	persons that exceed the greater of							
	\$5,000 or 1% of the amount on line 13 for the year.							
c	Add lines 7a and 7b							
8	Public support. (Subtract line 7c							
	from line 6.)							
Se	ection B. Total Support		1				Г	
	Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total	
9	Amounts from line 6							
10a	Gross income from interest,							
	dividends, payments received on							
	securities loans, rents, royalties and income from similar sources.							
b	Unrelated business taxable income							
	(less section 511 taxes) from							
	businesses acquired after June 30, 1975.							
С	Add lines 10a and 10b.							
11	Net income from unrelated business							
	activities not included in line 10b,							
	whether or not the business is regularly carried on.							
12	Other income. Do not include gain or							
	loss from the sale of capital assets							
12	(Explain in Part VI.) Total support. (Add lines 9, 10c,							
13	11, and 12.).							
14	First five years. If the Form 990 is for	the organization	n's first, second, th	nird, fourth, or fift	h tax year as a sec	tion 501(c)(3) o	ganization <u>,</u>	
	check this box and stop here						▶ ⊔	
	ection C. Computation of Public S			! (6))		1 1		
15	Public support percentage for 2019 (lin	15						
16	Public support percentage from 2018 S	-	<u> </u>			16		
	Investment income percentage for 201			line 13 column (f	:))	17		
17 10								
18 10-	331/3% support tests—2019. If the		•			18 33 1/3% and lin	e 17 is not	
	more than 33 1/3%, check this box and s							
	more than 33 1/3%, check this box and s 33 1/3% support tests—2018. If the							
ט	not more than 33 1/3%, check this box	-			•		_	
20	Private foundation. If the organization	-	-					
	Frivate foundation. If the organization	ni ulu not check a	a DOX ON UNE 14, I	.a, or iad, check	, unis pox and see I	HSGRUCGONS	. 📂 📖	

Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete

10a

answer line 10b below.

the organization had excess business holdings).

Sections A and D, and complete Part V.) Section A. All Supporting Organizations Yes No

Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). 2

Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination. 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. 3с

Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or

4b supervised by or in connection with its supported organizations. Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by 5a amendment to the organizing document).

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b

5с Substitutions only. Was the substitution the result of an event beyond the organization's control? Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other 6

supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) . 7

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

8 complete Part I of Schedule L (Form 990 or 990-EZ). 8

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as

defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI. 9a

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Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting
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than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its

organization had an interest? If "Yes," provide detail in Part VI.

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2019

9b

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Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in
which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
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Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

	edule A (101111 330 01 330 E2) 2013			age 3		
Pa	rt IV Supporting Organizations (continued)					
_			Yes	No		
	Has the organization accepted a gift or contribution from any of the following persons?					
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?					
		11a				
	A family member of a person described in (a) above?	11b				
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI .	11c				
S	ection B. Type I Supporting Organizations					
			Yes	No		
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1				
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that	-				
2	operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2				
	organization.					
S	ection C. Type II Supporting Organizations					
_			Yes	No		
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of					
	each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).					
	7, 5	1				
S	ection D. All Type III Supporting Organizations					
_			Yes	No		
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing					
	documents in effect on the date of notification, to the extent not previously provided?	1				
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).					
_		2				
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax					
	year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3				
S	ection E. Type III Functionally-Integrated Supporting Organizations					
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct	ions):				
	The organization satisfied the Activities Test. Complete line 2 below.					
	b					
•	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions)			
2	Activities Test. Answer (a) and (b) below.	ſ	Yes	No		
•	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a				
ı	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's					
	involvement.	2b				
3	Parent of Supported Organizations. Answer (a) and (b) below.					
•	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a				
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard.	3h				

3b

1	Type III Non-Functionally Integrated 509(a)(3) Supporting O Check here if the organization satisfied the Integral Part Test as a qualifying true.			. Part VIV. See
	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organization			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Yea (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
C	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		

	Amounts paid to supported organizations to accomplish exempt purposes	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	
4	Amounts paid to acquire exempt-use assets	
5	Qualified set-aside amounts (prior IRS approval required)	
6	Other distributions (describe in Part VI). See instructions	
7	Total annual distributions. Add lines 1 through 6.	
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	
9	Distributable amount for 2019 from Section C, line 6	

7 Total annual distributions. Add lines 1 through 6.			
8 Distributions to attentive supported organizations to who details in Part VI). See instructions	sive (provide		
9 Distributable amount for 2019 from Section C, line 6			
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019	
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions if any for years prior to 2019			

7 Total annual distributions. Add lines 1 through 6.			
Distributions to attentive supported organizations to who details in Part VI). See instructions			
9 Distributable amount for 2019 from Section C, line 6			
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019:			
a From 2014			
b From 2015			
c From 2016			

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019:			
a From 2014			
b From 2015			
c From 2016			
d From 2017			
e From 2018			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2019 distributable amount			
 Carryover from 2014 not applied (see instructions) 			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
	The state of the s	·	

c From 2016		
d From 2017		
e From 2018		
Total of lines 3a through e		
g Applied to underdistributions of prior years		
n Applied to 2019 distributable amount		
Carryover from 2014 not applied (see instructions)		
Remainder. Subtract lines 3g, 3h, and 3i from 3f.		
Distributions for 2019 from Section D, line 7:		
\$		
Applied to underdistributions of prior years		
Applied to 2019 distributable amount		
Remainder. Subtract lines 4a and 4b from 4.		

instructions)		
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.		
4 Distributions for 2019 from Section D, line 7:		
\$		
Applied to underdistributions of prior years		
b Applied to 2019 distributable amount		
c Remainder. Subtract lines 4a and 4b from 4.		
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI . See instructions.		
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions		

C Remainder, Subtract lines 4a and 4b from 4.		
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions.		
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.		
7 Excess distributions carryover to 2020. Add lines 3j and 4c.		
8 Breakdown of line 7:		
a Excess from 2015		
b Excess from 2016		
c Excess from 2017		

Schedule A (Form 990 or 990-EZ) (2019)

d Excess from 2018.

e Excess from 2019.

Additional Data

Software ID: Software Version:

EIN: 52-0591656

Name: THE JOHNS HOPKINS HOSPITAL

Schedule A (Form 990 or 990-EZ) 2019

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

instructions).

Facts And Circumstances Test

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

DLN: 93493133031601

Inspection

Department of the Treasury Internal Revenue Service

EZ)

3

5

SCHEDULE C (Form 990 or 990-

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.

• Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)); Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c

(Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations: Complete Part III.

	ie of the organization IOHNS HOPKINS HOSPITAL	Employer identification number
		52-0591656
Part	I-A Complete if the organization is exempt under section 501(c) or is a section	n 527 organization.
1	Provide a description of the organization's direct and indirect political campaign activities in Part IV (supplifical campaign activities)	see instructions for definition of
2	Political campaign activity expenditures (see instructions)	> \$

3

Complete if the organization is exempt under section 501(c)(3).

fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

Enter the amount of any excise tax incurred by the organization under section 4955 1 Enter the amount of any excise tax incurred by organization managers under section 4955

If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes □ No

Was a correction made? ☐ Yes ☐ No If "Yes," describe in Part IV.

Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities

Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3

Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b.........

Did the filing organization file Form 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount

of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated

(a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds. If none, enter and promptly and -0-. directly delivered to a separate political organization. If none, enter -0-. 2

Schedule C (Form 990 or 990-EZ) 2019

Sche	edule C (Form 990 or 990-EZ) 2019					Р	age 3
Pa		ganization is exempt under section 501(c)(3) and has NOT fion under section 501(h)).					
For	each "Yes" response on lines 1a thro	ugh 1i below, provide in Part IV a detailed description of the lobbying	(;	a)	₩	(b)	
activ			Yes	No	/	Amour	nt
1		anization attempt to influence foreign, national, state or local legislation, public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?			No			
b	Paid staff or management (include	e compensation in expenses reported on lines 1c through 1i)?		No	1		
С	= :			No	1		
d	Mailings to members, legislators,	or the public?		No			
е		dcast statements?		No	\vdash		
f	Grants to other organizations for I	obbying purposes?		No	\vdash		
g	Direct contact with legislators, the	eir staffs, government officials, or a legislative body?		No	t		
h	_	, conventions, speeches, lectures, or any similar means?		No			
i	Other activities?		Yes		\vdash	1!	50,939
j	Total. Add lines 1c through 1i				\vdash	1!	50,939
2a	Did the activities in line 1 cause th	ne organization to be not described in section 501(c)(3)?		No			
b		tax incurred under section 4912			1		
С		tax incurred by organization managers under section 4912					
d	-	a section 4912 tax, did it file Form 4720 for this year?					
Pa		ganization is exempt under section 501(c)(4), section 501(c)	(5), o	r sect	ion		
	501(c)(6).	3	(-), -				
1	Were substantially all (90% or mo	ore) dues received nondeductible by members?		٦	1	Yes	No
2	Did the organization make only in	-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carr	y over lobbying and political expenditures from the prior year?			3		
Pa	t III-B Complete if the org	ganization is exempt under section $501(c)(4)$, section $501(c)$	(5), o	r sect	ion !	501(c	:)(6)
	and if either (a) Bo answered "Yes."	OTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part	ÌIÍ-A	, line 3	3, is	•	
1	Dues, assessments and similar am	nounts from members	1				
2	Section 162(e) nondeductible lobb expenses for which the section	ying and political expenditures (do not include amounts of political n 527(f) tax was paid).					
а	Current year		2a				
b	Carryover from last year		2b				
C	Total		2c				
3		tion $6033(e)(1)(A)$ notices of nondeductible section $162(e)$ dues .	3				
4	the organization agree to carryove	int on line 2c exceeds the amount on line 3, what portion of the excess does er to the reasonable estimate of nondeductible lobbying and political					
_		olitical expenditures (see instructions)	5				
5							
	art IV Supplemental Info						
		art l-A, line 1; Part l-B, line 4; Part l-C, line 5; Part II-A (affiliated group list); , complete this part for any additional information.	Part II-	·A, lines	1 an	d 2 (se	ee .
71.13	Return Reference	Explanation					
DAD		THE JOHNS HOPKINS HOSPITAL PAID ITS PARENT CORPORATION, JOHNS HO	JDKING	HEALT	1 6/6	TEM	
r AK		THE JOHNS HOPKINS HOSPITAL PAID ITS PARENT CORPORATION, JOHNS HE CORPORATION \$150,939 DURING FISCAL YEAR ENDED JUNE 30, 2020 TO SE ACTIVITIES. JOHNS HOPKINS OFFICE OF GOVERNMENT AND COMMUNITY AF HOPKINS UNIVERSITY AND MEDICINE JOHNS HOPKINS HEALTH SYSTEM AN	JPPORT FAIRS (THEIR (GCA) S	LOBB SERVE	YING S JOH	

SCHEDULE D

DLN: 93493133031601

OMB No. 1545-0047

2019

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990,

(Form 990)

	rtment of the Treasury nal Revenue Service	Part 1V, line 6, 7, 8, 9, 1 ▶ G o to <u>www.irs.gov/Form</u>	Attach to Form	990.		Open to Public Inspection
	me of the organ				Employer ident	ification number
THE	E JOHNS HOPKINS HO	DSPITAL			52-0591656	
Pa	art I Organi	zations Maintaining Donor Advis	sed Funds or C	Other Similar Funds o		
		te if the organization answered "Yes				
			(a) Don	or advised funds	(b) Funds a	nd other accounts
1	Total number at	end of year				
2	Aggregate value	of contributions to (during year)				
3	Aggregate value	of grants from (during year)				
4	Aggregate value	at end of year				
5	organization's p	tion inform all donors and donor advisor roperty, subject to the organization's exc	clusive legal contr	ol?		Yes 🗌 No
6	charitable purpo	ition inform all grantees, donors, and do ses and not for the benefit of the donor 	or donor advisor,	or for any other purpose of		ssible
Pa		vation Easements.				
		te if the organization answered "Yes				
1		enservation easements held by the organ	,			
	☐ Preservatio	on of land for public use (e.g., recreation	or education)	☐ Preservation of an	historically importa	ant land area
	☐ Protection	of natural habitat		☐ Preservation of a d	certified historic str	ucture
	☐ Preservation	on of open space				
2		2a through 2d if the organization held a c e last day of the tax year.	qualified conserva	tion contribution in the for		n he End of the Year
а	Total number of	conservation easements			2a	
b	Total acreage res	stricted by conservation easements			2b	
c	Number of conse	ervation easements on a certified historic	structure include	ed in (a)	2c	
d		ervation easements included in (c) acquir n the National Register	red after 7/25/06	, and not on a historic	2d	
3	Number of consetax year ►	ervation easements modified, transferred	d, released, extin	guished, or terminated by	the organization du	ring the
4	Number of state	s where property subject to conservation	n easement is loc	ated >		
5		zation have a written policy regarding th t of the conservation easements it holds] Yes □ No
6	Staff and volunt	eer hours devoted to monitoring, inspect	ting, handling of v	violations, and enforcing co		
7	Amount of expe	nses incurred in monitoring, inspecting, l	handling of violat	ions, and enforcing conser	vation easements o	luring the year
8	Does each conse	ervation easement reported on line 2(d) (h)(4)(B)(ii)?] Yes □ No
9	balance sheet, a	cribe how the organization reports conse and include, if applicable, the text of the 's accounting for conservation easement	footnote to the or			
Pai	rt IIII Organi:	zations Maintaining Collections of the organization answered "Yes	of Art, Histori		er Similar Asse	ts.
1a	If the organization art, historical tre	on elected, as permitted under SFAS 116 easures, or other similar assets held for p XIII, the text of the footnote to its finance	6 (ASC 958), not public exhibition,	to report in its revenue sta education, or research in f		
b	historical treasu	on elected, as permitted under SFAS 116 res, or other similar assets held for publi its relating to these items:				
	(i) Revenue includ	ed on Form 990, Part VIII, line 1			▶\$	
		in Form 990, Part X				
2	If the organizati	on received or held works of art, historic	al treasures, or o	ther similar assets for fina		the
а	_	d on Form 990, Part VIII, line 1	,	<u>-</u>	▶\$	

For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 52283D Schedule D (Form 990) 2019

 ${f c}$ Leasehold improvements **d** Equipment

e Other .

		Organizations Main	taining Callactions	of Aut Histori	aal T.		or Othe	- Cimilar Ac		rage z
	31111	Organizations Main								
3		the organization's acquisi (check all that apply):	tion, accession, and othe	•	any of	the following	g that are	e a significant u	ise of its coll	ection
а	Ш	Public exhibition		d	Ш	Loan or exc	change p	rograms		
b		Scholarly research		е		Other				
С		Preservation for future ge	enerations							
4	Provi Part)	de a description of the org KIII.	anization's collections an	d explain how the	y furth	er the orga	nization's	exempt purpo	se in	
5		g the year, did the organizes to be sold to raise funds							☐ Yes	□ No
Pa	rt IV	Escrow and Custod Complete if the organ X, line 21.		s" on Form 990	, Part	IV, line 9,	or repo	rted an amou	nt on Form	n 990, Part
1 a		organization an agent, tr							_	
	includ	ded on Form 990, Part X? .							☐ Yes	∐ No
b	If "Y€	es," explain the arrangeme	nt in Part XIII and comp	ete the following	table:			A	mount	
С	Beair	ning balance					1c			
d	-	ions during the year					1d			
е		butions during the year .					1e			
f		ig balance					1 f			
2a	Did tl	ne organization include an	amount on Form 990, Pa	ırt X, line 21, for	escrow	or custodia	l account	liability?	☐ Yes	 □ No
b		es," explain the arrangeme							_	
	rt V	Endowment Funds.		e ii die explanae	OII IIGS	been provid				
		Complete if the organ		s" on Form 990	, Part	IV, line 10).			
		, ,	(a) Curre		rior yea			ck (d) Three yea	ars back (e)	Four years back
1 a	Beginn	ing of year balance								
b	Contrib	outions								
С	Net in	estment earnings, gains,	and losses							
d	Grants	or scholarships								_
е		expenditures for facilities ograms								
f	Admini	istrative expenses								
g	End of	year balance								
2	Provi	de the estimated percenta	ge of the current year en	d balance (line 1	g, colu	nn (a)) held	d as:	•	•	
а		d designated or quasi-endo		•						
b	Perm	anent endowment >								
c		orarily restricted endown	ent b							
·		percentages on lines 2a, 2b	***************************************	10%						
3а	Are tl	here endowment funds not nization by:	'		t are h	eld and adm	inistered	for the		Yes No
	(i) uı	nrelated organizations .							3a(i)	
b		elated organizations .es" on 3a(ii), are the relate	d organizations listed as	required on Sche	 Jula P				3a(ii) 3b	
4		ribe in Part XIII the intende	-	•						<u> </u>
	rt VI	Land, Buildings, an								
		Complete if the organ	nization answered "Ye	s" on Form 990	, Part	IV, line 11	la. See I	orm 990, Pa	rt X, line 1	0
	Descri	ption of property	(a) Cost or other basis (investment)	(b) Cost or other	basis (d	ther) (c) A	Accumulate	d depreciation	(d) B	ook value
1a	Land				10,14	0,470				10,140,470
	Buildin	as			.064.74			460.092.761		604.656.480

5,337,255

1,181,292,996

131,364,880

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

2,108,694

488,938,702

84,582,352

1,190,426,698

3,228,561

692,354,294

46,782,528

Part VII Investments—Other Securities. Complete if the organization answered "Yes" on	 n Form 990, Part IV. li	ne 11b.See Form 990	, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Meth	hod of valuation: of-year market value
(1) Financial derivatives		5555 51 6114	,
(2) Closely-held equity interests			
(A) OTHER INVESTMENTS (B)	1,160,077,927		F
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
	1,160,077,927		
Part VIII Investments—Program Related. Complete if the organization answered 'Yes' on	Form 990, Part IV, li	ne 11c. See Form 990), Part X, line 13.
(a) Description of investment		(b) Book value	(c) Method of valuation: Cost or end-of-year mark
/4\			value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)		•	
Part IX Other Assets. Complete if the organization answered 'Yes' on	Form 990 Part IV lir	ne 11d. See Form 990. F	Part X line 15
(a) Description	101111 330, 1 41 6 14, 111	10 11d. 500 10m 350, 1	(b) Book value
(1)DUE FROM OTHERS (2)DUE FROM AFFILIATES			63,587,1 31,564,2
(3)CASH CAPITAL PROJECTS			1,032,0
(4)SPECIAL INV. FUND (5)OTHER ASSETS			107,478,3 95,515,6
(6)GOODWILL			447,0
(7)FINANCE LEASE RIGHT-OF-USE ASSETS			6,160,6
(8)OPERATING LEASE RIGHT-OF-USE ASSETS (9)			4,083,6
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)			▶ 309,868,8
Part X Other Liabilities. Complete if the organization answered 'Yes' on	Form 990. Part IV. lir	ne 11e or 11f.See Forr	m 990. Part X. line 25.
1. (a) Descripti	ion of liability	10 110 01 1111000 1011	(b) Book value
(1) Federal income taxes See Additional Data Table			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text	of the footnote to the or	ganization's financial sta	1,821,227,6
organization's liability for uncertain tax positions under FIN 48 (ASC		-	

Part XI

2

3

4

Schedule D (Form 990) 2019

Page 4

3,097,256

2 607 002 000

D	Donated Services and use of facilities	•	
С	Recoveries of prior year grants		
d	Other (Describe in Part XIII.)		

Subtract line 2e from line 1

Add lines 2a through 2d .

Net unrealized gains (losses) on investments . . . Donated services and use of facilities

Amounts included on line 1 but not on Form 990, Part VIII, line 12:

Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b .

2b

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

2c 2d

2a

4b

4a 1,232,393

3,097,256

7,403,409

2e

3 2,633,990,744 8,635,802 2,642,626,546

Schedule D (Form 990) 2019

c	Add lines 4a and 4b	4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	
Par	XII Reconciliation of Expenses per Audited Financial Statements With Expenses per F	Return	٦.
	Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.		
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
	, ,		

1	Total expenses and losses per audited linancial statements		2,607,093,000
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities 2a		
b	Prior year adjustments		
С	Other losses		
d	Other (Describe in Part XIII.) 2d		
е	Add lines 2a through 2d	2e	0
3	Subtract line 2e from line 1	3	2,607,093,000

3 Subtract line **2e** from line **1** . Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . 4a 1,232,393 4b 13,488,293 b

Add lines 4a and 4b . . 4c Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) 5 Supplemental Information

14,720,686 5 2.621.813.686 Part XIII Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. Return Reference Explanation See Additional Data Table

chedule D (Form 990) 2019			
Part XIII	Supplemental Info	rmation (continued)	
Retur	n Reference	Explanation	

Schedule D (Form 990) 2019

Additional Data

PENSION LIABILITY

FINANCE LEASE LIABILITIES

OPERATING LEASE LIABILITIES

Software ID:
Software Version:
EIN: 52-0591656

Name: THE JOHNS HOPKINS HOSPITAL

(b) Book Value

561,964,507

6,006,327

4,128,087

Form 990	Schedule D	Dart Y	- Other I	l iahilities

(a) Description of Liability

00.035.733
1 00 025 7231
99,935,732
26,402,148
942,842,011
11,231,279
1,067,549
167,650,010

Supplemental Information					
Return Reference	Explanation				
PART X, LINE 2:	FASB'S GUIDANCE ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES CLARIFIES THE ACCOUNTING FOR UNCERTAINTY OF INCOME TAX POSITIONS. THIS GUIDANCE DEFINES THE THRESHOLD FOR RECOGNIZING TAX RETURN POSITIONS IN THE FINANCIAL STATEMENTS AS "MORE LIKELY THAN NOT" THAT THE POSITI ON IS SUSTAINABLE, BASED ON ITS TECHNICAL MERITS. THIS GUIDANCE ALSO PROVIDES GUIDANCE ON THE MEASUREMENT, CLASSIFICATION AND DISCLOSURE OF TAX RETURN POSITIONS IN THE FINANCIAL STATEMENTS. THERE WAS NO IMPACT ON THE JOHNS HOPKINS HOSPITAL'S FINANCIAL STATEMENTS DURING THE YEARS ENDED JUNE 30, 2020 AND 2019.				

Supplemental Information Return Reference Explanation PART XI, LINE 4B - OTHER RECLASS OF COGS -1,019,799. AUDIT/BOOK ADJUSTMENT -1,235. JOHNS HOPKINS HOSPITAL ENDOWMENT ADJUSTMENTS: FUND CONTRIBUTION 8,838,267. FIXED ASSET LOSS -138,098. GAIN ON ADVANCE REFUNDING OF DEBT

-197,102. NET ASSETS RELEASED FROM RESTRICTION -78.624.

Supplemental Information Return Reference Explanation PART XII, LINE 4B - OTHER RECLASS OF COGS -1,019,799. AUDIT/BOOK ADJUSTMENT -802. INTEREST ON SWAP 14,646,992. FIXED ADJUSTMENTS: ASSET LOSS -138,098.

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493133031601 OMB No. 1545-0047 SCHEDULE G **Supplemental Information Regarding** (Form 990 or 990-EZ) **Fundraising or Gaming Activities** Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Open to Public Department of the Treasury Attach to Form 990 or Form 990-EZ. Inspection Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information. **Employer identification number** Name of the organization THE JOHNS HOPKINS HOSPITAL 52-0591656 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations e Solicitation of non-government grants Internet and email solicitations ☐ Solicitation of government grants Phone solicitations ☐ Special fundraising events ☐ In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (i) Name and address of individual (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to or entity (fundraiser) fundraiser have from activity (or retained by) (or retained by) custody or fundraiser listed in organization control of col. (i) contributions? Yes No 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Cat. No. 50083H

Schedule G (Form 990 or 990-EZ) 2019

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

	dule G (Form 990 or 990-EZ) 2019 rt II	ete if the organization a	answered "Yes" on Fori	m 990, Part IV, line 18	Page 2 , or reported more
	than \$15,000 of fundraising e		gross income on Form	990-EZ, lines 1 and 6	b. List events with
	gross receipts greater than \$5	(a)Event #1	(b) Event #2	(c)Other events	(d) Total events
					(add col. (a) through
		BEST DRESS SALE (event type)	GOLF CLASSIC (event type)	(total number)	col. (c))
		(event type)	(event type)	(cocar riamber)	
<u>e</u>					
Rever <mark>к</mark> те					
leν					
ч.					
	1. Greec receipts	150,000	69 700	24 780	244 480
	1 Gross receipts	150,000	69,700	24,780	244,480
	2 Less: Contributions				
	3 Gross income (line 1 minus line 2)	150,000	69,700	24,780	244,480
	4 Cash prizes	·			
	5 Noncash prizes				
es					
Expenses	6 Rent/facility costs				
笳	7 Food and beverages				
ੲ	8 Entertainment				
Direct	9 Other direct expenses				
_	10 Direct expense summary. Add lines 4 t	hrough 9 in column (d)		•	
	·	-			
Dar	11 Net income summary. Subtract line 10t III Gaming. Complete if the organization			1/ line 10 or reported	244,480
1.61	on Form 990-EZ, line 6a.	amzadon answered Te	.s on rollin 550, raic 1	v, iiie 15, or reported	more than \$15,000
le			(b) Pull tabs/Instant		(d) Total gaming (add
en		(a) Bingo	bingo/progressive bingo	(c) Other gaming	col.(a) through col.(c))
Reverkie					
ш.	1 Gross revenue				
ses	2 Cash prizes				
Direct Expense					
笳	3 Noncash prizes				
ਲ੍ਹ	4 Rent/facility costs				
<u>Dir</u>					
	5 Other direct expenses				
		Yes%_	☐ Yes%	☐ Yes%	
	6 Volunteer labor	□ No	□ No	□ No	
	7 Direct expense summary. Add lines 2 t	brough F in column (d)			
	7 Direct expense summary. Add lines 2 t				
	8 Net gaming income summary. Subtrac	t line 7 from line 1, colum	n (d)	•	
9	Enter the state(s) in which the organizati	on conducts gaming activ	ities:		
9 Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states?					
10a	, , ,			e tax year?	☐ Yes ☐ No
b	If "Yes," explain:				

Sche	dule G (Form 990 or 990-EZ) 20	19				F	age 3		
11	Does the organization conduct	gaming activities with nonmembers	5?		Yes	Пио			
12	Is the organization a grantor, be formed to administer charitable		member of a partnership or other entity		Yes				
13	Indicate the percentage of gam	ning activity conducted in:							
а	The organization's facility .			13a			%		
b	An outside facility			13b			%		
14	Enter the name and address of	the person who prepares the organ	nization's gaming/special events books and	records:					
	Name •								
	Address >								
15a			m the organization receives gaming		· Yes	Пио			
b	If "Yes," enter the amount of gaming revenue received by the organization \(\bigs\) \(\bigs\) and the amount of gaming revenue retained by the third party \(\bigs\) \(\bigs\).								
c	If "Yes," enter name and address of the third party:								
	Name •								
	Address ▶								
16	Gaming manager information:								
	Name ►								
	Gaming manager compensation ► \$								
	Description of services provided	d ▶							
	☐ Director/officer	☐ Employee	☐ Independent contractor						
17	Mandatory distributions:								
а	a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?								
b	Enter the amount of distributio	ns required under state law distribu	ited to other exempt organizations or spent	:	☐ 1e3				
		pt activities during the tax year							
Pai			ions required by Part I, line 2b, colum licable. Also provide any additional inf				s.		
	Return Reference		Explanation						

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE H** (Form 990)

Department of the

Name of the organization

As Filed Data -

DLN: 93493133031601 OMB No. 1545-0047

Open to Public Inspection

Hospitals

▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20.

▶ Attach to Form 990. ► Go to www.irs.gov/Form990EZ for instructions and the latest information.

Employer identification number

HE J	OHNS HOPKINS HOSPITAL				52-059	21656			
Pa	rt I Financial Assist	ance and Certair	n Other Commu	nity Benefits at (91030			
				•				Yes	No
1a	Did the organization have a	financial assistance	policy during the tax	x year? If "No," skip	to question 6a .		1a	Yes	
b	'	,					1 b	Yes	
2	If the organization had mult assistance policy to its vario				scribes application o	f the financial			
	Applied uniformly to all	hospital facilities	☐ App	olied uniformly to mo	st hospital facilities				
	Generally tailored to inc	dividual hospital facil	ities						
3		swer the following based on the financial assistance eligibility criteria that applied to the largest number of the ganization's patients during the tax year.							
а	a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care:					3a	Yes		
	□ 100% □ 150% ☑	200% 🗌 Other		C	%				l
b	Did the organization use FPG	G as a factor in deter	mining eligibility for	r providing <i>discounte</i>	d care? If "Yes," ind	icate			
	which of the following was t	he family income lim	it for eligibility for d	liscounted care: .			3b	Yes	
	□ 200% □ 250% □	300% □ 350% □	☐ 400% ☑ Othe	r5	0000.00000000000	<u>⁄o</u>			
С	If the organization used fact used for determining eligibil used an asset test or other discounted care.	ity for free or discou	nted care. Include ii	n the description whe	ether the organization	on .			
4	Did the organization's financ provide for free or discounte			largest number of its		tax year 	4	Yes	
5a	Did the organization budget the tax year?	amounts for free or	discounted care pro	ovided under its finar 	d under its financial assistance policy during				
	If "Yes," did the organization		•	•			5b	Yes	
С		"Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted re to a patient who was eligibile for free or discounted care? .					5 c		No
	Did the organization prepare	•		tax year?			6a	Yes	
b	If "Yes," did the organization		•				6b	Yes	<u> </u>
	Complete the following table with the Schedule H.				ns. Do not submit tr	ese worksneets			
7	Financial Assistance and		•						
	nancial Assistance and Means-Tested Sovernment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net commur benefit expens		(f) Perc total exp	
а	Financial Assistance at cost (from Worksheet 1)			44,460,982	0	44,460	002	4	.700 %
b	Medicaid (from Worksheet 3, column a)			44,400,982	0	44,400	,902		.700 %
с	Costs of other means-tested government programs (from Worksheet 3, column b)								
	Total Financial Assistance and Means-Tested Government Programs			44,460,982		44,460	,982	1	.700 %
_	Other Benefits			,,		, , , ,			
	Community health improvement services and community benefit operations (from Worksheet 4).			55,768,311	2,065,889	53,702	.422	2	.050 %
	Health professions education (from Worksheet 5)		_	208,495,569	0	208,495			.950 %
g	Subsidized health services (from Worksheet 6)								
	Research (from Worksheet 7) .			75,000	0	75	,000		0 %
	Cash and in-kind contributions for community benefit (from								
i	Worksheet 8)			1,748,596	103,399	1,645			.060 %
-	Total. Add lines 7d and 7j			266,087,476	2,169,288	263,918 308,379			.060 %
	aperwork Reduction Act Notic	re, see the Instruction	ns for Form 990	310,548,458	2,169,288 Cat. No. 50192T	Schedule H			.760 %

Sche	dule H (Form 990) 2019								ſ	Page 2
Pa	rt II Community Build during the tax year communities it serv	r, and describe in								ities
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense		ct offsetting venue	(e) Net commu building expen		(f) Pero total ex	
1 F	Physical improvements and housing			17,29	5	0	17	,296		0 %
	Economic development			389,77	1	0	389	,771	0	.010 %
3 (Community support			1,942,27	2	0	1,942	,272	0	.070 %
4 E	Environmental improvements			184,88	5	0	184	,886	0	.010 %
	eadership development and raining for community members					0				
6 (Coalition building			546,49	3	0	546	,493	0	.020 %
	Community health improvement advocacy			657,78	1	0	657	,784	0	.030 %
8 \	Workforce development			198,08	3	0	198	,088	0	.010 %
	Other			237,22		0		,222		.010 %
	Total TIII Bad Debt, Medica	ro & Collection	Practices	4,173,81	2		4,173	,812	0	.160 %
	ion A. Bad Debt Expense	are, & Collection	Practices						Yes	No
1	Did the organization report b		accordance with Hea	althcare Financial M	anagemer	nt Associatio	on Statement	1	Tes	No
2	Enter the amount of the organization methodology used by the organization			Part VI the						
3	Enter the estimated amount	-				1	39,969,359			
•	eligible under the organization methodology used by the organization	on's financial assistar	nce policy. Explain ir	n Part VI the						
	including this portion of bad				3		0			
4	Provide in Part VI the text of				describes	s bad debt e	xpense or the			
Sect	page number on which this factors. Medicare	ootnote is contained	in the attached fina	incial statements.						
5	Enter total revenue received	from Medicare (inclu	ıding DSH and IME)		5	1	561,335,173			
6	Enter Medicare allowable cos	sts of care relating to	payments on line 5		6	İ	498,265,187			
7	Subtract line 6 from line 5. T	his is the surplus (or	shortfall)		. 7	İ	63,069,986			
8	Describe in Part VI the exten Also describe in Part VI the of Check the box that describes	costing methodology	•			,	t.			
	Cost accounting system	☑ Cost	to charge ratio	☐ Oth	ner					
	ion C. Collection Practices Did the organization have a v	writton dobt collectio	n notice during the	tay year?				_		
9a b	If "Yes," did the organization contain provisions on the col Describe in Part VI	n's collection policy the lection practices to b	nat applied to the la e followed for patie	rgest number of its nts who are known	patients o	for financia	l assistance?	9a 9b	Yes	
Pai	rt IV Management Com	panies and Joint	t Ventures							
	(d) ned to be comparated and Joint Ventures (d) ned to be comparated and Joint Ventures (d) ned to be comparated and Joint Ventures (d) Officers, directors, trustees, or key activity of entity (d) Officers, directors, trustees, or key employees' profit or stock ownership or stock ownership		ustees, or key ployees' profit %	pr	e) Physic ofit % or ownershi	stock				
1										
2										
3										
4										
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9										
10										
11										
12								_		
13							6-h 1 1		**-	\ 2245
							Schedule	н (Fo	гт 990	2019

 ${f e} \ f arphi$ The significant health needs of the community f 🗹 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups g 📝 The process for identifying and prioritizing community health needs and services to meet the community health needs f h $f ec{f V}$ The process for consulting with persons representing the community's interests i 🗹 The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) j Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA: 20 17 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the 5 Yes 6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities in 6a Yes b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other 6b Yes

7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply): Hospital facility's website (list url): SEE SUPPLEMENTAL INFORMATION Other website (list url): c 🗹 Made a paper copy available for public inspection without charge at the hospital facility **d** Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs R Yes identified through its most recently conducted CHNA? If "No," skip to line 11. Indicate the tax year the hospital facility last adopted an implementation strategy: 20 17 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . 10 Yes If "Yes" (list url): SEE SUPPLEMENTAL INFORMATION 10b

b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?

11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a Νo 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ Schedule H (Form 990) 2019

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Schedule H (Form 990) 2019

	racine, incrination (commada)			
Fi	nancial Assistance Policy (FAP)			
	THE JOHNS HOPKINS HOSPITAL			
Na	nme of hospital facility or letter of facility reporting group			
			Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP:			
	a ✓ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200.00000000000 % and FPG family income limit for eligibility for discounted care of 500.00000000000 % b □ Income level other than FPG (describe in Section C)			
	c ✓ Asset level			
	d 🗹 Medical indigency			
	e 🗌 Insurance status			
	f Underinsurance discount			
	g 🗹 Residency			
	h Other (describe in Section C)			
14	Explained the basis for calculating amounts charged to patients?	14	Yes	
15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
	a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application			
	b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	e Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			

	g 🗸	Residency			
	h 🗌	Other (describe in Section C)		- 1	
14	Exp	lained the basis for calculating amounts charged to patients?	14	Yes	
15	Exp	lained the method for applying for financial assistance?	15	Yes	
		res," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the chod for applying for financial assistance (check all that apply):			
	a 🗸	Described the information the hospital facility may require an individual to provide as part of his or her application			
		Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
		Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	d ✓	Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	е 🗌	Other (describe in Section C)			
16	Was	s widely publicized within the community served by the hospital facility?	16	Yes	
	If "Y	res," indicate how the hospital facility publicized the policy (check all that apply):			
	a 🗸	The FAP was widely available on a website (list url): SEE SUPPLEMENTAL INFORMATION			
	ь 🗹	The FAP application form was widely available on a website (list url): SEE SUPPLEMENTAL INFORMATION			
	c 🗸	A plain language summary of the FAP was widely available on a website (list url): SEE SUPPLEMENTAL INFO			
	d 🗸	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	e 🗸	The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
	f 🗸	A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	g 🗸	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
	h 🗸	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
		The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)			

spoken by LEP populations $\mathbf{j} \ \square$ Other (describe in Section C) Schedule H (Form 990) 2019

Na	ame of hospital facility or letter of facility reporting group			
			Yes	No
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
	a Reporting to credit agency(ies)			
	b Selling an individual's debt to another party			
	Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
	$f d$ \Box Actions that require a legal or judicial process			
	e Other similar actions (describe in Section C)			
	f 🗹 None of these actions or other similar actions were permitted			
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	If "Yes," check all actions in which the hospital facility or a third party engaged:			
	a Reporting to credit agency(ies)			

b Selling an individual's debt to another party c Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP **d** Actions that require a legal or judicial process **e** Other similar actions (describe in Section C) 20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19. (check all that apply): a 🗹 Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C) b 🗹 Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C) c 🗹 Processed incomplete and complete FAP applications (if not, describe in Section C) **d** Made presumptive eligibility determinations (if not, describe in Section C) e Other (describe in Section C) f None of these efforts were made **Policy Relating to Emergency Medical Care** 21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? 21 Yes If "No," indicate why:

If "Yes," explain in Section C.

Schedule H (Form 990) 2019	Page 8
Part V Facility Information (con	tinued)
6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e descriptions for each hospital facility in	on for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate a facility reporting group, designated by facility reporting group letter and hospital facility, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
See Add'l Data	
	Schedule H (Form 990) 2019

Schedule H (Form 990) 2019					
Part V Facility Information (continued)					
Section D. Other Health Care Facilities That Are Not (list in order of size, from largest to smallest)	Licensed, Registered, or Similarly Recognized as a Hospital Facility				
How many non-hospital health care facilities did the organ	ization operate during the tax year?				
Name and address	Type of Facility (describe)				
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
	Schedule H (Form 990) 2019				

Schedule H (Form 990) 2019 Page **10** Part VI **Supplemental Information** Provide the following information.

1	Required descriptions.	Provide the	descriptions r	required for Part :	I, lines 3c, 6	a, and 7; Par	t II and Part III,	lines 2, 3, 4,

- , 8 and 9b. 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs
- reported in Part V. Section B.
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be 3 billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's
- financial assistance policy. Community information. Describe the community the organization serves, taking into account the geographic area and demographic
- constituents it serves. 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use
- of surplus funds, etc.). Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

990 Schedule H. Supplemental Information

Form and Line Reference	Explanation
PART I, LINE 7:	- A COST-TO-CHARGE RATIO (FROM WORKSHEET 2) IS USED TO CALCULATE THE AMOUNTS ON LINE 7A 7B (CHARITY CARE AND UNREIMBURSED MEDICAID). THE AMOUNTS FOR LINES 7E-7I COME FROM OUR HSCRC COMMUNITY BENEFIT REPORT FILED WITH THE STATE OF MARYLAND AND IS NOT BASED ON A COST-TO CHARGE RATIO LINE 7B - MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY DIRECTED OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. THE EXCEPTION TO THIS IS THE IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID ASSESSMENT. IN RECENT YEARS, THE STATE OF MARYLAND HAS CLOSED FISCAL GAPS IN THE STATE MEDICAID BUDGET BY ASSESSING HOSPITALS THROUGH THE RATE-SETTING SYSTEM LINE 7F COLUMN (D) MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO HEALTH PROFESSIONS EDUCATION.

990 Schedule H, Supplemental Information Form and Line Reference Explanation

PART I, LINE 7G: THE JOHNS HOPKINS HOSPITAL DOES NOT HAVE ANY SUBSIDIZED HEALTH SERVICES.

Form and Line Reference	Explanation
ACTIVITIES:	IN FY 2020, THE JOHNS HOPKINS HOSPITAL COMMUNITY BENEFIT PROGRAM INCLUDED NUMEROUS INITIATIVES THAT SUPPORT THE HOSPITAL'S EFFORTS TO MEET THE NEEDS OF THE COMMUNITY. THESE INITIATIVES ARE DECENTRALIZED AND USE A VARIETY OF METHODS TO IDENTIFY COMMUNITY NEEDS. THESE INITIATIVES ARE ACCOUNTED FOR IN PART I LINES 7E-K AND PART II ACCORDING TO SPECIFIC SCHEDULE H GUIDELINES. IN TOTAL OVER 300 PROGRAMS AND INITIATIVES WERE CARRIED OUT OR SUPPORTED BY ADMINISTRATIVE, CLINICAL, AND OPERATIONAL DEPARTMENTS AT THE JOHNS HOPKINS HOSPITAL.

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART III, LINE 2.	THE PROVISION FOR BAD DEBTS IS BASED UPON A COMBINATION OF THE PAYOR SOURCE, THE AGING OF RECEIVABLES AND MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS, TRENDS IN HEALTH INSURANCE COVERAGE, AND OTHER COLLECTION INDICATORS.

990 Schedule H. Supplemental Information

990 Schedule H, Supplemental Information			
Form and Line Reference	Explanation		
PART III, LINE 3:	MARYLAND HOSPITALS ARE RATE REGULATED UNDER THE HSCRC, WHICH INCLUDES BAD DEBT AS PART OF THE REIMBURSEMENT FORMULA FOR EACH HOSPITAL. DUE TO THE RATE REGULATION, JOHNS HOPKINS HOSPITAL, INC (JHH) CANNOT DETERMINE THE AMOUNT THAT REASONABLY COULD BE ATTRIBUTABLE TO PATIENTS WHO LIKELY WOULD QUALIFY FOR FINANCIAL ASSISTANCE UNDER THE		

IHOSPITAL'S CHARITY CARE POLICY.

990 Schedule H, Supplemental Information			
Form and Line Reference	Form and Line Reference Explanation		
INFAR! III, LINE 4.	THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION AND AFFILIATES AUDITED FINANCIAL STATEMENTS PAGES 17.		

990 Schedule H, Supplemental Information			
Form and Line Reference	Explanation		
IPARI III, LINE O.	THE TRIAL BALANCE EXPENSES ARE ADJUSTED TO ALLOWABLE EXPENSE IN ACCORDANCE WITH THE MEDICARE COST REPORTING RULES AND REGULATIONS.		

990 Schedule H, Supplemental Information			
Form and Line Reference	Explanation		
PART III, LINE 9B.	THE HOSPITAL CONFORMS TO THE PRINCIPLES AND STANDARDS OF THE MHA HOSPITAL BILLING AND DEBT COLLECTION PRACTICES PRINCIPLES AS WELL AS THE MHA MINIMUM STANDARDS FOR FINANCIAL ASSISTANCE IN MARYLAND HOSPITALS.		

Form and Line Reference	Explanation
Form and Line Reference PART VI, LINE 2:	COMMUNITY BENEFIT PLANNING IS AN INTEGRAL PART OF THE JOHNS HOPKINS HOSPITAL AND JOHNS HOPKINS BAYYIEW MEDICAL CENTER'S STRATEGIC PLAN THROUGH AN ANNUAL STRATEGIC OBJECTIVES PLANNING PROCESS THAT INVOLVES EVALUATING THE HOSPITAL'S PROGRESS AT MEETING TWO COMMUNITY HEALTH GOALS AND DEFINES METRICS FOR DETERMINING PROGRESS, THE COMMITMENT OF JOHNS HOPKINS' LEADERSHIP TO IMPROVING THE LIVES OF ITS NEAREST NEIGHBORS IS ILLUSTRATED BY THE INCORPORATION OF COMMUNITY ENGAGEMENT INITIATIVES AT THE HIGHEST LEVEL IN THE JOHNS HOPKINS MEDICINE STRATEGIC PLAN. JHM CONSISTS OF THE JHU SCHOOL OF MEDICINE AND THE JOHNS HOPKINS MEDICINE STRATEGIC PLAN. JHM CONSISTS OF THE JHU SCHOOL OF MEDICINE AND THE JOHNS HOPKINS HEALTH SYSTEM, WHICH INCLUDES EDUCATION AND RESEARCH IN ITS TRI-PARTITE MISSION (EDUCATION, RESEARCH AND HEALTHCARE). EVEN AT THIS CROSS ENTITY LEVEL (JHU AND JHHS) COMMUNITY BENEFIT ACTIVITIES AND PLANNING GO BEYOND HOSPITAL REQUIREMENTS AND EXPECTATIONS AND ARE A CORE OBJECTIVE FOR ALL DEPARTMENTS, SCHOOLS AND AFFILIATES. THE JUHNS HOPKINS MEDICINE INNOVATION 2023 STRATEGIC PLAN HAS MADE A STRATEGIC GOAL OF "SUPPORT THE WELL-BEING OF OUR PEOPLE AND OUR COMMUNITIES THE SUBGOAL WILL BE TO "GROW OUR LOCAL COMMUNITY ENGAGEMENT EFFORTS TO ADDRESS IDENTIFIED NEEDS TO IMPROVE HEALTH." OUR FIVE YEARS STRATEGY WILL BE TO "PRIORITIZE COMMUNITY ENGAGEMENT EFFORTS AND FOOCUS RESOURCES ON LOCAL HEALTH NEEDS." OUR OUTCOME WILL BE FROM IMPROVED COMMUNITY HEALTH STATISTICS SENIOR LEADERSHIP DIRECTS, O'VERSEES AND APPROVES ALL COMMUNITY BENEFIT WORK INCLUDING THE ALLOCATION OF FUNDS THAT SUPPORT COMMUNITY OUTREACH DIRECTED AT UNDERSERVED AND HIGH-NEED POPULATIONS IN THE CBS. THIS HIGH LEVEL REVIEW AND DEVALUATION SETS THE PRIORITIES OF THE HOSPITAL'S OUTREACH WORK AND ENSURES THE EFFECTIVE, EFFICIENT USAGE OF FUNDS TO ACHIEVE THE LARGEST IMPACT IN IMPROVING THE LIVES OF THOSE WHO LIVE IN THE COMMUNITY BENEFIT MEDICAL ACCURACY TO THE HOSPITAL'S FINANCIAL STATEMENTS, ALIGNMENT WITH THE STRATEGIC PLAN, AND COMPLIANCE WITH REGULAT
	COUNCIL (JCHISC) CONVENES MONTHLY TO BRING COMMUNITY HEALTH/COMMUNITY BENEFIT GROUPS TOGETHER WITH TAX, FINANCIAL ASSISTANCE, AND HEALTH POLICY STAFF FROM ACROSS THE HEALTH SYSTEM TO COORDINATE PROCESS, PRACTICE, AND POLICY. JCHISC MEMBERS DISCUSS ISSUES AND

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART VI, LINE 3.	JHH WILL PUBLISH THE AVAILABILITY OF FINANCIAL ASSISTANCE ON A YEARLY BASIS IN THEIR LOCAL NEWSPAPERS, AND WILL POST NOTICES OF AVAILABILITY AT PATIENT REGISTRATION SITES, ADMISSIONS/BUSINESS OFFICE, THE BILLING OFFICE, AND AT THE EMERGENCY DEPARTMENT WITHIN JHH. NOTICE OF AVAILABILITY WILL BE POSTED ON THEIR WEBSITE, WILL BE MENTIONED DURING ORAL COMMUNICATIONS, AND WILL ALSO BE SENT TO PATIENTS ON PATIENT BILLS. A PATIENT BILLING AND FINANCIAL ASSISTANCE INFORMATION SHEET WILL BE PROVIDED TO INPATIENTS BEFORE DISCHARGE

990 Schedule H, Supplemental Information

COMMUNICATIONS, AND WILL ALSO BE SENT TO PATIENTS ON PATIENT BILLS. A PATIENT BILLING AND FINANCIAL ASSISTANCE INFORMATION SHEET WILL BE PROVIDED TO INPATIENTS BEFORE DISCHARGE AND WILL BE AVAILABLE TO ALL PATIENTS UPON REQUEST. JHH HAS STAFF AVAILABLE TO DISCUSS AND ASSIST PATIENTS AND/OR THEIR FAMILIES WITH THE AVAILABILITY OF VARIOUS GOVERNMENT BENEFITS, SUCH AS MEDICAID OR STATE PROGRAMS, AND ASSISTS PATIENTS WITH QUALIFICATION FOR SUCH PROGRAMS. WHERE APPLICABLE.

Form and Line Reference	Explanation
PART VI, LINE 4:	S HOPKINS HOSPITAL AND JOHNS HOPKINS BAYVIEW MEDICAL CENTER, AND SOCIAL TRENDS DURING THE 1970S AND 1980S LED TO INCREASES IN SUBSTANCE ABUSE AND VIOLENT CRIME AS WELL. GREATER HEA LTH DISPARITIES ARE FOUND IN THESE NEIGHBORHOODS CLOSEST TO THE HOSPITALS COMPARED TO MARY LAND STATE AVERAGES AND SURROUNDING COUNTY AVERAGES. THE JUNE 2012 CHARTS OF SELECTED BLAC K VS. WHITE CHRONIC DISEASE SHIP METRICS FOR BALTIMORE CITY PREPARED BY THE MARYLAND OFFIC E OF MINORITY HEALTH AND HEALTH DISPARITIES HIGHLIGHTS SOME OF THESE HEALTH DISPARITIES IN CLUDING HIGHER EMERGENCY DEPARTMENT VISIT RATES FOR ASTHMA, DIABETES, AND HYPERTENSION IN BLACKS COMPARED TO WHITES, HIGHER HEART DISEASE AND CANCER MORTALITY IN BLACKS THAN WHITES , HIGHER RATES OF ADULT SMOKING, AND LOWER PERCENTAGES OF ADULTS AT A HEALTHY WEIGHT.

990 Schedule H, Supplemental Information						
Form and Line Reference	Explanation					
PART VI, LINE 5:	COMMUNITY BENEFIT INVESTMENTS SUPPORT THE HOSPITAL'S STRATEGIC TRANSFORMATION GOALS OF 1) ACCESS TO URGENT CARE, 2) CARE COORDINATION ACROSS THE CONTINUM, AND 3) PATIENT/FAMILY ENGAGEMENT.HEALTH LEADS, THE ACCESS PARTNERSHIP, AND THE MARY HARVIN TRANSFORMATION CENTER ARE THREE EXAMPLES OF COMMUNITY BENEFIT INVESTMENTS FROM THE 300 PROGRAMS AT JHH THAT SUPPORT THESE GOALS. IN PARTICULAR, THE HEALTH EDUCATION PROGRAMS OFFERED AT THE MARY HARVIN TRANSFORMATION CENTER ARE DESIGNED TO EQUIP COMMUNITY RESIDENTS WITH THE NECESSARY KNOWLEDGE AND CAPACITY TO PARTICIPATE IN SELF-CARE MANAGEMENT, KNOWING WHEN TO SEEK CARE SERVICES AND HOW TO GAIN APPROPRIATE TIMELY ACCESS TO CARE. SPECIFICALLY AT THE MARY HARVIN CENTER WAS THE "ASK THE DOC" EDUCATION AND SCREENING SESSIONS. RESPONDING TO NEIGHBORHOOD RESIDENTS SPECIFIC REQUESTS, JHH EXPERTS CONDUCTED COMMUNITY HEALTH EDUCATION SSORDSIONS ON MULTIPLE HEALTH CONDITIONS IN ADDITION TO INTERACTIVE PROGRAMS ON DIET AND EXERCISE, HEARING AND EYESIGHT SCREENING, WORKFORCE DEVELOPMENT AND JOB APPLICATION ASSISTANCE ETC. THESE PROGRAMS ARE EXPANDING TO ADDITIONAL LOCATIONS IN PARTNERSHIP WITH THE JHH HEALTH BASED COMMUNITY ORGANIZATION PARTNERSHIP INITIATIVE. PLEASE SEE FORM 990, SCHEDULE O FOR A DESCRIPTION OF SIGNIFICANT COVID-19 RESPONSE ACTIVITIES. FOR THE LAST 30 YEARS, MARYLAND HOSPITALS HAVE MET THEIR COMMUNITY BENEFIT OBLIGATIONS IN A UNIQUE MANNER THAT BUILDS THE COSTS OF UNCOMPENSATED CARECHARITY CARE AND PATIENT BAD DEBTAND GRADUATE MEDICAL EDUCATION INTO THE RATES THAT HOSPITALS ARE REIMBURSED BY ALL PAYORS. THE SYSTEM IS BASED IN FEDERAL AND STATE LAW AND BENEFITS ALL MARYLAND RESIDENTS, INCLUDING THOSE IN NEED OF FINANCIAL ASSISTANCE TO PAY THEIR HOSPITALS. MARYLAND IS THE ONLY STATE IN WHICH ALL PAYORSGOVERNMENTALLY-INSURED, COMMERCIALLYINSURED, OR SELF-PAYARE CHARGED THE SAME PICE FOR SERVICES AT ANY GIVEN HOSPITAL UNDER THIS SYSTEM, MARYLAND HOSPITALS ARE REQUIRED TO: PUBLICLY DISCLOSE INFORMATION ON THE COST AND FINANCIAL HOSPITALS COMMUNITY BENEFIT TO AND FINANC					

Form and Line Reference	Explanation
PART VI, LINE 6:	THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION (JHHS) IS INCORPORATED IN THE STATE OF MARYLAND TO, AMONG OTHER THINGS, FORMULATE POLICY AMONG AND PROVIDE CENTRALIZED MANAGEMENT FOR JHHS AND AFFILIATES. JHHS IS ORGANIZED AND OPERATED FOR THE PURPOSE OF PROMOTING HEALTH BY FUNCTIONING AS A PARENT HOLDING COMPANY OF AFFILIATES WHOSE COMBINED MISSION IS TO PROVIDE PATIENT CARE IN THE TREATMENT AND PREVENTION OF HUMAN ILLNESS WHICH COMPARES FAVORABLY WITH THAT RENDERED BY ANY OTHER INSTITUTION IN THIS COUNTRY OR ABROAD.JHHS IS THE SOLE MEMBER OF THE JOHNS HOPKINS HOSPITAL (JHH), AN ACADEMIC MEDICAL CENTER, JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. (JHBMC), A COMMUNITY BASED TEACHING HOSPITAL AND LONG-TERM CARE FACILITY, HOWARD COUNTY GENERAL HOSPITAL, INC. (HCGH), A COMMUNITY BASED HOSPITAL, SUBURBAN HOSPITAL, INC. (SHI), A COMMUNITY BASED

HOSPITAL, SIBLEY MEMORIAL HOSPITAL (SMH), A D.C. COMMUNITY BASED HOSPITAL, AND JOHNS HOPKINS ALL CHILDRENS HOSPITAL, INC (JHACH), A FL ACADEMIC CHILDRENS HOSPITAL.

990 Schedule H, Supplemental Information

990 Schedule H, Supplemental Information						
Form and Line Reference	Explanation					
PART VI, LINE 7, REPORTS FILED WITH STATES	MD					

Additional Data

Software ID:

Software Version:

EIN: 52-0591656

Name: THE JOHNS HOPKINS HOSPITAL

				Na	me.	1111		145 1	OFKI	INS HOSFITAL	
Form 990 Schedule H, Part V Section A. Hospital Facilities											
(list in or smallest How mar	A. Hospital Facilities rder of size from largest to —see instructions) ny hospital facilities did the tion operate during the tax year?	Licensed hospital	General medical & e	Children's hospital	Teaching hospital	Critical access hosp	Research facility	ER-24 hours	ER-other		
Name, a	ddress, primary website address, and ense number		surgical			pital				Other (Describe)	Facility reporting group
1	THE JOHNS HOPKINS HOSPITAL 1800 ORLEANS STREET BALTIMORE, MD 21287 WWW.HOPKINSMEDICINE.ORG/THE_JOHNS_ 30034	X _НОРК									

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4,

Form and Line Reference	Explanation
THE JOHNS HOPKINS HOSPITAL	PART V, SECTION B, LINE 5: - THE CHNA PROCESS FOR JOHNS HOPKINS HOSPITAL (JHH) AND JOHNS HOPKINS BAYVIEW MEDICAL CENTER (JHBMC) INCLUDED THE COLLECTION AND ANALYSIS OF PRIMARY AND SECONDARY DATA. BOTH PUBLIC AND PRIVATE ORGANIZATIONS, SUCH AS FAITH-BASED ORGANIZATIONS, GOVERNMENT AGENCIES, EDUCATIONAL SYSTEMS, AND HEALTH AND HUMAN SERVICES ENTITIES WERE ENGAGED TO ASSESS THE NEEDS OF THE COMMUNITY. IN TOTAL, THE EXTENSIVE PRIMARY DATA COLLECTION PHASE RESULTED IN MORE THAN 1,460 RESPONSES FROM COMMUNITY STAKEHOLDERS/LEADERS AND COMMUNITY RESIDENTS. THE 2016 AND 2013 CHNAS SERVED AS A BASELINE TO PROVIDE A DEEPER UNDERSTANDING OF THE HEALTH AS WELL AS THE SOCIOECONOMIC NEEDS OF THE COMMUNITY AND EMERGING TRENDS PRIMARY DATA IN THE FORM OF BOTH ONLINE AND PAPER SURVEYS GATHERED FEEDBACK FROM COMMUNITY RESIDENTS AND HEALTH SYSTEM STAFF ON THE PREVIOUS CHNA AND IMPLEMENTATION STRATEGY (COLLECTION PERIOD BEGAN OCTOBER 13, 2017 THROUGH MID-NOVEMBER 2017). STAKEHOLDER INTERVIEWS (OCTOBER AND NOVEMBER 2017) AND FOCUS GROUPS WERE CONDUCTED WITH INDIVIDUALS WHO REPRESENTED A) BROAD INTERESTS OF THE COMMUNITY, B) POPULATIONS OF NEED, OR C) PERSONS WITH SPECIALIZED KNOWLEDGE IN PUBLIC HEALTH. FIVE FOCUS GROUPS (BETWEEN THE MONTHS OF NOVEMBER AND DECEMBER 2017) WITH VULNERABLE POPULATIONS WERE CONDUCTED BY JHH/JHBMC, AND ANOTHER SEVEN FOCUS GROUPS (DURING THE MONTHS OF OCTOBER AND NOVEMBER 2017) WER CONDUCTED BY OTHER BALTIMORE CITY COALITION HOSPITALS FOR A TOTAL OF 121 PARTICIPANTS. A PAPER SURVEY (EARLY SEPTEMBER THROUGH LATE NOVEMBER 2017) WHICH GATHERED A WIDE RANGE OF INFORMATION WAS DISTRIBUTED BY THE COALITION HOSPITALS CITY-WIDE AND RESULTED IN 1,331 RESPONSES FROM RESIDENTS OF THE JHH/JHBMC COMMUNITY BENEFIT SERVICE AREA (CBSA)

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

ESSENTIAL INFORMATION, INSIGHT, AND KNOWLEDGE ON A BROAD RANGE OF HEALTH AND SOCIAL ISSUES. COLLECTING AND EXAMINING INFORMATION ABOUT DIFFERENT COMMUNITY ASPECTS AND BEHAVIORS CAN HELP IDENTIFY AND EXPLAIN FACTORS THAT INFLUENCE THE COMMUNITY'S HEALTH.-

DATA COLLECTED ENCOMPASSED SOCIOECONOMIC INFORMATION, HEALTH STATISTICS, DEMOGRAPHICS, CHILDREN'S HEALTH, MENTAL HEALTH ISSUES, ETC.- THE DEVELOPMENT OF THE CHNA AND IMPLEMENTATION STRATEGY WAS LED BY THE OFFICE OF GOVERNMENT AND COMMUNITY AFFAIRS. JHH PRESIDENT, JHBMC PRESIDENT, AND INVOLVED THE CONTRIBUTIONS OF OVER 1,460 INDIVIDUALS THROUGH DIRECT INTERVIEWS, SURVEYS, AND FOCUS GROUPS. KEY STAKEHOLDER GROUPS

INCLUDED. BUT WERE NOT LIMITED TO, COMMUNITY RESIDENTS, MEMBERS OF FAITH-BASED

ORGANIZATIONS, NEIGHBORHOOD ASSOCIATION LEADERS, HEALTH PROFESSIONALS, JOHNS HOPKINS

MEDICINE LEADERSHIP, AND OTHER EXPERTS, BOTH INTERNAL AND EXTERNAL TO JOHNS HOPKINS.

PART V. SECTION B. LINE 6A: JHH CONDUCTED ITS CHNA WITH JOHNS HOPKINS BAYVIEW MEDICAL

THE JOHNS HOPKINS HOSPITAL CENTER AND COLLABORATED WITH ALL NON PROFIT HOSPITALS IN BALTIMORE CITY THROUGH JOINT

COMMUNITY BENEFIT COALITION.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A." "Facility B." etc.

Explanation

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference

THE JOHNS HOPKINS HOSPITAL	PART V, SECTION B, LINE 6B: JHH AND A CONSORTIUM OF BALTIMORE CITY NONPROFIT HOSPITALS COLLABORATED WITH THE BALTIMORE CITY DEPARTMENT OF HEALTH WHEN CONDUCTING THE MOST RECENT CHNA.
THE JOHNS HOPKINS HOSPITAL	PART V, SECTION B, LINE 11: - AN INTERACTIVE RESOURCE INVENTORY WAS CREATED TO HIGHLIGHT AVAILABLE PROGRAMS AND SERVICES WITHIN JHH AND JHBMC CBSA. THE INVENTORY IDENTIFIES ORGANIZATIONS AND AGENCIES IN THE COMMUNITY THAT ARE SERVING THE VARIOUS TARGET

PART V, SECTION B, LINE 11: - AN INTERACTIVE RESOURCE INVENTORY WAS CREATED TO HIGHLIGHT
AVAILABLE PROGRAMS AND SERVICES WITHIN JHH AND JHBMC CBSA. THE INVENTORY IDENTIFIES
ORGANIZATIONS AND AGENCIES IN THE COMMUNITY THAT ARE SERVING THE VARIOUS TARGET
POPULATIONS WITHIN EACH OF THE PRIORITY NEEDS. - THE JHH/JHBMC IMPLEMENTATION STRATEGY
FOR THE CHNA SPELLS OUT IN CONSIDERABLE DETAIL WAYS THAT JHH INTENDS TO ADDRESS THE
MULTIPLE HEALTH NEEDS OF OUR COMMUNITY IN OUR TEN PRIORITY AREAS. AS THE HOSPITAL
BEGINS TO USE THIS VALUABLE TOOL, THE IMPLEMENTATION STRATEGY ITSELF SHOULD BE
CONSIDERED A DYNAMIC DOCUMENT AND MAY CHANGE AS JHH GAINS EXPERIENCE IN
IMPLEMENTING PROGRAMS AND MEASURING OUTCOMES.

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form and Line Reference Explanation PART V, SECTION B, LINE HTTPS://WWW.HOPKINSMEDICINE.ORG/THE JOHNS HOPKINS HOSPITAL/ABOUT/IN THE COMMUNITY/ DOCS/2018-

in a facility reporting group, designated by "Facility A," "Facility B," etc.

COMMUNITY-HEALTH-NEEDS-ASSESSMENT.PDF PART V, SECTION B, LINE

HTTPS://WWW.HOPKINSMEDICINE.ORG/THE JOHNS HOPKINS HOSPITAL/ABOUT/IN THE COMMUNITY/ DOCS/2018-10A COMMUNITY-HEALTH-NEEDS-ASSESSMENT.PDF

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference Explanation PART V, SECTION B, LINE HTTPS://WWW.HOPKINSMEDICINE.ORG/PATIENT CARE/BILLING-INSURANCE/ASSISTANCE-

SERVICES/ASSISTANCE POLICIES.HTML 16A

PART V, SECTION B, LINE HTTPS://WWW.HOPKINSMEDICINE.ORG/PATIENT_CARE/BILLING-INSURANCE/ASSISTANCE-16B SERVICES/ASSISTANCE POLICIES.HTML

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference Explanation

PART V. SECTION B. LINE HTTPS://WWW.HOPKINSMEDICINE.ORG/PATIENT CARE/BILLING-INSURANCE/ASSISTANCE-SERVICES/ASSISTANCE POLICIES.HTML 16C

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. Schedule I **Grants and Other Assistance to Organizations,** (Form 990)

Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

DLN: 93493133031601

Open to Public Inspection

nternal Revenue Service							
lame of the organization THE JOHNS HOPKINS HOSPIT	۸۱					Employer identific	cation number
						52-0591656	
	rmation on Grants						
Does the organization r the selection criteria us	naintain records to sub ed to award the grants	bstantiate the amount of s or assistance? . . .	the grants or assistance,	the grantees' eligibility	for the grants or assistant	ce, and	☑ Yes ☐ No
_	-	-	se of grant funds in the U				
Part II Grants and Oth that received mo	er Assistance to Dor ere than \$5.000. Part I	mestic Organizations a II can be duplicated if ad	and Domestic Governme ditional space is needed.	ents. Complete if the o	rganization answered "Yes	" on Form 990, Part IV, line	21, for any recipient
(a) Name and address of organization or government		(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
1) See Additional Data							
(2)							
(3)							
(4)							
(5)							
(6)							
7)							
(8)							
9)							
10)							
11)							
12)							
		-					5
							dl- T (F 000) 2010

Department of the

Treasury

Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Part IV

Return Reference Explanation

PART I, LINE 2: THE BOARD OF TRUSTEES HAS DELEGATED THE FACILITATION AND ACCOUNTING FOR ALL GRANT PROGRAMS ADMINISTERED BY JOHNS HOPKINS HOSPITAL TO THE OFFICERS, DIRECTORS, AND KEY EMPLOYEES OF THE ORGANIZATION.

Additional Data

NOTRE DAME OF MARYLAND

4701 N CHARLES STREET BALTIMORE, MD 21210

UNIVERSITY

			-	NS HOSPITAL		
Form 990,Schedule I, Part (a) Name and address of organization or government	(b) EIN	Other Assistance to (c) IRC section if applicable	Domestic Organizat (d) Amount of cash grant	tions and Domesti (e) Amount of non- cash assistance	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JOHNS HOPKINS HEALTH SYSTEM 3910 KESWICK RD S BLDG STE 4300A BALTIMORE, MD 21211	52-1465301	501(C)(3)	7,906,495			SUPPORT HEALTH CARE PUBLIC CHARITY

10,000

SUPPORT HEALTH CARE

PUBLIC CHARITY

35-0868188

501(C)(3)

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) LIVING LEGACY FOUNDATION 52-1736533 501(C)(3) 15.000l SUPPORT PUBLIC

1730 TWIN SPRINGS ROAD ICHARITY PROGRAMS SUITE 200 BALTIMORE, MD 21227 THE MARFAN FOUNDATION 52-1265361 12.500

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

11050

501(C)(3) SUPPORT HEALTH CARE 22 MANHASSET AVENUE PUBLIC CHARITY PORT WASHINGTON, NY

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization if applicable arant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government

NAHSE BALTIMORE CHAPTER 62-1312239 501(C)(3) 5,500 SUPPORT PUBLIC CHARITY PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BALTIMORE, MD 21203

efil	e GRAPHIC pr	int - DO NOT PROCESS	As Filed Data	a -	DLN: 93	49313	3031	.601
Sch	nedule J	C	ompensati	ion Information	0	MB No.	1545-0	0047
(Fori	m 990)		Compensa ganization answ	rustees, Key Employees, and Hig ated Employees vered "Yes" on Form 990, Part IV ato Form 990.		20	19)
-	tment of the Treasury	► Go to <u>www.irs.go</u>		instructions and the latest inform	mation.	Open		
	al Revenue Service ne of the organiza	lation			Employer identifica		ectio Imber	
THE	JOHNS HOPKINS H	OSPITAL			52-0591656			
Pa	rt I Questi	ons Regarding Compensa	ation		32-0391030			
							Yes	No
1 a				f the following to or for a person liste y relevant information regarding the				
	First-class	s or charter travel		Housing allowance or residence for	personal use			
	_	companions	님	Payments for business use of perso				
		nification and gross-up paymen	ts 📙	Health or social club dues or initiation				
	LI Discretion	nary spending account	Ц	Personal services (e.g., maid, chauf	rreur, cner)			
b				follow a written policy regarding pay ve? If "No," complete Part III to expl		1b		
2				or allowing expenses incurred by all r, regarding the items checked on Lir	20.122	2		
	unectors, truste	es, officers, including the CEO/	Executive Directo	r, regarding the items checked on th	ie ia:			
3	organization's C	EO/Executive Director. Check a	ill that apply. Do r	ed to establish the compensation of the not check any boxes for methods CEO/Executive Director, but explain i				
	✓ Compensa	ation committee		Written employment contract				
		ent compensation consultant	V	Compensation survey or study				
		of other organizations	 ✓	Approval by the board or compensa	ition committee			
4	During the year related organiza		990, Part VII, Se	ction A, line 1a, with respect to the f	iling organization or a			
а	Receive a sever	ance payment or change-of-cor	ntrol payment? .			4a	Yes	
b		• • •		ified retirement plan?		4b	Yes	
c	Participate in, o	r receive payment from, an equ	ity-based comper	nsation arrangement?		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons an	d provide the app	olicable amounts for each item in Par	t III.			
	Only 501 (a)(2) F01(-)(4) F01(-)(20	\	t				
5), 501(c)(4), and 501(c)(29 ed on Form 990 Part VII Section		the organization pay or accrue any				
•		ontingent on the revenues of:		the organization pay or accrue any				
а	The organization	1?				5a		No
b						5b		No
	If "Yes," on line	5a or 5b, describe in Part III.						
6		ed on Form 990, Part VII, Section ontingent on the net earnings o		the organization pay or accrue any				
а	The organization	1?				6a		No
b						6b		No
	•	6a or 6b, describe in Part III.						
7	payments not d	escribed in lines 5 and 6? If "Ye	es," describe in Pa	the organization provide any nonfixe rt III	d 	7	Yes	
8	subject to the ir	nitial contract exception describ	ed in Regulations	red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," documents of the contract of the contra		8		No
9				presumption procedure described in		9		
For F	Panerwork Redu	iction Act Notice, see the In	structions for Fo	orm 990. Cat. No. 5	50053T Schedule	l (Forn	990)	2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, reporting instructions, on row (ii). Do not list any individuals that are not listed on Form State. The sum of columns (B)(i)-(iii) for each listed individual must equal the t	990	, Part VII.						vidual
(A) Name and Title	Jua	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(i)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table				I	•			

Schedule J (Form 990) 2019 Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. **Return Reference Explanation** PART I, LINES 4A-B SEVERANCE PAYMENT: RONALD WERTHMAN \$808,329.60 A SELECT GROUP OF SENIOR LEADERS OF THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION

(JHHSC) PARTICIPATE IN SUPPLEMENTAL RETIREMENT/DEFERRED COMPENSATION PROGRAMS, INCLUDING SOME LEGACY ARRANGEMENTS THAT ARE NO LONGER AVAILABLE TO NEW HIRES, PRE-2011 PARTICIPANTS RECEIVE CASH PAYMENTS EACH YEAR DETERMINED WITH REFERENCE TO THEIR SERVICE WITH JHHSC AND THEIR FINAL AVERAGE COMPENSATION. AS OF JANUARY 2019, FUTURE CASH PAYMENTS ARE MADE ACCORDING TO A FIXED SCHEDULE FOR THESE PARTICIPANTS. POST-2011 PARTICIPANTS ACCRUE BENEFITS UNDER A DEFINED CONTRIBUTION FORMULA WHERE CONTRIBUTIONS ARE TIERED BY POSITION LEVEL. CONTRIBUTIONS MADE IN 2018 AND PRIOR YEARS GENERALLY VEST AFTER THE LATER OF FIVE YEARS OF SERVICE WITH JHHSC OR THREE YEARS OF PLAN PARTICIPATION: CONTRIBUTIONS MADE IN 2019 AND FUTURE YEARS VEST THREE YEARS AFTER EACH CONTRIBUTION IS MADE, WITH FULL VESTING ON THE LATER OF AGE 65 OR THREE YEARS OF PLAN PARTICIPATION. ALL CONTRIBUTIONS VEST ON DEATH. DISABILITY OR INVOLUNTARY TERMINATION WITHOUT CAUSE. IF A PARTICIPANT VOLUNTARILY TERMINATES EMPLOYMENT OR IS TERMINATED BY THE EMPLOYER FOR CAUSE PRIOR TO THE APPLICABLE VESTING DATE, THE PARTICIPANT'S ENTIRE NON-VESTED BENEFIT IS FORFEITED ALL OF THESE ARRANGEMENTS WERE APPROVED, IN ADVANCE, BY AN INDEPENDENT COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ON DATA PROVIDED BY AN INDEPENDENT COMPENSATION CONSULTANT, PARTICIPANTS' INTERESTS UNDER THESE ARRANGEMENTS ARE NOT GUARANTEED OR SECURED AT ANY WAY AND AT ALL TIMES ARE SUBJECT TO CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY CREDITORS. THE FOLLOWING INDIVIDUALS LISTED ON FORM 990, PART VII, SECTION A, LINE 1A RECEIVED PAYMENT FROM ONE OR MORE SUPPLEMENTAL RETIREMENT/DEFERRED COMPENSATION PROGRAMS. WITH PAYMENTS REPORTED IN SCHEDULE J. PART II, COLUMN (B)(III): THE TOTAL OF AMOUNTS PAYABLE DURING 2019 BUT REPORTED AS DEFERRED COMPENSATION IN COLUMN (C) IN PREVIOUS YEARS IS REPORTED IN SCHEDULE J, PART II, COLUMN (F). THE AMOUNTS BELOW MAY REFLECT ANNUAL CASH PAYMENTS OR MULTIPLE YEARS OF ACCRUALS THAT VESTED IN 2019. KENNETH GRANT \$203,774.29; KAREN HALLER \$16,113; DANIEL SMITH \$400,078; SALLY MACCONNELL \$100,567; CHARLES REULAND \$76,804; G. DANIEL SHEALER \$456,144; GIL WYLIE \$60,156; JOHN HUNDT \$18,276; JAMES SCHEULEN \$15,012; DEBORAH BAKER \$128,987.10; AND RONALD WERTHMAN \$240,827. IN ADDITION TO THOSE LISTED ABOVE, RONALD PETERSON RECEIVED PAYMENT FROM A SUPPLEMENTAL RETIREMENT PROGRAM THAT WAS IN PLACE PRIOR TO 1986 AND SUBJECT TO DIFFERENT TAX RULES. MR. PETERSON ACCRUED BENEFITS OVER A 40+ YEAR CAREER AT JOHNS HOPKINS HEALTH SYSTEM AND THE BENEFIT HAS BEEN REPORTED ON THE FORM 990 TWICE ALREADY: ONCE WHEN ACCRUED AND AGAIN WHEN INCLUDED AS TAXABLE INCOME FOR MEDICARE TAX PURPOSES. BENEFITS ARE PAID AS AN ANNUITY TO MR. PETERSON OVER HIS REMAINING LIFETIME AND TAXED FOR INCOME TAX PURPOSES AS PAID. UNDER FORM 990 REPORTING REQUIREMENTS, MR. PETERSON'S BENEFIT IS REQUIRED TO BE REPORTED A THIRD TIME WHEN PAID. DURING 2019, MR. PETERSON RECEIVED A PAYMENT OF \$1,275,825; THIS AMOUNT IS REPORTED IN SCHEDULE J. PART II, COLUMN (B)(III). MR. PETERSON ALSO PARTICIPATED IN A LEGACY PROGRAM, FUNDED WITH EMPLOYEE CONTRIBUTIONS, THAT RESULTED IN A TOTAL PAYOUT OF \$1.613,115,30 DURING 2019; THIS AMOUNT IS REPORTED IN SCHEDULE J. PART II, COLUMN (B)(III). ANNUAL INCENTIVE PLAN: EXECUTIVES PARTICIPATE IN AN ANNUAL INCENTIVE PLAN THAT REWARDS PARTICIPANTS FOR THE ACHIEVEMENT OF ORGANIZATION OBJECTIVES APPROVED BY THE JOHNS HOPKINS MEDICINE COMPENSATION COMMITTEE EACH YEAR, INCLUDING FINANCIAL AND NON-FINANCIAL MEASURES. A

PART I, LINE 7 PORTION OF THE OVERALL AWARD IS DETERMINED BASED ON INDIVIDUAL PERFORMANCE, DEPENDENT TUITION REIMBURSEMENT: DUE TO THEIR CLOSE COLLABORATION WITH THE JOHNS HOPKINS UNIVERSITY (JHU), JHHSC PROVIDES LEADERS WITH DEPENDENT TUITION REIMBURSEMENT ON A SIMILAR BASIS AS THEIR JHU COUNTERPARTS. DEPENDENT TUITION REIMBURSEMENT IS TAXABLE FOR JHHSC EMPLOYEES. THE DEPENDENT MUST BE ENROLLED FULL TIME AT AN APPROVED, ACCREDITED COLLEGE OR UNIVERSITY AND IN GOOD ACADEMIC STANDING. PAYMENT IS LIMITED TO FOUR YEARS OF FULL TIME. UNDERGRADUATE STUDY PER DEPENDENT CHILD. TUITION REIMBURSEMENT: TUITION REIMBURSEMENT IS AVAILABLE TO EMPLOYEES THAT WORK 20 HOURS

OR MORE A WEEK FOR UP TO A MAXIMUM BENEFIT OF \$10,000 PER ACADEMIC YEAR. TO RECEIVE REIMBURSEMENT, ELIGIBLE EMPLOYEES MUST PURSUE A COURSE OF STUDY AT AN ACCREDITED UNIVERSITY OR COLLEGE THAT LEADS TO A LICENSURE, DEGREE, OR MEETS THE NECESSITY RELATED TO CURRENT POSITION OR ANOTHER POSITION WITHIN THE ORGANIZATION.

Page 3

Software ID: Software Version:

EIN: 52-0591656

Name: THE JOHNS HOPKINS HOSPITAL

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Page Page	Form 990, Schedule	Э.	Part II - Officers, D	irectors, Trustees, K	ey Employees, and I	Highest Compensate	d Employees			
Company			(B) Breakdown			(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in	
MINISTRATES 10 0 0 0 0 0 0 0 0				(ii) Bonus & incentive	(iii) Other reportable	other deferred		(B)(i)-(D)	column (B) reported as deferred on prior Form 990	
Section 10			0	0	0	0	0	0	0	
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Part Part	1	(1)	0	0	2,888,940	0	0	2,888,940	0	
COMMUNICATION COMMUNICATIO		(1)		0	0	0	0	0	0	
PRINCENTY 10 921,283 282,495 389,092 163,130 24,275 1,70,975	CORPORATE VICE CHAIRMAN	(ii)	1,248,448	626,950	47,418	243,973	12,829	2,179,618	0	
3 921,283 262,495 389,092 163,830 24,275 1,780,975		(i)	0	0	0	0	0	0	0	
SO DAMES SERIER IN		(ii)	921,283	282,495	389,092	163,830	24,275	1,780,975	0	
CORP 10 704.05 221.917 559.148 275.590 13.257 1,774.317		(i)	0	0	0	0	0	0	0	
MANUALE NAME 10 10 10 10 10 10 10 1		(ii)	704 405	221.017		275 500	12.257	1 774 217		
VP FIRMANCE & CFO VP FIRMANCE & CFO VP FIRMANCE & CFO VP FIRMANCE & CFO VP & C	4DANIEL B SMITH	(i)	, , , , , , , ,	221,917	559,148	2/5,590	13,257	1,7/4,317	0	
SCHARLES RELIAND SCO 10										
VP ACCOO (II) 551,955 154,900 183,773 257,659 26,116 1,174,415	EGUARI EG RELU AND GOR	(ii)	502,614	123,573	454,134	359,324	25,052	1,464,697	0	
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SOUNDED THE THINAIN FORMER OFFICE O		(ii)	551,965	154,900	183,773	257,659	26,118	1,174,415		
The Composition of Parlians Care		(i)	0	0	0	0	0	0	0	
DEBORAH BAMER VP PAICHTES CARE CAR	FORMER OFFICER	(ii)	18,850		1 140 955		555	1 160 360		
VR NURSING R PATIENT (II) 484,141 128,178 168,724 315,534 29,683 1,126,260 SALY W MACCONNELL (II) 494,141 128,178 168,724 315,534 29,683 1,126,260 SALY W MACCONNELL (II) 477,523 117,740 174,275 210,986 10,630 999,154 PETER HILL AFFAIRS (II) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	7 DEBORAH J BAKER	(i)	0	0	1,140,933	0	755	1,100,300	0	
SALLY W MACCONNELL 1	VP NURSING & PATIENT									
VP FACILITIES		(ii)	484,141	128,178	168,724	315,534	29,683	1,126,260	55,279	
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SPETER HILL VP MEDICAL AFFARS (i) 631,215 156,662 54,867 82,252 25,461 950,457		(ii)	477,523	117,740	174,275	210,986	18,630	999,154	0	
Company		(i)	0	0	0	0	0	0	0	
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EXECUTIVE MANAGEMENT (ii)	10WALKER WYLIE	(i)						•	0	
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TREASURER (ii) 302,896 79,273 29,080 336,908 23,202 771,359 12RENEE DEMSKI (i) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	44THOMAS TRACINGUI	(11)	0	0	0	0	0	0	0	
12RENEE DEMSKI VP QUALITY (i)	TREASURER	(1)	0	0	0	0	0	0	0	
VP QUALITY (ii) 294,233 59,292 39,596 312,184 24,562 729,867 313JAMES SCHEULEN (ii) 260,419 40,646 22,402 300,169 24,257 647,893 42,765 42,793 42		(ii)	302,896	79,273	29,080	336,908	23,202	771,359	0	
13JAMES SCHEULEN (i) 294,233 59,292 39,596 312,184 24,562 729,867 13JAMES SCHEULEN (i) 260,419 40,646 22,402 300,169 24,257 647,893 14KAREN B HALLER PHD (i) 0 0 0 0 0 0 0 0 14KAREN B HALLER PHD (ii) 349,569 69,943 42,765 140,305 23,096 625,678 15SAMUEL H CLARK JR ASSISTANT SECRETARY (ii) 287,879 73,573 64,765 135,169 23,750 585,136 16JOHN HUNDT ADMINISTRATOR SURGERY (ii) 246,124 22,570 24,665 260,780 11,903 566,042 17ALLEN VALENTINE ADMINISTRATOR SURGERY (ii) 202,900 25,956 2,410 324,119 10,514 565,899 PATHOLOGY (ii) 0 0 0 0 0 0 0 0 10 0 0 0 0 0 0 0 10 0 0 0 0 0 0 0 10 0 0 0 0 0 0 10 0 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 0 10 0 0 0 0 0 10 0 0 0 0 0 0 10 0 0 0 0 0 0 10 0 0 0 0 0 0 10 0 0 0 0 0 0 10 0 0 0 0 0 0 0 10 0 0 0 0 0 0 0 10 0 0 0 0 0 0 0 10 0 0 0 0 0 0 0 0 10 0 0 0 0 0 0 0 0 10 0 0 0 0 0 0 0 0 0		(i)	0	0	0	0	0	0	0	
13JAMES SCHEULEN (i) 260,419 40,646 22,402 300,169 24,257 647,893	VI QUALITI	(ii)	294,233	59 292	39 596	312 184	24 562	729 867		
TALLEN VALENTINE ADMINISTRATOR SURGERY (i) 202,900 25,956 24,410 314,419 10,514 565,899 414,400		(i)		33,232				,	0	
14KAREN B HALLER PHD (i)	JHM DIRECTOR									
FORMER OFFICER (ii) 349,569 69,943 42,765 140,305 23,096 625,678 15SAMUEL H CLARK JR ASSISTANT SECRETARY (ii) 287,879 73,573 64,765 135,169 23,750 585,136 16JOHN HUNDT ADMINISTRATOR SURGERY (ii) 0 0 0 0 0 0 0 11,903 566,042 (iii) 0 0 0 0 0 0 0 0 0 0 0 17ALLEN VALENTINE ADMINISTRATOR PATHOLOGY (iii) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	14KADEN D HALLED DUD		0	0	0	0	0	0	0	
15SAMUEL H CLARK JR ASSISTANT SECRETARY		(1)		0	0	0	0	0	0	
ASSISTANT SECRETARY (ii) 287,879 73,573 64,765 135,169 23,750 585,136 16JOHN HUNDT ADMINISTRATOR SURGERY (ii) 246,124 22,570 24,665 260,780 11,903 566,042 (iii) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		` ′	349,569	69,943	42,765	140,305	23,096	625,678	0	
Column C		(i)	0	0	0	0	0	0	0	
16JOHN HUNDT ADMINISTRATOR SURGERY (i) 246,124 22,570 24,665 260,780 11,903 566,042 (ii) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	ASSISTANT SECRETARY	(ii)	287,879	73 573	64 765	135 169	23 750	585 136		
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ADMINISTRATOR PATHOLOGY (ii) 0 0 0 0 0 0	ADMINISTRATOR SURGERY	/::X								
ADMINISTRATOR PATHOLOGY (ii) 0 0 0 0 0 0	17ALLEN VALENTING	(11)	202.000	0	0	0	0	0	0	
	ADMINISTRATOR	(1)	202,900	25,956	2,410	324,119	10,514	565,899	0	
			0	0	0	0	0	0	0	
SECRETARY O	18PETER B MANCINO SECRETARY	(i)	0	0	0	0	0	0	0	
(ii) 317,007 75,887 19,329 121,939 23,906 558,068		(ii)	317,007	75.887	19.329	121.939	23.906	558 068	0	
19EDWARD B CHAMBERS (i) 288,326 33 568 49 127 140 699 30 969 542 689		(i)		, 5,55.				·	0	
ADMINISTRATOR DEFINATIOR DEFINATION DEFINATI										
		(ii)	0] 0	0	0	0	0	<u> </u>	

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (E) Total of columns (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (F) Compensation in benefits other deferred (B)(i)-(D)column (B) (i) Base Compensation (ii) (iii) compensation reported as deferred on Bonus & incentive Other reportable prior Form 990 compensation compensation 21KRISTENA LUKISH VP HUMAN RESOURCES 365,983 85,212 18,271 506,138 24,121 12,551 1AMY PORTER-TACORONTE 318,129 52,067 22,845 29,852 23,111 446.004 CAO ONCOLOGY 2RAKHMIN KHOSHAYEV 278,813 4,527 100,545 33,275 417,160 LEAD PHYSICIAN ASSISTANT **3**KATHY SMITH VP MKTG & COMMUNICATIONS 225,118 47,578 33.372 27,435 68,183 401.686 4ANDREW MENARD 296,911 45,657 1,290 18,271 19,764 381,893 CHIEF ADMIN OFFICER **RADIOLOGY 5**GREGORY MILLER ASSISTANT TREASURER 227,616 32,875 1,846 94,587 22,301 379,225 **6**ELIZABETH AMBINDER 157,031 18,528 4,151 164,002 25,806 369,518 ADMINISTRATOR 7MELISSA RICHARDSON VP CARE COORDINATION 220,873 37,677 19,119 22,430 300,099

10.817

238,822

16,337

11,395

2,439

286,409

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8STACEY BALDWIN

(ii)

RADIOLOGY ADMINISTRATOR 9KENNETH GRANT FORMER OFFICER 224,228

13,582

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efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493133031601 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No. 1545-0047 Schedule K **Supplemental Information on Tax-Exempt Bonds** (Form 990) ▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Department of the Treasury ▶ Attach to Form 990. Open to Public Internal Revenue Service ▶Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Name of the organization **Employer identification number** THE JOHNS HOPKINS HOSPITAL 52-0591656 Part I **Bond Issues** (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (g) Defeased (i) Pool (a) Issuer name (h) On behalf of financing issuer Yes No Yes No Yes No MHHEFA - 2011A 52-0936091 574218C74 11-10-2011 82,184,815 REFUND ISSUE DATED 08/29/2001 Χ Χ Χ MHHEFA - 2012B 52-0936091 574218GO0 05-03-2012 111,453,965 CONSTRUCT & EQUIP MED. Χ Χ Χ **TOWERS** Part II **Proceeds** 30,760,000 23,055,000 36,745,000 62,435,000 3 82,184,815 111,453,965 5 6 7 883,808 8 9 10 110,570,157 11 82,184,815 12 13 2011 2015 Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue of tax-exempt 14 Χ Χ Were the bonds issued as part of an advance refunding issue of taxable 15 Χ Χ Χ 16 Χ Does the organization maintain adequate books and records to support the final allocation of Χ Χ **Private Business Use** Part 🎹 Α В C D Yes Yes No No Yes No Yes No Was the organization a partner in a partnership, or a member of an LLC, which owned property Are there any lease arrangements that may result in private business use of bond-financed Х Schedule K (Form 990) 2019 Cat. No. 50193E For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2019

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d

6

Part IV

b

C

Arbitrage

Page **2**

D

D

Schedule K (Form 990) 2019

No

Yes

Yes

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Yes

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No

Yes

C

No

Yes

counsel to review any management or service contracts relating to the financed property?

Are there any research agreements that may result in private business use of bond-financed

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12

Has the organization established written procedures to ensure that all nongualified bonds of

counsel to review any research agreements relating to the financed property?

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

Exception to rebate?

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

В

No

Explanation

No

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Yes

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No

Yes

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Yes

Yes

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Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

THE OTHER SPENT PROCEEDS ARE THE REFUNDING PROCEEDS OF THE ISSUE THAT ARE NO LONGER IN ESCROW

Page 3

No

D

D

Nο

Yes

Yes

Schedule K (Form 990) 2019

(GIC)?

period?

Part V

Part VI

COLUMN A:

Arbitrage (Continued)

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

requirements of section 148? . . .

Return Reference

SCHEDULE K, PART II, LINE 11,

Return Reference	Explanation
	THE SOLE PURPOSE OF THE 2011A ISSUE WAS THE REFUNDING OF AN ISSUE DATED PRIOR TO 12/31/2002 AND THEREFORE THE ISSUE IS EXEMPT FROM REPORTING ON PART III OF SCHEDULE K

SCH

Return Reference	Explanation
SCHEDULE K, PART I, LINE A:	MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY

Return Reference	Explanation
CHEDULE K, PART I, LINE B:	MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY

SC

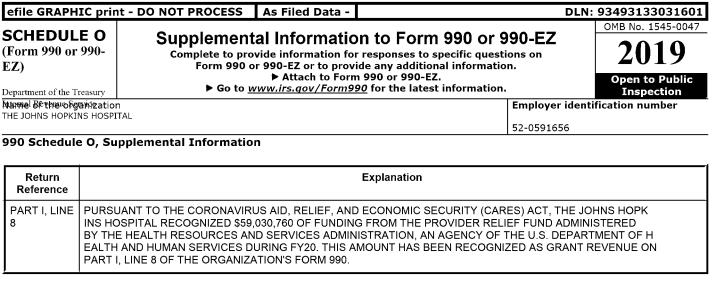
Complete if the organization answered "Yes" on Form 990, Part IV, line 38a or 40b. Part I	efile GRAPHI	C print - DO N	OT PROCES	S As	Filed Data -					DL	.N: 93	4931	3303	31601		
Complete if the organization answered "Yes" on Form 990. Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. Attach to Form 990 or Form 990-EZ. Part V, line 38a or 40b.	Schedule L		Tran	sactio	ons with li	ntereste	d Person	าร			01	MB No.	1545	-0047		
Department of the Treasury Internal Revenue Service PGO to www.lrs.gov/Form990 for instructions and the latest information. Rame of the organization THE JOHNS HOPKINS HOSPITAL Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. 1	(Form 990 or 990	-EZ) ► Compl	ete if the orga	anization	answered "Yes	s" on Form 9	90, Part IV, li	nes 2	5a, 2	25b, 26	5,	20	11	0		
Name of the organization The JOHAS HOPKING HOSPITAL Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25s, or Form 990-EZ, Part V, line 40b. 1 (a) Name of disqualified person (b) Relationship between disqualified person and organization organization organization 2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 (a) Name of (b) Relationship (c) Purpose (d) Loan to or from the organization? To From To Fro			27, 28a,					10Ь.				4 0	' L .	7		
Rame of the organization of the properties of the organization of the properties of the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 4958. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization interested person of the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization interested person of the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization organization organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization organization organization organization organization organization? Part III	•	,	•Go to <u>www.ii</u>	rs.gov/Fo	orm990 for inst	ructions and	the latest inf	forma	tion.		9					
Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organization only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, part V, line 40b. 1 (a) Name of disqualified person (b) Relationship between disqualified person and organization organization (c) Description of transaction (d) Corrected Yes No 2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part IV, line 26; or of the organization reported an amount on Form 990, Part IV, line 26; or of the organization interested person (a) Name of (b) Relationship (c) Purpose of loan To From To								Er	nplo	ver ide	entifica					
Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. 1 (a) Name of disqualified person (b) Relationship between disqualified person and organization of transaction of transaction of transaction of transaction of transaction of transaction organization organi									•	•						
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. 1 (a) Name of disqualified person (b) Relationship between disqualified person and organization	Part I Exce	ss Benefit Tra	ansactions (section 50	1(c)(3), section	501(c)(4), and	d section 501(c				ns only	١.				
organization transaction Yes No Yes No 2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 (a) Name of (b) Relationship (c) Purpose (d) Loan to or from the organization? To From Total Total Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and the inter	Comp	lete if the organiz	zation answere	d "Yes" on	Form 990, Part	IV, line 25a oi	r 25b, or Form	990-E	Z, Pa	ırt V, liı	ne 40b					
2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 (a) Name of with organization (b) Relationship (c) Purpose of loan or from the organization? To From Yes No Yes No Yes No Yes No To From Yes No Yes No Yes No Yes No Total Fart III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26; or if the organization answered "Yes" on Form 990, Part IV, line 26; or if the organization answered "Yes" on Form 990, Part IV, line 26; or if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person on the line organization answered or "Yes" on Form 990, Part IV, line 27. (b) Relationship between interested person and the line organization of assistance interested person and the line organization organizati	1 (a) Name of disqua	alified person	(b			lified person ar	nd								
## Aproved by agreement? Complete if the organization Complete if the organization Complete if the organization Complete if the organization answered Yes" on Form 990, Part IV, line 27. Approved by agreement? Complete if the organization Complete if the organiz					<u> </u>	organization		+		ansaca	011	Ye	es	No		
## Aproved by agreement? Complete if the organization Complete ignormal content								+								
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## Aproved by agreement? Complete if the organization Complete ignormal content								_								
## Aproved by agreement? Complete if the organization Complete ignormal content																
## Aproved by agreement? Complete if the organization Complete ignormal content	2 Enter the at	mount of tax incu	irred by the ord	ganization	managers or dis	aualified perso	ons during the	<u> </u>	ınder	section	n					
Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 (a) Name of interested person with organization of loan organization? (b) Relationship of loan organization? To From organization? To From organization (g) In the default? Approved by board or committee? To From organization? Total	4958						_				\$					
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 (a) Name of interested person (b) Relationship with organization (c) Purpose of loan (d) Loan to or from the organization? (e) Original principal amount (f) Balance (g) In default? (h) Approved by board or committee? To From Fr	3 Enter the ar	mount of tax, if a	iny, on line 2, a	above, reir	mbursed by the o	organization.		•	•		s					
(a) Name of interested person with organization of loan of loan by the organization? (b) Relationship with organization of loan of loan of loan of loan organization? (c) Purpose of loan organization? (d) Loan to or from the organization? (e) Original principal amount (f) Balance due with organization organization? (i) Written agreement? (ii) Written agreement? (iv) Written agreement?	Con	nplete if the orga	nization answe	ered "Yes"	on Form 990-EZ	, Part V, line 3	38a, or Form 99	90, Pai	rt IV,	line 26	; or if	the org	aniza	tion		
To From Yes No Yes No Yes No Total Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person interested person and the inte	(a) Name of	(b) Relationshi	p (c) Purpose	(d) Loa	n to or from the											
To From Yes No Yes No Yes No To From Yes No Yes No Yes No To From Yes No Yes No To From Yes No Yes No To From Yes No Yes No To From Yes No Yes No To From Yes No Yes No To From Yes No Yes No To From	interested person	With organizatio	or loan	org	janization?		aue	dera	uit?		,	/ I		ent?		
Total Total Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and the in						_		\							T	
Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and the (c) Amount of assistance (d) Type of assistance (e) Purpose of assistance (e) Purpose of assistance (e) Purpose of assistance (e) Purpose of assistance (f) Type of assist				10	From			Yes	No	Yes	No	Yes	-	No		
Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and the complete interes																
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Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and the complete interes																
Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and the complete interes	Total					<u> </u>	<u> </u>				l					
Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and the (c) Amount of assistance (d) Type of assistance (e) Purpose of assistance		nts or Assista	nce Benefit	ting Inte												
interested person and the		plete if the org	ganization an	swered "	Yes" on Form 9	990, Part IV,	, line 27.									
	(a) Name of inter					of assistance	(d) Type (of assi	stanc	e	(e) Pu	rpose o	f assi	stance		
		"														
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Return Reference

Page 2

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization revenues?		
				Yes	No	
(1) KEVIN SOWERS	TRUSTEE, OFFICER	,	SEE PART VMR. SOWERS HAS BEEN A BOARD MEMBER OF VIZIENT, INC. ("VIZIENT") SINCE 2016. JHHS AND ITS AFFILIATES PURCHASED HOSPITAL AND HEALTHCARE CONSULTING SERVICES FROM VIZIENT. MR. SOWERS DID NOT PARTICIPATE IN ANY DECISIONS TO ENGAGE VIZIENT.		No	
Part V Supplemental Informati Provide additional information		Schedule L (see instructi	ons).			

Explanation



Return

Reference	·
PART III, LINE 1	THE JOHNS HOPKINS HOSPITAL, FOUNDED IN 1889, AND THE JOHNS HOPKINS UNIVERSITY SCHOOL OF ME DICINE, CREATED IN 1893, FORM THE NUCLEUS OF JOHNS HOPKINS MEDICINE, ONE OF THE WORLD'S PR EMIER, INTEGRATED HEALTH SYSTEMS. AS THE TEACHING HOSPITAL AFFILIATED WITH THE JOHNS HOPKINS UNIVERSITY SCHOOL OF MEDICINE, THE JOHNS HOPKINS HOSPITAL IS A WORLD-RENOWNED ACADEMIC MEDICAL CENTER THAT PROVIDES A COMPREHENSIVE RANGE OF STATE-OF-THE-ART TERTIARY AND QUATER NARY CARE. THE JOHNS HOPKINS HOSPITAL PROVIDES QUALITY MEDICAL HEALTH CARE REGARDLESS OF R ACE, CREED, SEX, NATIONAL ORIGIN, HANDICAP, AGE, OR BILITY TO PAY. IN KEEPING WITH THE HO SPITAL'S COMMITMENT TO SERVE ALL MEMBERS OF ITS COMMUNITY, FREE CARE AND/OR SUBSIDIZED CAR E, CARE PROVIDED TO PERSONS COVERED BY GOVERNMENTAL PROGRAMS AT BELOW COST, AND HEALTH ACT IVITIES AND PROGRAMS TO SUPPORT THE COMMUNITY MEMBERS WILL BE CONSIDERED WHERE THE NEED AN D/OR AN INDIVIDUAL'S INABILITY TO PAY COEXISTS. JHH PROVIDES CARE TO PERSONS COVERED BY GO VERNMENTAL PROGRAMS AT BELOW COST. RECOGNIZING ITS MISSION TO THE COMMUNITY, SERVICES ARE PROVIDED TO BOTH MEDICARE AND MEDICAID PATIENTS. TO THE EXTENT REIMBURSEMENT IS BELOW COST, JHH RECOGNIZES THESE AMOUNTS AS CHARITY CARE IN MEETING ITS MISSION TO THE ENTIRE COMMUNITY.

Explanation

Return Reference	Explanation
FORM 990, PART III, LINE 2	THE JOHNS HOPKINS HOSPITAL WAS A KEY LEADER IN THE GLOBAL RESPONSE TO THE COVID-19 PANDEMI C. IN THE LOCAL EAST BALTIMORE COMMUNITY, THE IMMEDIATE SUPPORT GIVEN BY THE HOSPITAL IN M ANY AREAS BEYOND DIRECT MEDICAL CARE PROVIDED BASIC DAILY NEEDS TO AREA RESIDENTS. FOR EXA MPLE, THE HOSPITAL'S HARRIET LANE PEDIATRIC CLINIC USED THEIR EXISTING RELATIONSHIP WITH T HE MARYLAND FOOD BANK AND OTHER VENDORS TO QUICKLY OBTAIN AND DISTRIBUTE TEN TIMES THE NOR MAL AMOUNT OF FOOD AND OTHER SUPPLIES BEFORE GOVERNMENT PROGRAMS AND OTHER RELIEF EFFORTS WERE ORGANIZED. IN COLLABORATION WITH STATE AND LOCAL HEALTH DEPARTMENTS, JHH MOBILIZED "G O TEAMS" TO PROVIDE TESTING, MEDICAL CARE AND EXPERTISE TO LONG TERM CARE AND ASSISTED LIV ING RESIDENTS WHERE POSITIVITY RATES WERE AMONG THE HIGHEST. JHH HEALTHCARE STAFF WERE ALS O MOBILIZED TO A FIELD HOSPITAL SET UP BY THE STATE, FOR STEEP-DOWN CARE OF COVID-19 PATIEN TS. THIS SITE LATER BECAME A KEY TESTING LOCATION FOR THE CITY OF BALTIMORE. THESE EXAMPLE S SHOW HOW THE HOSPITAL SUPPORTED A CRITICAL RESPONSE TO PROTECT THE STATE'S HEALTHCARE DE LIVERY CAPACITY. A HEALTH EQUITY CAMPAIGN WAS LAUNCHED TO CONNECT HARD TO REACH, AT RISK P OPULATIONS WITH COVID-19 TESTING AND VACCINATIONS. IN BALTIMORE, THIS INCLUDES THE LATINO COMMUNITY WHERE POSITIVITY RATES REACHED ALMOST 50% IN THE FIRST WAVE OF THE PANDEMIC. JOH NS HOPKINS PERSONNEL ESTABLISHED A TESTING CENTER CONVENIENTLY LOCATED IN THIS COMMUNITY A REA AND CONNECTED TO CARE THOSE IN NEED. CALL CENTERS AND IN-PERSON OUTREACH PROGRAMS WERE SET UP TO CONTACT PEOPLE WHO ARE CHALLENGED BY THE TECHNOLOGY DIVIDE AND UNREACHABLE VIA ELECTRONIC MEANS. AS SOON AS VACCINES WERE AVAILABLE, THE JHH HEALTH EQUITY OUTREACH INITI ATIVE RESPONDED BY SETTING UP COMMUNITY VACCINATION SITES A WELL AS COORDINATING WITH THE CITY HEALTH DEPARTMENT, TO OPERATE POP-UP MOBILE VACCINATION CLINICS TO REACH LOW INCOME SENIOR HOUSING RESIDENTS. IN LIGHT OF THESE HEROIC EFFORTS OF THE HOSPITAL'S FRONT LINE ST AFF, THE COST OF WHICH IS NOT REPORTED IN THE HOSP

Return

FORM 990.

Explanation Reference 1 CHARLIE SCHEELER IS A TRUSTEE OF JOHNS HOPKINS MEDICINE AND JOHNS HOPKINS BAYVIEW MEDIC

PART VI. AL CENTER. STEPHANIE REEL IS AN OFFICER OF JOHNS HOPKINS MEDICINE, JOHNS HOPKINS HEALTH SY SECTION A. STEM CORPORATION, AND THE JOHNS HOPKINS HOSPITAL. MR. SHEELER AND MS. REEL HAVE A BUSINESS LINE 2 RELATIONSHIP. 2. BILL SHAW IS A TRUSTEE OF SUBURBAN HOSPITAL, WILLIAM CONWAY, JR, IS A TR USTEE OF JOHNS HOPKINS MEDICINE, JOHNS HOPKINS HEALTH SYSTEM CORPORATION, AND THE JOHNS HO PKINS HOSPITAL, MESSRS, SHAW AND CONWAY HAVE A BUSINESS RELATIONSHIP.

Return Explanation
Reference

LINE 6

FORM 990, JOHNS HOPKINS HEALTH SYSTEM CORPORATION, A IRC 501(C)(3) TAX EXEMPT ORGANIZATION, IS THE S OLE CORPORATE MEMBER OF THE JOHNS HOPKINS HOSPITAL.

Return Explanation
Reference

FORM 990, PART VI, SECTION A, LINE 7A

Return Explanation
Reference

FORM 990, THE GOVERNING BODY OF THE JOHNS HOPKINS HOSPITAL IS EMPOWERED BY ITS BY-LAWS TO MAKE CERTA PART VI, IN DECISIONS; ALL OTHER DECISIONS ARE SUBJECT TO APPROVAL OF THE PARENT ORGANIZATION JOHNS SECTION A, HOPKINS HEALTH SYSTEM CORPORATION.

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	A COPY OF THE FORM 990 IS PROVIDED ELECTRONICALLY TO THE ORGANIZATION'S GOVERNING BODY BEF ORE IT IS FILED. THE FORM 990 IS PROVIDED TO THE ORGANIZATION'S TRUSTEES AND APPROPRIATE O FFICERS, WHO ARE GIVEN THE OPPORTUNITY TO ASK QUESTIONS AND PROVIDE FEEDBACK BEFORE THE FO RM 990 IS FILED. THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES OF THE ORGANIZATION MEETS AN NUALLY BEFORE THE FORM 990 IS FILED TO REVIEW THE FORM 990. AT THIS MEETING, THE JHHS TAX DEPARTMENT PRESENTS A SUMMARY OF THE FORM 990 TO THE AUDIT COMMITTEE AND THE ORGANIZATION CFO.

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	THE CONFLICT OF INTEREST POLICY IS A PART OF THE ANNUAL DISCLOSURE STATEMENT PROCESS. ALL OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES ARE REQUIRED TO REPORT ANY CONFLICTS OF I NTEREST AND TO COMPLY WITH THE CONFLICT OF INTEREST POLICY. CONFLICTS OF INTEREST ARE DETE RMINED AT A HEALTH SYSTEM LEVEL AND INCLUDE THE ORGANIZATION AND ALL OF ITS AFFILIATES. THE ORGANIZATION LEGAL DEPARTMENT IS RESPONSIBLE FOR REVIEWING ALL ACTUAL OR POTENTIAL CONFLICTS OF INTERESTS AND FOR DETERMINING APPROPRIATE ACTION TO ELIMINATE OR MANAGE THE CONFLICT OF INTEREST. IF A CONFLICT ARISES, THE AFFECTED MEMBER MUST (1) REFRAIN FROM ANY ATTEMP TS TO EITHER DIRECTLY OR INDIRECTLY INFLUENCE THE DECISION-MAKING PROCESS IN WHICH THERE E XISTS A POTENTIAL FOR CONFLICTS OF INTEREST; (2) REFRAIN FROM PARTICIPATING IN ANY DISCUSS IONS LEADING TO THE APPROVAL OR DISAPPROVAL OF THE TRANSACTION CREATING THE CONFLICT, EXCE PT TO DISCLOSE MATERIAL FACTS RELATING TO THE CONFLICT; AND (3) ABSTAIN FROM VOTING ON THE TRANSACTION CREATING THE CONFLICT OR TRANSMITTING ANY OTHER OPINION, INCLUDING NOT BEING PRESENT IN THE ROOM WHEN THE VOTE IS TAKEN, UNLESS THE VOTE IS BY SECRET BALLOT. FURTHERMO RE, THE ORGANIZATION'S INTERMEDIATE SANCTIONS TRANSACTION REVIEW COMMITTEE REVIEWS AND DET ERMINES WHETHER A PROPOSED TRANSACTION BETWEEN A TRUSTEE, OFFICER, KEY EMPLOYEE, OR DISQUALIFIED PERSON AND THE ORGANIZATION WOULD CREATE AN EXCESS BENEFIT TO SUCH TRUSTEE, OFFICER , KEY EMPLOYEE OR A DISQUALIFIED PERSON, OR WHETHER SUCH PROPOSED TRANSACTION QUALIFIES FO R A REBUTTABLE PRESUMPTION AGAINST EXCESS BENEFIT.

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	THE COMPENSATION COMMITTEE OF THE BOARD OF JOHNS HOPKINS MEDICINE ("COMMITTEE") REVIEWS THE PERFORMANCE AND APPROVES THE COMPENSATION OF THE OFFICERS AND KEY PERSONNEL OF THE ORGAN IZATION AND ITS SUBSIDIARIES. ON AN ANNUAL BASIS, THE COMMITTEE REVIEWS INDIVIDUAL COMPENS ATION ARRANGEMENTS FOR ORGANIZATION SENIOR VICE PRESIDENT POSITIONS AND ABOVE, TOP AFFILIA TE EXECUTIVES, CLINICAL DEPARTMENT DIRECTORS, OTHER EXECUTIVE POSITIONS WITH A BASE SALARY OF \$500,000 OR GREATER AS WELL AS EXECUTIVE POSITIONS WHOSE TOTAL COMPENSATION EXCEEDS THE MARKET 90TH PERCENTILE. IN REVIEWING AND APPROVING COMPENSATION, THE COMMITTEE RELIES ON APPROPRIATE MARKET DATA (PROVIDED BY A THIRD-PARTY CONSULTANT) FOR COMPARABLE JOBS AND OR GANIZATIONS, AND ASSURES THAT SUCH DATA INDICATES THE COMPENSATION ORDINARILY PROVIDED BY SIMILARLY SITUATED ORGANIZATIONS, UNDER LIKE CIRCUMSTANCES. DELIBERATIONS AND DECISIONS OF THE COMMITTEE REGARDING THE COMPENSATION ARRANGEMENTS ARE DOCUMENTED IN THE FORM OF MINUT ES OF COMMITTEE MEETINGS, AND COPIES OF ALL COMPARABILITY DATA AND REPORTS ARE RETAINED.

Return Explanation
Reference

FORM 990.	INTERNAL POLICIES, INCLUDING CONFLICT OF INTEREST POLICY, ARE PROVIDED TO THE PUBLIC ON TH
,	, ,
PART VI,	E ORGANIZATION'S WEBSITE. FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST, THE GOVERNING D
SECTION C,	OCUMENTS HAVE BEEN MADE AVAILABLE IN THE PUBLIC FILING WITH THE STATE OF MARYLAND AND THE
LINE 19	INTERNAL REVENUE SERVICE

990 Schedule O, Supplemental Information

Return

Reference	
,	MINIMUM PENSION LIABILITY -88,722,000. CHANGE IN MKT VAL. OF SWAP AGREEMENT -70,417,883. N
PART XI,	ON-OPERATING SERVICES -13,250,947. OTHER COMPONENTS OF NET PERIODIC PENSION COST -37,204,5
LINE 9:	80 TRANSFER BETWEEN AFFILIATES -16 744 762

Explanation

SCHEDULE R	Deleted												601
(Form 990) Department of the Treasury	► Complete if the orga	inization ar	zations and assumed assumed to be a second to be a	" on Form Form 990.	990, Part	IV, line 33	, 34, 35b,		37.		OMB No. 1 20 Open to Inspe	19 Public	
Internal Revenue Service Name of the organization								Emp	loyer identif	ication		CLIOII	
THE JOHNS HOPKINS HOSPITAL								52-0	591656				
Part I Identification of I	Disregarded Entities. Complete	if the orga	nization ansv	vered "Yes	s" on Form	n 990, Part	: IV, line 3	3.					
Name, address, and EIN ((a) if applicable) of disregarded entity		(b) Primary a		Legal dom or foreigr	c) icile (state n country)	(d) Total inc	ome	(e) End-of-year as	sets	(f) Direct cor enti		
related tax-exempt o	elated Tax-Exempt Organization organizations during the tax year.	ons. Compl	ete if the org	janization	answered	l "Yes" on l	Form 990	, Part I	V, line 34 be	ecause	it had one or	more	
See Additional Data Table (a) Name, address, and EIN		Prim	(b) ary activity	Legal dom	c) icile (state n country)	(d) Exempt Cod		Public ch	(e) narity status n 501(c)(3))	Dir	(f) rect controlling entity	Section (13) cor enti	512(b) ntrolled ty?
												Tes	No

Schedule R (Form 990) 2019	Page
Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part	: IV, line 34, because it had
one or more related organizations treated as a partnership during the tax year.	

	 																		
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	jal Direct icile controlling ate entity r ign	gal Direct nicile controlling ate entity or eign	Legal Direct omicile controlling i (state entity or oreign	Legal Direct domicile controlling in (state entity or foreign		Predominant income(related, unrelated, excluded from tax under sections 512-	Predominant income(related, unrelated, excluded from tax under sections 512-		(g) Share of end- of-year assets	allocations?		end- Dispropr ar allocat		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		ral or aging ner?	(k) Percentage ownership
							Yes	No		Yes	No								
(1) JHMI UTILITIES LLC 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 20-2814243	UTILITY FACILITIES	MD	N/A	RELATED	3,574,539	159,086,671		No	16,556		No	50.000 %							
(2) OPHTHALMOLOGY ASSOCIATES LLC 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1890957	OPHTHALMOLOGY SERVICES	MD	N/A																
(3) JOHNS HOPKINS HEALTHCARE LLC 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1899357	MEDICAL SERVICES	MD	N/A																
Part IV Identification of Related Organizations Taxable	as a Corporation	on or T	rust. Comp	lete if the or	ganization a	nswered "Ye	s" on F	orm 9	990, Part I\	√, lin	e 34								

because it had one or more related organizations treated as a corporation or trust during the tax year.

Decade it flad one of more related to		•		· ·	(6)	(-)	(1-)	Τ,	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(13) co	512(b) ntrolled ity?
(1)HOWARD COUNTY HEALTH SERVICES INC	HEALTHCARE MANAGEMENT	MD	N/A	C				1 103	No
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1434783	HEALTHCARE MAINAGEMENT	М	N/A						NO NO
(2)HSI MEDICAL SERVICES CORPORATION 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1847705	HEALTHCARE-SLEEP DIAGNOSTICS	MD	N/A	С					No
(3)JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1250028	NURSING SERVICES	MD	N/A	С					No
(4)JOHNS HOPKINS EMPLOYER HEALTH PROGRAMS INC 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1947678	BENEFIT PLANS	MD	N/A	С					No
(5)TCAS INC 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1979344	NURSING SERVICES	MD	N/A	С					No
(6)SUBURBAN HEALTH ENTERPRISES INC 8600 OLD GEORGETOWN ROAD BETHESDA, MD 20814 52-2052352	MEDICAL OFFICE LEASING AND RELEASING	MD	N/A	С					No
(7)VARIOUS CHARITABLE REMAINDER TRUSTS 3910 KESWICK RD STE 4300A BALTIMORE, MD 21211	CHARITABLE REMAINDER TRUSTS	MD	N/A	Т		72,621	100.000 %		No

Schedule R (Form 990) 2019			Pa	ge 3
Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or	36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?				
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		1a		No
b Gift, grant, or capital contribution to related organization(s)		1 b	Yes	
c Gift, grant, or capital contribution from related organization(s)		 1c	Yes	
d Loans or loan guarantees to or for related organization(s)		1 d	Yes	
e Loans or loan guarantees by related organization(s)		1e	Yes	
f Dividends from related organization(s)		1f		No
g Sale of assets to related organization(s)		1 g		No
h Purchase of assets from related organization(s)		1h		No
i Exchange of assets with related organization(s)		1i		No
j Lease of facilities, equipment, or other assets to related organization(s)		1j		No

g Sale of assets to related organization(s)	1 g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
o Sharing of paid employees with related organization(s)	10		No
p Reimbursement paid to related organization(s) for expenses	1 p	Yes	
q Reimbursement paid by related organization(s) for expenses	1 q		No

n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	No
0	Sharing of paid employees with related organization(s)				10	No
p	3			ŀ	1p Yes	No
q	Reimbursement paid by related organization(s) for expenses				-4	110
r	Other transfer of cash or property to related organization(s)				1 r	No
s	Other transfer of cash or property from related organization(s)			[1s	No
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including	ng covered re	lationships and tran	saction thresholds.		
	Name of related organization Trans	(b) nsaction pe (a-s)	(c) Amount involved	(d) Method of determining amo	unt involve	ed

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	section 501(c)(3) organizations?		total end-	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	partner?		(k) Percentage ownership
			317)	Yes	No			Yes	No		Yes	No	
										Schedul	e R (Form	199	0) 2019

Schedule R (Form 990) 2019									
Part VII	Supplemental Info	ntal Information							
	Provide additional information for responses to questions on Schedule R. (see instructions).								
Return Reference		Explanation							

Software ID: Software Version:

EIN: 52-0591656

Name: THE JOHNS HOPKINS HOSPITAL

Form 990, Schedule R, Part II - Identification of Related	orm 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations										
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?					
	SUPPORTING	MD	501(C)(3)	LINE 12C, III-FI	JOHNS HOPKINS HEALTH	Yes No					
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1465301	ORGANIZATION				SYSTEM CORPORATION						
	HOSPITAL	MD	501(C)(3)	LINE 3	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	No					
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-2093120					STSTEM CONFORMATION						
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-0892284	INACTIVE TAX-EXEMPT ORGANIZATION	MD	501(C)(3)	LINE 3	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	No					
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1341890	HOSPITAL	MD	501(C)(3)	LINE 3	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	No					
3910 KESWICK RD SOUTH BLDG 4TH FL S	HEALTHCARE SERVICES	MD	501(C)(3)	LINE 12C, III-FI	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	No					
BALTIMORE, MD 21211 52-1467441											
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211	MANAGEMENT OF ENDOWMENT	MD	501(C)(3)	LINE 12C, III-FI	JOHNS HOPKINS HOSPITAL ENDOWMENT FUND INC	No					
	HEALTHCARE SERVICES	MD	501(C)(3)	LINE 3	JOHNS HOPKINS HEALTH	No					
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1232569					SYSTEM CORPORATION						
	HEALTHCARE SERVICES	MD	501(C)(3)	LINE 12C, III-FI	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	No					
8600 OLD GEORGETOWN ROAD BETHESDA, MD 20814 52-2052354	HOGDYTAL	MD	501(5)(2)	LINE	JOUNG HORKING HEATTH						
8600 OLD GEORGETOWN ROAD BETHESDA, MD 20814 52-0610545	HOSPITAL	MD	501(C)(3)	LINE 3	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	No					
5255 LOUGHBORO RD NW WASHINGTON, DC 20016	HOSPITAL	DC	501(C)(3)	LINE 3	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	No					
53-0196602 6001 MONTROSE ROAD NO 1020	HOME HEALTH CARE	MD	501(C)(3)	LINE 12B, II	N/A	No					
ROCKVILLE, MD 20852 52-1750383											
6001 MONTROSE ROAD NO 307 ROCKVILLE, MD 20852	HOME HEALTH CARE	MD	501(C)(3)	LINE 10	N/A	No					
	PEDIATRIC MEDICAL	FL	501(C)(3)	LINE 10	ALL CHILDREN'S HEALTH	No					
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 59-3425191	SERVICES				SYSTEM INC						
	FOUNDATION	FL	501(C)(3)	LINE 7	ALL CHILDREN'S HEALTH SYSTEM INC	No					
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 59-2481738											
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211	HOSPITAL	FL	501(C)(3)	LINE 3	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	No					
59-0683252	RESEARCH	FL	501(C)(3)	LINE 4	ALL CHILDREN'S HEALTH	No					
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 59-2481742					SYSTEM INC						
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211	MEDICAL SERVICES	FL	501(C)(3)	LINE 10	ALL CHILDREN'S HEALTH SYSTEM INC	No					
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211	HOME HEALTH CARE	FL	501(C)(3)	LINE 10	ALL CHILDREN'S HEALTH SYSTEM INC	No					
59-3476049	NEONATAL CARE	FL	501(C)(3)	LINE 10	ALL CHILDREN'S HEALTH	No					
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 59-3398308					SYSTEM INC						
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 59-2481740	MANAGEMENT SERVICES	FL	501(C)(3)	LINE 12C, III-FI	JOHNS HOPKINS HEALTH SYSTEM CORPORATION	No					

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (b) (c) (d) (e) (f) (g) (h) (i) (a) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 related organization domicile entity (C corp, S corp, income ownership (b)(13)vear (state or foreign or trust) assets controlled entity? country) Yes No HEALTHCARE MD N/A HOWARD COUNTY HEALTH SERVICES INC. No 3910 KESWICK RD SOUTH BLDG 4TH FL S **IMANAGEMENT** BALTIMORE, MD 21211 52-1434783 HSI MEDICAL SERVICES CORPORATION HEALTHCARE-SLEEP MD N/A No DIAGNOSTICS 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1847705 JOHNS HOPKINS MEDICAL MANAGEMENT NURSING SERVICES MD N/A Nο CORPORATION 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1250028

Nο

Nο

Nο

No

72,621

100.000 %

MD

MD

MD

MD

N/A

N/A

N/A

N/A

BENEFIT PLANS

NURSING SERVICES

MEDICAL OFFICE

REMAINDER TRUSTS

LEASING AND RELEASING

CHARITABLE

JOHNS HOPKINS EMPLOYER HEALTH

3910 KESWICK RD SOUTH BLDG 4TH FL S

3910 KESWICK RD SOUTH BLDG 4TH FL S

VARIOUS CHARITABLE REMAINDER TRUSTS

SUBURBAN HEALTH ENTERPRISES INC

8600 OLD GEORGETOWN ROAD

3910 KESWICK RD STE 4300A BALTIMORE, MD 21211

PROGRAMS INC

52-1947678 TCAS INC

52-1979344

52-2052352

BALTIMORE, MD 21211

BALTIMORE, MD 21211

BETHESDA, MD 20814