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Form **990-PF**

Return of Private Foundation
or Section 4947(a)(1) Trust Treated as Private Foundation

OMB No 1545-0047

Department of the Treasury
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

2019
Open to Public Inspection

For calendar year 2019 or tax year beginning , 2019, and ending , 20

Name of foundation
INDEPENDENCE BLUE CROSS FOUNDATION

Number and street (or P O box number if mail is not delivered to street address) Room/suite
1901 MARKET STREET

City or town, state or province, country, and ZIP or foreign postal code
PHILADELPHIA, PA 19103

A Employer identification number
36-4685801

B Telephone number (see instructions)
215-241-4065

C If exemption application is pending, check here

D 1. Foreign organizations, check here
2. Foreign organizations meeting the 85% test, check here and attach computation

E If private foundation status was terminated under section 507(b)(1)(A), check here

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here

G Check all that apply: Initial return Initial return of a former public charity
 Final return Amended return
 Address change Name change

H Check type of organization Section 501(c)(3) exempt private foundation **04**
 Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation

I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶ \$ **94,500,965**

J Accounting method: Cash Accrual
 Other (specify) _____ (Part I, column (d), must be on cash basis)

| Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions)) | | (a) Revenue and expenses per books | (b) Net investment income | (c) Adjusted net income | (d) Disbursements for charitable purposes (cash basis only) |
|---|---|------------------------------------|---------------------------|-------------------------|---|
| Revenue | 1 Contributions, gifts, grants, etc., received (attach schedule) | 206,547 | | | |
| | 2 Check <input type="checkbox"/> if the foundation is not required to attach Sch B | | | | |
| | 3 Interest on savings and temporary cash investments | | | | |
| | 4 Dividends and interest from securities | 2,262,565 | 2,106,662 | | |
| | 5a Gross rents | | | | |
| | b Net rental income or (loss) | | | | |
| | 6a Net gain or (loss) from sale of assets not on line 10 | 671,464 | | | |
| | b Gross sales price for all assets on line 6a | 21,230,287 | | | |
| | 7 Capital gain net income (from Part IV, line 2) | | 671,969 | | |
| | 8 Net short-term capital gain | | | | |
| | 9 Income modifications | | | | |
| | 10a Gross sales less returns and allowances | | | | |
| b Less: Cost of goods sold | | | | | |
| c Gross profit or (loss) (attach schedule) | | | | | |
| 11 Other income (attach schedule) | 91,128 | | | | |
| 12 Total. Add lines 1 through 11 | 3,232,209 | 2,778,631 | | | |
| Operating and Administrative Expenses | 13 Compensation of officers, directors, trustees, etc. | | | | |
| | 14 Other employee salaries and wages | | | | |
| | 15 Pension plans, employee benefits | | | | |
| | 16a Legal fees (attach schedule) | 6,929 | | | 6,929 |
| | b Accounting fees (attach schedule) | 15,200 | | | 15,200 |
| | c Other professional fees (attach schedule) | 558,838 | | | 558,838 |
| | 17 Interest | | | | |
| | 18 Taxes (attach schedule) (see instructions) | 250,568 | | | |
| | 19 Depreciation (attach schedule) and depletion | | | | |
| | 20 Occupancy | | | | |
| | 21 Travel, conferences, and meetings | | | | |
| | 22 Printing and publications | 500 | | | 500 |
| | 23 Other expenses (attach schedule) | 1,136,332 | 370,523 | | 667,977 |
| | 24 Total operating and administrative expenses. Add lines 13 through 23 | 1,968,367 | 370,523 | | 1,249,444 |
| | 25 Contributions, gifts, grants paid | 4,491,475 | | | 4,791,826 |
| 26 Total expenses and disbursements. Add lines 24 and 25 | 6,459,842 | 370,523 | | 6,041,270 | |
| 27 Subtract line 26 from line 12: | | | | | |
| a Excess of revenue over expenses and disbursements | (3,227,633) | | | | |
| b Net investment income (if negative, enter -0-) | | 2,408,108 | | | |
| c Adjusted net income (if negative, enter -0-) | | | | | |

For Paperwork Reduction Act Notice, see instructions.

Cat No 11289X

Form **990-PF** (2019)

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| Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions) | | Beginning of year | End of year | |
|--|--|-------------------|----------------|-----------------------|
| | | (a) Book Value | (b) Book Value | (c) Fair Market Value |
| Assets | 1 Cash—non-interest-bearing | | | |
| | 2 Savings and temporary cash investments | 28,239,678 | 13,354,989 | 13,354,989 |
| | 3 Accounts receivable ▶ Accrued interest | | | |
| | Less allowance for doubtful accounts ▶ | 0 | | |
| | | 118,997 | 270,149 | 270,149 |
| | 4 Pledges receivable ▶ | | | |
| | Less allowance for doubtful accounts ▶ | | | |
| | 5 Grants receivable | | | |
| | 6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions) | | | |
| | 7 Other notes and loans receivable (attach schedule) ▶ | | | |
| | Less allowance for doubtful accounts ▶ | | | |
| | 8 Inventories for sale or use | | | |
| | 9 Prepaid expenses and deferred charges | | | |
| | 10a Investments—U S and state government obligations (attach schedule) | 6,936,201 | 12,687,064 | 12,687,064 |
| | b Investments—corporate stock (attach schedule) | 9,305,867 | 15,212,607 | 15,212,607 |
| | c Investments—corporate bonds (attach schedule) | 8,378,967 | 12,934,354 | 12,934,354 |
| 11 Investments—land, buildings, and equipment basis ▶ | | | | |
| Less accumulated depreciation (attach schedule) ▶ | | | | |
| 12 Investments—mortgage loans | | | | |
| 13 Investments—other (attach schedule) | 35,399,749 | 40,041,802 | 40,041,802 | |
| 14 Land, buildings, and equipment basis ▶ | | | | |
| Less accumulated depreciation (attach schedule) ▶ | | | | |
| 15 Other assets (describe ▶) | | | | |
| 16 Total assets (to be completed by all filers—see the instructions. Also, see page 1, item I) | 88,379,459 | 94,500,965 | 94,500,965 | |
| Liabilities | 17 Accounts payable and accrued expenses | 1,444,614 | 108,461 | |
| | 18 Grants payable | 227,500 | 409,349 | |
| | 19 Deferred revenue | | | |
| | 20 Loans from officers, directors, trustees, and other disqualified persons | 247,814 | 587,510 | |
| | 21 Mortgages and other notes payable (attach schedule) | | | |
| | 22 Other liabilities (describe ▶ Deferred Tax) | (33,991) | 165,298 | |
| | 23 Total liabilities (add lines 17 through 22) | 1,885,937 | 1,270,618 | |
| Net Assets or Fund Balances | Foundations that follow FASB ASC 958, check here ▶ <input type="checkbox"/> | | | |
| | 24 Net assets without donor restrictions | | | |
| | 25 Net assets with donor restrictions | | | |
| | Foundations that do not follow FASB ASC 958, check here ▶ <input type="checkbox"/> | | | |
| | 26 Capital stock, trust principal, or current funds | | | |
| | 27 Paid-in or capital surplus, or land, bldg, and equipment fund | | | |
| | 28 Retained earnings, accumulated income, endowment, or other funds | 86,493,522 | 93,230,347 | |
| | 29 Total net assets or fund balances (see instructions) | 86,493,522 | 93,230,347 | |
| 30 Total liabilities and net assets/fund balances (see instructions) | 88,379,459 | 94,500,965 | | |

| Part III Analysis of Changes in Net Assets or Fund Balances | | | |
|--|--|----------|-------------|
| 1 | Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return) | 1 | 86,493,522 |
| 2 | Enter amount from Part I, line 27a | 2 | (3,227,633) |
| 3 | Other increases not included in line 2 (itemize) ▶ Unrealized gain on investments | 3 | 9,964,458 |
| 4 | Add lines 1, 2, and 3 | 4 | 93,230,347 |
| 5 | Decreases not included in line 2 (itemize) ▶ | 5 | |
| 6 | Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29 | 6 | 93,230,347 |

Part IV Capital Gains and Losses for Tax on Investment Income

| (a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co) | | (b) How acquired P—Purchase D—Donation | (c) Date acquired (mo, day, yr) | (d) Date sold (mo, day, yr) |
|---|--|---|--|--|
| 1a | See attached statement | | | |
| b | | | | |
| c | | | | |
| d | | | | |
| e | | | | |
| (e) Gross sales price | (f) Depreciation allowed (or allowable) | (g) Cost or other basis plus expense of sale | (h) Gain or (loss) (e) plus (f) minus (g) | |
| a | 21,230,287 | 20,558,318 | 671,969 | |
| b | | | | |
| c | | | | |
| d | | | | |
| e | | | | |
| Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 | | | | (i) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h)) |
| (i) FMV as of 12/31/69 | (j) Adjusted basis as of 12/31/69 | (k) Excess of col (i) over col (j), if any | | |
| a | | | | |
| b | | | | |
| c | | | | |
| d | | | | |
| e | | | | |
| 2 | Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 } | | 2 | 671,969 |
| 3 | Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) See instructions If (loss), enter -0- in Part I, line 8 } | | 3 | |

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income)

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? Yes No

If "Yes," the foundation doesn't qualify under section 4940(e) Do not complete this part

1 Enter the appropriate amount in each column for each year, see the instructions before making any entries

| (a) Base period years Calendar year (or tax year beginning in) | (b) Adjusted qualifying distributions | (c) Net value of noncharitable-use assets | (d) Distribution ratio (col (b) divided by col (c)) |
|--|--|--|---|
| 2018 | 5,291,916 | 69,032,810 | 0.0766 |
| 2017 | 5,096,817 | 60,231,965 | 0.0846 |
| 2016 | 5,021,451 | 60,170,641 | 0.0835 |
| 2015 | 5,292,682 | 64,978,937 | 0.0815 |
| 2014 | 5,012,163 | 62,499,641 | 0.0802 |

| | | | |
|----------|--|----------|------------|
| 2 | Total of line 1, column (d) | 2 | 0.4064 |
| 3 | Average distribution ratio for the 5-year base period—divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years | 3 | 0.0813 |
| 4 | Enter the net value of noncharitable-use assets for 2019 from Part X, line 5 | 4 | 91,653,386 |
| 5 | Multiply line 4 by line 3 | 5 | 7,451,420 |
| 6 | Enter 1% of net investment income (1% of Part I, line 27b) | 6 | 24,081 |
| 7 | Add lines 5 and 6 | 7 | 7,475,501 |
| 8 | Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate See the Part VI instructions | 8 | 6,041,270 |

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

| | | | |
|-----------|---|-----------|--------|
| 1a | Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1 Date of ruling or determination letter _____ (attach copy of letter if necessary—see instructions) | | |
| b | Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input type="checkbox"/> and enter 1% of Part I, line 27b | 1 | 48,162 |
| c | All other domestic foundations enter 2% of line 27b Exempt foreign organizations, enter 4% of Part I, line 12, col (b) | | |
| 2 | Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only, others, enter -0-) | 2 | |
| 3 | Add lines 1 and 2 | 3 | 48,162 |
| 4 | Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only, others, enter -0-) | 4 | |
| 5 | Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0- | 5 | 48,162 |
| 6 | Credits/Payments. | | |
| a | 2019 estimated tax payments and 2018 overpayment credited to 2019 | 6a | 59,976 |
| b | Exempt foreign organizations—tax withheld at source | 6b | |
| c | Tax paid with application for extension of time to file (Form 8868) | 6c | |
| d | Backup withholding erroneously withheld | 6d | |
| 7 | Total credits and payments Add lines 6a through 6d | 7 | 59,976 |
| 8 | Enter any penalty for underpayment of estimated tax Check here <input type="checkbox"/> if Form 2220 is attached | 8 | |
| 9 | Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed | 9 | |
| 10 | Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid | 10 | 11,814 |
| 11 | Enter the amount of line 10 to be Credited to 2020 estimated tax ▶ 11,814 Refunded ▶ | 11 | |

Part VII-A Statements Regarding Activities

| | Yes | No |
|---|-----|----|
| 1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign? | | ✓ |
| b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition If the answer is "Yes" to 1a or 1b , attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities. | | ✓ |
| c Did the foundation file Form 1120-POL for this year? | | ✓ |
| d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation ▶ \$ _____ (2) On foundation managers. ▶ \$ _____ | | |
| e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers ▶ \$ _____ | | |
| 2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities | | ✓ |
| 3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes | | ✓ |
| 4a Did the foundation have unrelated business gross income of \$1,000 or more during the year? | | ✓ |
| b If "Yes," has it filed a tax return on Form 990-T for this year? | | |
| 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by <i>General Instruction T</i> | | ✓ |
| 6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? | ✓ | |
| 7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV | ✓ | |
| 8a Enter the states to which the foundation reports or with which it is registered See instructions ▶ | | |
| b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by <i>General Instruction G</i> ? If "No," attach explanation | ✓ | |
| 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2019 or the tax year beginning in 2019? See the instructions for Part XIV If "Yes," complete Part XIV | | ✓ |
| 10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses | | ✓ |

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Part VII-A Statements Regarding Activities (continued)

| | | Yes | No |
|----|---|-----|--------------------------|
| 11 | At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions | | ✓ |
| 12 | Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions | | ✓ |
| 13 | Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ▶ <u>www.ibxfoundation.org</u> | ✓ | |
| 14 | The books are in care of ▶ <u>G Kenneth Robinson, III</u> Telephone no ▶ <u>215-241-4065</u> Located at ▶ <u>1901 Market Street, Philadelphia, PA</u> ZIP+4 ▶ <u>19103</u> | | |
| 15 | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 — check here and enter the amount of tax-exempt interest received or accrued during the year ▶ <u>15</u> | | <input type="checkbox"/> |
| 16 | At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ▶ | | ✓ |

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

| | | Yes | No |
|--|--|-----|----|
| File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. | | | |
| 1a | During the year, did the foundation (either directly or indirectly) | | |
| | (1) Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | | |
| | (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No | | |
| | (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No | | |
| | (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | | |
| | (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | | |
| | (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | | |
| b | If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions. Organizations relying on a current notice regarding disaster assistance, check here ▶ <input type="checkbox"/> | 1b | ✓ |
| c | Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2019? | 1c | ✓ |
| 2 | Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)) | | |
| a | At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines 6d and 6e) for tax year(s) beginning before 2019? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," list the years ▶ 20____, 20____, 20____, 20____ | | |
| b | Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions.) | 2b | |
| c | If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here ▶ 20____, 20____, 20____, 20____ | | |
| 3a | Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | | |
| b | If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2019) | 3b | |
| 4a | Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? | 4a | ✓ |
| b | Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019? | 4b | ✓ |

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

| 3 Five highest-paid independent contractors for professional services. See instructions. If none, enter "NONE." | | |
|--|---------------------|------------------|
| (a) Name and address of each person paid more than \$50,000 | (b) Type of service | (c) Compensation |
| None | | |
| | | |
| | | |
| | | |
| | | |
| | | |

Total number of others receiving over \$50,000 for professional services ▶

Part IX-A Summary of Direct Charitable Activities

| List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc. | Expenses |
|--|----------|
| 1 None | |
| | |
| 2 | |
| | |
| 3 | |
| | |
| 4 | |
| | |

Part IX-B Summary of Program-Related Investments (see instructions)

| Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2 | Amount |
|--|--------|
| 1 None | |
| | |
| 2 | |
| | |
| All other program-related investments See instructions | |
| 3 | |
| | |

Total. Add lines 1 through 3 ▶

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions)

| | | | |
|----------|--|-----------|------------|
| 1 | Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes | | |
| a | Average monthly fair market value of securities | 1a | 76,995,180 |
| b | Average of monthly cash balances | 1b | 16,053,944 |
| c | Fair market value of all other assets (see instructions) | 1c | |
| d | Total (add lines 1a, b, and c) | 1d | 93,049,123 |
| e | Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) | 1e | |
| 2 | Acquisition indebtedness applicable to line 1 assets | 2 | |
| 3 | Subtract line 2 from line 1d | 3 | 93,049,123 |
| 4 | Cash deemed held for charitable activities Enter 1½% of line 3 (for greater amount, see instructions) | 4 | 1,395,737 |
| 5 | Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4 | 5 | 91,653,386 |
| 6 | Minimum investment return. Enter 5% of line 5 | 6 | 4,582,669 |

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here and do not complete this part)

| | | | |
|-----------|--|-----------|-----------|
| 1 | Minimum investment return from Part X, line 6 | 1 | 4,582,669 |
| 2a | Tax on investment income for 2019 from Part VI, line 5 | 2a | 48,162 |
| b | Income tax for 2019 (This does not include the tax from Part VI.) | 2b | |
| c | Add lines 2a and 2b | 2c | 48,162 |
| 3 | Distributable amount before adjustments Subtract line 2c from line 1 | 3 | 4,534,507 |
| 4 | Recoveries of amounts treated as qualifying distributions | 4 | |
| 5 | Add lines 3 and 4 | 5 | 4,534,507 |
| 6 | Deduction from distributable amount (see instructions) | 6 | |
| 7 | Distributable amount as adjusted Subtract line 6 from line 5. Enter here and on Part XIII, line 1 | 7 | 4,534,507 |

Part XII Qualifying Distributions (see instructions)

| | | | |
|----------|---|-----------|-----------|
| 1 | Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes | | |
| a | Expenses, contributions, gifts, etc —total from Part I, column (d), line 26 | 1a | 6,041,270 |
| b | Program-related investments—total from Part IX-B | 1b | |
| 2 | Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes | 2 | |
| 3 | Amounts set aside for specific charitable projects that satisfy the | | |
| a | Suitability test (prior IRS approval required) | 3a | |
| b | Cash distribution test (attach the required schedule) | 3b | |
| 4 | Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4 | 4 | 6,041,270 |
| 5 | Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b See instructions | 5 | |
| 6 | Adjusted qualifying distributions. Subtract line 5 from line 4 | 6 | 6,041,270 |

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

| | (a) Corpus | (b) Years prior to 2018 | (c) 2018 | (d) 2019 |
|---|---------------|----------------------------|-------------|-------------|
| 1 Distributable amount for 2019 from Part XI, line 7 | | | | 4,534,507 |
| 2 Undistributed income, if any, as of the end of 2019 | | | | |
| a Enter amount for 2018 only | | | | |
| b Total for prior years 20____, 20____, 20____ | | | | |
| 3 Excess distributions carryover, if any, to 2019 | | | | |
| a From 2014 | 1,970,610 | | | |
| b From 2015 | 2,100,527 | | | |
| c From 2016 | 2,059,154 | | | |
| d From 2017 | 2,148,418 | | | |
| e From 2018 | 1,893,815 | | | |
| f Total of lines 3a through e | 8,278,709 | | | |
| 4 Qualifying distributions for 2019 from Part XII, line 4 ▶ \$ 6,041,270 | | | | |
| a Applied to 2018, but not more than line 2a | | | | |
| b Applied to undistributed income of prior years (Election required—see instructions) | | | | |
| c Treated as distributions out of corpus (Election required—see instructions) | | | | |
| d Applied to 2019 distributable amount | | | | 4,534,507 |
| e Remaining amount distributed out of corpus | 1,506,763 | | | |
| 5 Excess distributions carryover applied to 2019 (If an amount appears in column (d), the same amount must be shown in column (a)) | | | | |
| 6 Enter the net total of each column as indicated below: | | | | |
| a Corpus Add lines 3f, 4c, and 4e Subtract line 5 | 9,785,472 | | | |
| b Prior years' undistributed income Subtract line 4b from line 2b | | | | |
| c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed | | | | |
| d Subtract line 6c from line 6b Taxable amount—see instructions | | | | |
| e Undistributed income for 2018 Subtract line 4a from line 2a Taxable amount—see instructions | | | | |
| f Undistributed income for 2019 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2020 | | | | |
| 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required—see instructions) | | | | |
| 8 Excess distributions carryover from 2014 not applied on line 5 or line 7 (see instructions) | | | | |
| 9 Excess distributions carryover to 2020. Subtract lines 7 and 8 from line 6a | 9,785,472 | | | |
| 10 Analysis of line 9 | | | | |
| a Excess from 2015 | 2,100,527 | | | |
| b Excess from 2016 | 2,059,154 | | | |
| c Excess from 2017 | 2,148,418 | | | |
| d Excess from 2018 | 1,893,815 | | | |
| e Excess from 2019 | 1,506,763 | | | |

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

- 1a** If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2019, enter the date of the ruling ▶
- b** Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

| | Tax year | | | | (e) Total |
|--|----------|----------|----------|----------|-----------|
| | (a) 2019 | (b) 2018 | (c) 2017 | (d) 2016 | |
| 2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed | | | | | |
| b 85% of line 2a | | | | | |
| c Qualifying distributions from Part XII, line 4, for each year listed | | | | | |
| d Amounts included in line 2c not used directly for active conduct of exempt activities | | | | | |
| e Qualifying distributions made directly for active conduct of exempt activities Subtract line 2d from line 2c | | | | | |
| 3 Complete 3a, b, or c for the alternative test relied upon | | | | | |
| a "Assets" alternative test—enter | | | | | |
| (1) Value of all assets | | | | | |
| (2) Value of assets qualifying under section 4942(j)(3)(B)(i) | | | | | |
| b "Endowment" alternative test—enter 2/3 of minimum investment return shown in Part X, line 6, for each year listed | | | | | |
| c "Support" alternative test—enter | | | | | |
| (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) | | | | | |
| (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii) | | | | | |
| (3) Largest amount of support from an exempt organization | | | | | |
| (4) Gross investment income | | | | | |

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

- 1 Information Regarding Foundation Managers:**
- a** List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2))
- None
- b** List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest
- None
- 2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**
- Check here if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions.
- a** The name, address, and telephone number or email address of the person to whom applications should be addressed
- See attachment
- b** The form in which applications should be submitted and information and materials they should include
- See attachment
- c** Any submission deadlines
- See attachment
- d** Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors
- See attachment

Part XV Supplementary Information *(continued)*

3 Grants and Contributions Paid During the Year or Approved for Future Payment

| Recipient Name and address (home or business) | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Amount |
|--|---|--------------------------------|----------------------------------|-----------------------|
| <p>a <i>Paid during the year</i></p> <p>See attachment</p> | | | | 4,791,826 |
| Total | | | | ▶ 3a 4,791,826 |
| <p>b <i>Approved for future payment</i></p> <p>See attachment</p> | | | | 409,349 |
| Total | | | | ▶ 3b 409,349 |

Schedule of Contributors

2019

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

| | |
|---|--|
| Name of the organization NDEPENDENCE BLUE CROSS FOUNDATION | Employer identification number 36-4685801 |
|---|--|

Organization type (check one).

Filers of:

Section:

- | | |
|--------------------|---|
| Form 990 or 990-EZ | <input type="checkbox"/> 501(c)() (enter number) organization |
| | <input type="checkbox"/> 4947(a)(1) nonexempt charitable trust not treated as a private foundation |
| | <input type="checkbox"/> 527 political organization |
| Form 990-PF | <input checked="" type="checkbox"/> 501(c)(3) exempt private foundation |
| | <input type="checkbox"/> 4947(a)(1) nonexempt charitable trust treated as a private foundation |
| | <input type="checkbox"/> 501(c)(3) taxable private foundation |

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 $\frac{1}{3}$ % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000, or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year. ▶ \$

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

| | |
|---|--|
| Name of organization INDEPENDENCE BLUE CROSS FOUNDATION | Employer identification number 36-4685801 |
|---|--|

Part I **Contributors** (see instructions) Use duplicate copies of Part I if additional space is needed.

| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
|------------|---|----------------------------|--|
| 1 | AMERICAN HERITAGE FEDERAL CREDIT UNION ----- 2062 RED LION ROAD ----- PHILADELPHIA, PA 19115 ----- | \$ 5,513 | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions) |
| 2 | INOVALON ----- 4321 COLLINGTON ROAD ----- BOWIE, MD 20716 ----- | \$ 5,513 | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions) |
| 3 | PRIME THERAPEUTICS ----- 5600 WEST 84TH STREET ----- BLOOMINGTON, MN 55437 ----- | \$ 12,751 | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions) |
| ----- | ----- ----- ----- ----- | \$ ----- | Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions) |
| ----- | ----- ----- ----- ----- | \$ ----- | Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions) |
| ----- | ----- ----- ----- ----- | \$ ----- | Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions) |

Independence Blue Cross Foundation
EIN 36-4685801
December 31, 2019

Part I, Analysis of Revenue And Expenses
Line 11, Other Income

| | |
|--------------------|------------------------|
| Golf Outing Income | <u>91,128</u> |
| | <u><u>\$91,128</u></u> |

Independence Blue Cross Foundation
EIN 36-4685801
December 31, 2019

Part I, Analysis of Revenue And Expenses

Line 16a, Sections a & d, Other Professional Fees

| | |
|------------|----------------|
| Legal fees | 6,929 |
| | <u>\$6,929</u> |

Part I, Analysis of Revenue And Expenses

Line 16b, Sections a & d, Other Professional Fees

| | |
|---------------|-----------------|
| Audit Expense | 15,200 |
| | <u>\$15,200</u> |

Part I, Analysis of Revenue And Expenses

Line 16c, Section a, Other Professional Fees

| | |
|---------------------------------------|------------------|
| Research & Program Evaluation Expense | 544,835 |
| Consulting Expense | 14,003 |
| | <u>\$558,838</u> |

Part I, Analysis of Revenue And Expenses

Line 16c, Section d, Other Professional Fees

| | |
|---------------------------------------|------------------|
| Research & Program Evaluation Expense | 544,835 |
| Consulting Expense | 14,003 |
| | <u>\$558,838</u> |

Part I, Analysis of Revenue And Expenses

Line 18, Taxes

| | |
|--------------------|------------------|
| Excise Tax Expense | 250,568 |
| | <u>\$250,568</u> |

Part I, Analysis of Revenue And Expenses

Line 22a, Printing and Publications

| | |
|--|--------------|
| | <u>\$500</u> |
| | <u>\$500</u> |

Part I, Analysis of Revenue And Expenses

Line 23a, Other Expenses

| | |
|--------------------------------|--------------------|
| Advertising | 119,409 |
| Professional Associations | 27,500 |
| Conference | 7,528 |
| Public Communications | 508,127 |
| Promotional Items | 4,470 |
| Postage | 942 |
| Bank/Investment Expense | 370,523 |
| Golf Outing Expense | 91,128 |
| Golf Outing Additional Expense | 6,704 |
| | <u>\$1,136,332</u> |

Part I, Analysis of Revenue And Expenses

Line 23b, Other Expenses

| | |
|-------------------------|------------------|
| Bank/Investment Expense | 370,523 |
| | <u>\$370,523</u> |

Part I, Analysis of Revenue And Expenses
Line 23d, Other Expenses

| | |
|---------------------------|------------------|
| Advertising | 119,409 |
| Professional Associations | 27,500 |
| Conference | 7,528 |
| Public Communications | 508,127 |
| Promotional Items | 4,470 |
| Postage | 942 |
| | <u>\$667,977</u> |

Independence Blue Cross Foundation
EIN 36-4683801
December 31, 2019

Part II - Balance Sheet

| | Security Description | Ending Market Value |
|--|------------------------|--------------------------|
| 912810FT0 | UNITED STATES TREASURY | 331,914 |
| 912810RN0 | UNITED STATES TREASURY | 136,934 |
| 912810RQ3 | UNITED STATES TREASURY | 255,820 |
| 912810RS9 | UNITED STATES TREASURY | 153,469 |
| 912810SA7 | UNITED STATES TREASURY | 260,272 |
| 912810SC3 | UNITED STATES TREASURY | 178,904 |
| 912810SJ8 | UNITED STATES TREASURY | 486,406 |
| 912828K74 | UNITED STATES TREASURY | 608,156 |
| 912828L57 | UNITED STATES TREASURY | 502,031 |
| 912828L65 | UNITED STATES TREASURY | 2,205,511 |
| 912828P46 | UNITED STATES TREASURY | 495,469 |
| 912828S76 | UNITED STATES TREASURY | 744,375 |
| 912828V98 | UNITED STATES TREASURY | 92,531 |
| 912828X47 | UNITED STATES TREASURY | 598,905 |
| 912828X88 | UNITED STATES TREASURY | 414,875 |
| 912828YB0 | UNITED STATES TREASURY | 146,250 |
| 912828YE4 | UNITED STATES TREASURY | 147,117 |
| 912828YS3 | UNITED STATES TREASURY | 4,928,125 |
| Line 10a - Investments U.S. Obligations | | <u>12,687,064</u> |

| | | |
|---|------------------------------------|--------------------------|
| 002824100 | ABBOTT LABORATORIES ORD | 888,144 |
| 020002101 | ALLSTATE ORD | 775,905 |
| 02079K305 | ALPHABET CL A ORD | 703,180 |
| 036752103 | ANTHEM ORD | 792,829 |
| 12572Q105 | CME GROUP CL A ORD | 612,196 |
| 127190304 | CACI INTERNATIONAL CL A ORD | 774,969 |
| 548661107 | LOWE'S COMPANIES ORD | 682,632 |
| 56585A102 | MARATHON PETROLEUM ORD | 466,938 |
| 594918104 | MICROSOFT ORD | 729,363 |
| 67103H107 | O'REILLY AUTOMOTIVE ORD | 832,694 |
| 72703H101 | PLANET FITNESS CL A ORD | 750,534 |
| 760759100 | REPUBLIC SERVICES ORD | 779,781 |
| 776696106 | ROPER TECHNOLOGIES ORD | 761,595 |
| 784673100 | SS AND C TECHNOLOGIES HOLDINGS ORD | 761,360 |
| 794661302 | SALESFORCE COM ORD | 642,428 |
| 824348106 | SHERWIN WILLIAMS ORD | 320,947 |
| 872540109 | TJX ORD | 729,667 |
| 883556102 | THERMO FISHER SCIENTIFIC ORD | 1,007,097 |
| 92343V104 | VERIZON COMMUNICATIONS ORD | 687,680 |
| 92826C839 | VISA CL A ORD | 845,550 |
| 949746101 | WELLS FARGO ORD | 667,120 |
| Line 10b - Investments - Corporate Stock | | <u>15,212,607</u> |

| | | |
|-----------|-----------------------------|---------|
| 00101JAF3 | ADT CORP | 101,375 |
| 00130HBZ7 | AES CORP | 101,375 |
| 02665WBH3 | AMERICAN HONDA FINANCE CORP | 174,563 |
| 058498AS5 | BALL CORP | 105,125 |
| 06051GEE5 | BANK OF AMERICA CORP | 103,756 |
| 06051GEU9 | BANK OF AMERICA CORP | 569,056 |
| 06051GHQ5 | BANK OF AMERICA CORP | 130,708 |
| 06358BGS1 | BANK OF MONTREAL | 208,750 |
| 097023BV6 | BOEING CO | 172,615 |
| 12527GAC7 | CF INDUSTRIES INC | 102,875 |
| 125581GR3 | CIT GROUP INC | 107,875 |
| 126117AU4 | CNA FINANCIAL CORP | 182,410 |
| 126307AH0 | CSC HOLDINGS LLC | 107,500 |
| 126650CW8 | CVS HEALTH CORP | 160,845 |
| 126650CX6 | CVS HEALTH CORP | 272,668 |
| 131347CE4 | CALPINE CORP | 50,688 |
| 14040FBW4 | CAPITAL ONE FINANCIAL CORP | 182,743 |
| 140420NB2 | CAPITAL ONE BANK USA NA | 577,148 |
| 156700BA3 | CENTURYLINK INC | 112,875 |
| 161175BB9 | CHARTER COMMUNICATIONS INC | 105,135 |
| 172967LP4 | CTTGROU INC | 318,813 |

Independence Blue Cross Foundation
EIN 36-4685801
December 31, 2019

Part II - Balance Sheet

| | | |
|---|--------------------------------------|-------------------|
| 20030NBD2 | COMCAST CORP | 77,334 |
| 20030NCM1 | COMCAST CORP | 369,971 |
| 210518CT1 | CONSUMERS ENERGY CO | 459,702 |
| 24422ERM3 | JOHN DEERE CAPITAL CORP | 305,550 |
| 24422ERY7 | JOHN DEERE CAPITAL CORP | 349,978 |
| 256677AF2 | DOLLAR GENERAL CORP | 186,158 |
| 26441CA12 | DUKE ENERGY CORP | 409,349 |
| 37045XAQ9 | GENERAL MOTORS FINANCIAL COMPANY INC | 321,039 |
| 38141GVS0 | GOLDMAN SACHS GROUP INC | 573,590 |
| 38148LAA4 | GOLDMAN SACHS GROUP INC | 200,259 |
| 404121AF2 | HCA INC | 107,000 |
| 437076AZ5 | HOMEP DEPOT INC | 261,241 |
| 437076BP6 | HOME DEPOT INC | 314,929 |
| 44701QBD3 | HUNTSMAN INTERNATIONAL LLC | 106,500 |
| 457153AG9 | INGRAM MICRO INC | 105,250 |
| 46625HRV4 | JPMORGAN CHASE & CO | 498,865 |
| 46647PAY2 | JPMORGAN CHASE & CO | 239,830 |
| 48666KAR0 | KB HOME | 84,281 |
| 501797AJ3 | L BRANDS INC | 107,500 |
| 552953CC3 | MGM RESORTS INTERNATIONAL | 109,875 |
| 55616XAL1 | MACYS RETAIL HOLDINGS INC | 171,576 |
| 606822BH6 | MITSUBISHI UFJ FINANCIAL GROUP INC | 429,941 |
| 61744YAN8 | MORGAN STANLEY | 308,271 |
| 61746BDJ2 | MORGAN STANLEY | 229,876 |
| 65409QBA9 | NIELSEN FINANCE LLC | 100,250 |
| 67059TAC9 | NUSTAR LOGISTICS LPNSYUSUS | 102,750 |
| 724479AK6 | PITNEY BOWES INC | 101,750 |
| 75281AAW9 | RANGE RESOURCES CORP | 50,063 |
| 85207UAF8 | SPRINT CORP | 107,750 |
| 863667ANI | STRYKER CORP | 180,711 |
| 88033GCS7 | TENET HEALTHCARE CORP | 102,750 |
| 89114QCA4 | TORONTO-DOMINION BANK | 305,942 |
| 90261XHK1 | UBS AG (STAMFORD BRANCH) | 700,899 |
| 91324PDP4 | UNITEDHEALTH GROUP INC | 275,916 |
| 92343VBR4 | VERIZON COMMUNICATIONS INC | 354,921 |
| 95040QAK0 | WELTOWER INC | 170,762 |
| 988498AJ0 | YUM! BRANDS INC | 103,125 |
| Line 10c - Investments - Corporate Bonds | | 12,934,354 |

| | | |
|---|--------------------------------------|-------------------|
| 00770G847 | JOHCM INTL SELECT I | 3,605,314 |
| 00900W530 | INVS OPNHMR INTRNTNL SML MID CL Y MF | 1,492,217 |
| 057071870 | BAIRD CORE PLUS BD INST | 4,619,292 |
| 36179MP46 | G2 MA0443 | 562,787 |
| 41665H789 | HARTFD SCHR EM E SDR | 1,287,652 |
| 464288810 | ISHARES US MED DEV ETF | 634,368 |
| 81369Y209 | SEL SECTOR.H CARE SPDR | 656,997 |
| 81369Y308 | SEL SECTOR.C STP SPDR | 1,742,972 |
| 81369Y506 | SEL SECTOR.ENERGY SPDR | 474,316 |
| 81369Y605 | SEL SECTOR.FINL S SPDR | 854,915 |
| 81369Y704 | SEL SECTOR.INDUST SPDR | 672,128 |
| 81369Y803 | SEL SECTOR.TECH SPDR | 1,281,088 |
| 81369Y852 | SEL SECTOR.COMM SVC SPDR | 640,879 |
| 81369Y886 | SEL SECTOR.UTIL SPDR | 591,273 |
| 921909784 | VANGUARD TOT I S INS | 5,001,713 |
| 921939203 | VANGUARD INTL VAL INV | 3,161,597 |
| 922908801 | VANGUARD TSM IDX INST | 10,155,962 |
| HF0014935 | ARGOSY REAL ESTATE PARTNERS IV | 1,697,697 |
| HF0019702 | AEA MEZZANINE FUND IV LP | 908,636 |
| Line 13 - Investments - Other (Mutual Funds) | | 40,041,802 |

INDEPENDENCE BLUE CROSS FOUNDATION
EIN 36-4685801
DECEMBER 31, 2019

| <u>Description</u> | <u>How Acquired</u> | <u>Date Acquired</u> | <u>Date Sold</u> | <u>Sale Price</u> | <u>Depreciation</u> | | <u>Cost basis</u> | <u>Gain/Loss</u> |
|--------------------------------------|---------------------|----------------------|------------------|-------------------|---------------------|--|-------------------|------------------|
| | | | | | <u>Allowed</u> | | | |
| ABBOTT LABORATORIES ORD | P | 11/15/2017 | 8/21/2019 | 76,977 | - | | (49,466) | 27,511 |
| INVS OPNHMR INTRNTNL SML MID CL Y MF | P | 12/7/2016 | 12/17/2019 | 269 | - | | - | 269 |
| INVS OPNHMR INTRNTNL SML MID CL Y MF | P | 9/9/2016 | 12/17/2019 | 8,543 | - | | - | 8,543 |
| INVS OPNHMR INTRNTNL SML MID CL Y MF | P | 7/12/2016 | 12/17/2019 | 14,390 | - | | - | 14,390 |
| INVS OPNHMR INTRNTNL SML MID CL Y MF | P | 12/13/2017 | 12/17/2019 | 2,492 | - | | - | 2,492 |
| INVS OPNHMR INTRNTNL SML MID CL Y MF | P | 1/8/2018 | 12/17/2019 | 10,774 | - | | - | 10,774 |
| INVS OPNHMR INTRNTNL SML MID CL Y MF | P | 2/23/2017 | 12/17/2019 | 21,114 | - | | - | 21,114 |
| INVS OPNHMR INTRNTNL SML MID CL Y MF | P | 12/12/2018 | 12/17/2019 | 7,332 | - | | - | 7,332 |
| ANTHEM ORD | P | 2/28/2017 | 5/7/2019 | 58,075 | - | | (37,133) | 20,942 |
| BAIRD CORE PLUS BD INST | P | 9/27/2017 | 12/4/2019 | 12,892 | - | | (12,526) | 366 |
| BAIRD CORE PLUS BD INST | P | 12/29/2016 | 12/4/2019 | 27,962 | - | | (26,350) | 1,612 |
| BAIRD CORE PLUS BD INST | P | 10/27/2016 | 12/4/2019 | 15,796 | - | | (15,442) | 353 |
| BAIRD CORE PLUS BD INST | P | 4/27/2017 | 12/4/2019 | 13,608 | - | | (13,022) | 586 |
| BAIRD CORE PLUS BD INST | P | 8/25/2016 | 12/4/2019 | 24,177 | - | | (23,782) | 395 |
| BAIRD CORE PLUS BD INST | P | 3/29/2017 | 12/4/2019 | 12,716 | - | | (12,136) | 580 |
| BAIRD CORE PLUS BD INST | P | 11/29/2017 | 12/4/2019 | 13,972 | - | | (13,527) | 445 |
| BAIRD CORE PLUS BD INST | P | 7/12/2016 | 12/4/2019 | 3,955,293 | - | | (3,883,811) | 71,481 |
| BAIRD CORE PLUS BD INST | P | 6/28/2017 | 12/4/2019 | 13,386 | - | | (12,994) | 392 |
| BAIRD CORE PLUS BD INST | P | 11/29/2016 | 12/4/2019 | 15,803 | - | | (15,015) | 789 |
| BAIRD CORE PLUS BD INST | P | 12/28/2017 | 12/4/2019 | 20,330 | - | | (19,560) | 770 |
| BAIRD CORE PLUS BD INST | P | 2/23/2017 | 12/4/2019 | 627,543 | - | | (600,000) | 27,543 |
| BAIRD CORE PLUS BD INST | P | 5/30/2017 | 12/4/2019 | 13,231 | - | | (12,753) | 478 |
| BAIRD CORE PLUS BD INST | P | 1/8/2018 | 12/4/2019 | 132,472 | - | | (127,684) | 4,788 |
| BAIRD CORE PLUS BD INST | P | 9/28/2016 | 12/4/2019 | 15,406 | - | | (15,128) | 278 |
| BAIRD CORE PLUS BD INST | P | 7/27/2017 | 12/4/2019 | 13,713 | - | | (13,229) | 484 |
| BAIRD CORE PLUS BD INST | P | 10/27/2017 | 12/4/2019 | 14,255 | - | | (13,740) | 515 |
| BAIRD CORE PLUS BD INST | P | 7/25/2016 | 12/4/2019 | 20,797 | - | | (20,385) | 412 |
| BAIRD CORE PLUS BD INST | P | 1/27/2017 | 12/4/2019 | 9,242 | - | | (8,756) | 485 |
| BAIRD CORE PLUS BD INST | P | 3/1/2017 | 12/4/2019 | 13,822 | - | | (13,204) | 619 |
| BAIRD CORE PLUS BD INST | P | 8/29/2017 | 12/4/2019 | 13,584 | - | | (13,198) | 386 |
| BOEING ORD | P | 1/18/2019 | 3/15/2019 | 605,203 | - | | (581,561) | 23,642 |
| CORTEVA ORD | P | 10/24/2017 | 6/10/2019 | 9 | - | | (14) | (6) |
| CORTEVA ORD | P | 10/24/2017 | 6/27/2019 | 35,871 | - | | (55,117) | (19,246) |
| CORTEVA ORD | P | 10/24/2017 | 6/27/2019 | 35,880 | - | | (55,123) | (19,242) |
| CORTEVA ORD | P | 3/6/2018 | 6/27/2019 | 6,945 | - | | (10,489) | (3,545) |
| DEVON ENERGY CORP | P | 2/1/2017 | 7/27/2019 | 150,000 | - | | (150,179) | (179) |
| DEVON ENERGY CORP | P | 2/1/2017 | 7/27/2019 | 4,931 | - | | - | 4,931 |
| DOMINOS PIZZA ORD | P | 2/13/2018 | 3/14/2019 | 362,081 | - | | (309,750) | 52,331 |
| DOMINOS PIZZA ORD | P | 3/6/2018 | 3/14/2019 | 199,145 | - | | (181,788) | 17,357 |
| DOW ORD | P | 10/24/2017 | 4/25/2019 | 18 | - | | (24) | (5) |
| DOW ORD | P | 10/24/2017 | 8/26/2019 | 54,668 | - | | (91,192) | (36,523) |
| DOW ORD | P | 10/24/2017 | 8/26/2019 | 54,682 | - | | (91,201) | (36,519) |
| DOW ORD | P | 3/6/2018 | 8/26/2019 | 10,584 | - | | (17,355) | (6,771) |
| DOW ORD | P | 6/25/2019 | 8/26/2019 | 61,385 | - | | (72,323) | (10,937) |
| DUPONT DE NEMOURS ORD | P | 10/24/2017 | 6/19/2019 | 24 | - | | (34) | (10) |
| DUPONT DE NEMOURS ORD | P | 10/24/2017 | 11/22/2019 | 85,465 | - | | (131,999) | (46,534) |
| DUPONT DE NEMOURS ORD | P | 10/24/2017 | 11/22/2019 | 85,487 | - | | (132,013) | (46,526) |
| DUPONT DE NEMOURS ORD | P | 3/6/2018 | 11/22/2019 | 16,546 | - | | (25,121) | (8,575) |
| EMERSON ELECTRIC ORD | P | 1/27/2017 | 1/23/2019 | 524,699 | - | | (500,819) | 23,881 |
| EMERSON ELECTRIC ORD | P | 2/13/2017 | 1/23/2019 | 75,860 | - | | (77,009) | (1,149) |
| ISHARES US MED DEV ETF | P | 3/12/2019 | 5/7/2019 | 56,619 | - | | (56,430) | 188 |
| NETAPP ORD | P | 5/30/2018 | 2/4/2019 | 487,007 | - | | (523,581) | (36,574) |
| O'REILLY AUTOMOTIVE ORD | P | 5/16/2018 | 10/21/2019 | 50,516 | - | | (34,060) | 16,455 |
| REPUBLIC SERVICES ORD | P | 4/9/2018 | 10/21/2019 | 60,159 | - | | (47,120) | 13,039 |
| SALESFORCE COM ORD | P | 6/19/2018 | 6/6/2019 | 189,798 | - | | (179,033) | 10,765 |
| SEL SECTOR H CARE SPDR | P | 1/18/2017 | 3/14/2019 | 222,898 | - | | (172,563) | 50,335 |
| SEL SECTOR C STP SPDR | P | 12/5/2016 | 5/7/2019 | 64,529 | - | | (56,874) | 7,655 |
| SEL SECTOR C STP SPDR | P | 6/1/2017 | 5/7/2019 | 27,245 | - | | (26,880) | 365 |
| SEL SECTOR C DSC SPDR | P | 12/11/2017 | 3/27/2019 | 558,751 | - | | (484,363) | 74,388 |
| SEL SECTOR C DSC SPDR | P | 4/30/2018 | 3/27/2019 | 115,120 | - | | (106,553) | 8,566 |
| SEL SECTOR C DSC SPDR | P | 4/30/2018 | 8/16/2019 | 83,706 | - | | (75,367) | 8,339 |
| SEL SECTOR C DSC SPDR | P | 3/12/2019 | 8/16/2019 | 228,027 | - | | (216,914) | 11,113 |
| SEL SECTOR C DSC SPDR | P | 3/12/2019 | 10/21/2019 | 406,739 | - | | (365,185) | 41,554 |
| SEL SECTOR FINL S SPDR | P | 10/11/2016 | 5/7/2019 | 127,696 | - | | (88,771) | 38,925 |
| SEL SECTOR FINL S SPDR | P | 1/12/2017 | 5/7/2019 | 294,683 | - | | (245,629) | 49,054 |
| SEL SECTOR FINL S SPDR | P | 1/12/2017 | 11/15/2019 | 103,661 | - | | (81,876) | 21,784 |
| SEL SECTOR FINL S SPDR | P | 8/8/2017 | 11/15/2019 | 104,401 | - | | (89,570) | 14,831 |

INDEPENDENCE BLUE CROSS FOUNDATION
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| <u>Description</u> | <u>How Acquired</u> | <u>Date Acquired</u> | <u>Date Sold</u> | <u>Sale Price</u> | <u>Depreciation</u> | | <u>Gain/Loss</u> |
|------------------------------|---------------------|----------------------|------------------|-------------------|---------------------|-------------------|------------------|
| | | | | | <u>Allowed</u> | <u>Cost basis</u> | |
| SEL SECTOR FINL S SPDR | P | 10/26/2017 | 11/15/2019 | 471,655 | - | (427,645) | 44,010 |
| SEL SECTOR INDUST SPDR | P | 6/13/2018 | 3/19/2019 | 96,120 | - | (99,385) | (3,265) |
| SEL SECTOR TECH SPDR | P | 10/4/2017 | 4/26/2019 | 319,926 | - | (239,528) | 80,399 |
| SEL SECTOR TECH SPDR | P | 10/4/2017 | 4/29/2019 | 175,771 | - | (131,592) | 44,179 |
| SEL SECTOR TECH SPDR | P | 2/27/2018 | 4/29/2019 | 69,124 | - | (60,520) | 8,603 |
| SEL SECTOR TECH SPDR | P | 2/27/2018 | 5/13/2019 | 102,303 | - | (93,374) | 8,929 |
| SEL SECTOR TECH SPDR | P | 2/27/2018 | 6/18/2019 | 55,201 | - | (50,145) | 5,055 |
| SEL SECTOR TECH SPDR | P | 3/20/2018 | 6/18/2019 | 595,786 | - | (533,870) | 61,916 |
| SEL SECTOR COMM SVC SPDR | P | 9/17/2018 | 8/16/2019 | 62,818 | - | (62,439) | 379 |
| THERMO FISHER SCIENTIFIC ORD | P | 3/4/2016 | 10/21/2019 | 28,242 | - | (14,054) | 14,188 |
| THERMO FISHER SCIENTIFIC ORD | P | 3/7/2016 | 10/21/2019 | 28,242 | - | (14,083) | 14,159 |
| UNITED STATES TREASURY | P | 8/16/2018 | 9/30/2019 | 182,086 | - | (152,612) | 29,474 |
| UNITED STATES TREASURY | P | 8/10/2016 | 2/7/2019 | 117,717 | - | (120,725) | (3,008) |
| URBAN OUTFITTERS ORD | P | 9/19/2018 | 3/14/2019 | 109,703 | - | (155,329) | (45,626) |
| URBAN OUTFITTERS ORD | P | 9/20/2018 | 3/14/2019 | 263,881 | - | (373,506) | (109,626) |
| VANGUARD HY CORP ADM | P | 6/1/2018 | 12/4/2019 | 14,910 | - | (14,430) | 480 |
| VANGUARD HY CORP ADM | P | 11/1/2016 | 12/4/2019 | 12,656 | - | (12,570) | 86 |
| VANGUARD HY CORP ADM | P | 11/1/2017 | 12/4/2019 | 9,921 | - | (10,039) | (118) |
| VANGUARD HY CORP ADM | P | 9/4/2018 | 12/4/2019 | 14,954 | - | (14,625) | 329 |
| VANGUARD HY CORP ADM | P | 8/1/2017 | 12/4/2019 | 10,416 | - | (10,575) | (159) |
| VANGUARD HY CORP ADM | P | 7/12/2016 | 12/4/2019 | 103,817 | - | (102,409) | 1,408 |
| VANGUARD HY CORP ADM | P | 2/1/2018 | 12/4/2019 | 10,349 | - | (10,367) | (18) |
| VANGUARD HY CORP ADM | P | 3/29/2018 | 12/4/2019 | 13,775 | - | (13,449) | 327 |
| VANGUARD HY CORP ADM | P | 9/30/2017 | 12/4/2019 | 10,085 | - | (10,239) | (154) |
| VANGUARD HY CORP ADM | P | 11/30/2016 | 12/4/2019 | 12,846 | - | (12,585) | 261 |
| VANGUARD HY CORP ADM | P | 5/1/2017 | 12/4/2019 | 11,838 | - | (11,898) | (60) |
| VANGUARD HY CORP ADM | P | 12/1/2017 | 12/4/2019 | 9,595 | - | (9,644) | (49) |
| VANGUARD HY CORP ADM | P | 7/31/2016 | 12/4/2019 | 4,258 | - | (4,179) | 79 |
| VANGUARD HY CORP ADM | P | 3/1/2017 | 12/4/2019 | 11,443 | - | (11,482) | (39) |
| VANGUARD HY CORP ADM | P | 9/1/2016 | 12/4/2019 | 6,928 | - | (6,881) | 47 |
| VANGUARD HY CORP ADM | P | 9/1/2017 | 12/4/2019 | 10,460 | - | (10,584) | (124) |
| VANGUARD HY CORP ADM | P | 6/30/2017 | 12/4/2019 | 11,911 | - | (12,011) | (101) |
| VANGUARD HY CORP ADM | P | 12/29/2017 | 12/4/2019 | 10,322 | - | (10,357) | (35) |
| VANGUARD HY CORP ADM | P | 11/1/2018 | 12/4/2019 | 16,331 | - | (15,639) | 692 |
| VANGUARD HY CORP ADM | P | 5/1/2018 | 12/4/2019 | 14,259 | - | (13,921) | 338 |
| VANGUARD HY CORP ADM | P | 3/27/2018 | 12/4/2019 | 204,861 | - | (200,000) | 4,861 |
| VANGUARD HY CORP ADM | P | 10/3/2016 | 12/4/2019 | 10,371 | - | (10,319) | 53 |
| VANGUARD HY CORP ADM | P | 1/8/2018 | 12/4/2019 | 495,798 | - | (500,000) | (4,202) |
| VANGUARD HY CORP ADM | P | 6/30/2018 | 12/4/2019 | 14,560 | - | (14,066) | 494 |
| VANGUARD HY CORP ADM | P | 12/27/2016 | 12/4/2019 | 948 | - | (935) | 13 |
| VANGUARD HY CORP ADM | P | 9/28/2018 | 12/4/2019 | 14,545 | - | (14,224) | 320 |
| VANGUARD HY CORP ADM | P | 9/9/2016 | 12/4/2019 | 1,190,085 | - | (1,180,000) | 10,085 |
| VANGUARD HY CORP ADM | P | 12/31/2016 | 12/4/2019 | 13,614 | - | (13,452) | 162 |
| VANGUARD HY CORP ADM | P | 3/31/2017 | 12/4/2019 | 12,311 | - | (12,269) | 42 |
| VANGUARD HY CORP ADM | P | 2/28/2018 | 12/4/2019 | 12,064 | - | (11,900) | 164 |
| VANGUARD HY CORP ADM | P | 6/1/2017 | 12/4/2019 | 12,169 | - | (12,293) | (124) |
| VANGUARD HY CORP ADM | P | 2/1/2017 | 12/4/2019 | 13,517 | - | (13,425) | 92 |
| VANGUARD HY CORP ADM | P | 8/1/2018 | 12/4/2019 | 14,999 | - | (14,592) | 407 |
| VANGUARD HY CORP ADM | P | 12/3/2018 | 12/4/2019 | 17,072 | - | (16,146) | 926 |
| VANGUARD HY CORP ADM | P | 12/31/2018 | 12/4/2019 | 16,063 | - | (14,783) | 1,280 |
| VANGUARD HY CORP ADM | P | 2/1/2019 | 12/4/2019 | 11,701 | - | (11,244) | 456 |
| VANGUARD HY CORP ADM | P | 3/1/2019 | 12/4/2019 | 10,410 | - | (10,110) | 300 |
| VANGUARD HY CORP ADM | P | 4/1/2019 | 12/4/2019 | 11,542 | - | (11,268) | 274 |
| VANGUARD HY CORP ADM | P | 5/1/2019 | 12/4/2019 | 11,000 | - | (10,910) | 150 |
| VANGUARD HY CORP ADM | P | 6/3/2019 | 12/4/2019 | 11,524 | - | (11,192) | 332 |
| VANGUARD INT-TM INV ADM | P | 7/1/2019 | 12/4/2019 | 10,846 | - | (10,772) | 74 |
| VANGUARD HY CORP ADM | P | 8/1/2019 | 12/4/2019 | 11,056 | - | (10,981) | 75 |
| VANGUARD HY CORP ADM | P | 9/3/2019 | 12/4/2019 | 10,963 | - | (10,944) | 19 |
| VANGUARD HY CORP ADM | P | 10/1/2019 | 12/4/2019 | 10,702 | - | (10,684) | 18 |
| VANGUARD HY CORP ADM | P | 11/1/2019 | 12/4/2019 | 10,968 | - | (10,968) | (0) |
| VANGUARD HY CORP ADM | P | 12/2/2019 | 12/4/2019 | 10,578 | - | (10,596) | (18) |
| VANGUARD INT-TM INV ADM | P | 6/30/2018 | 12/4/2019 | 15,989 | - | (14,880) | 1,109 |
| VANGUARD INT-TM INV ADM | P | 11/1/2016 | 12/4/2019 | 11,876 | - | (11,793) | 82 |
| VANGUARD INT-TM INV ADM | P | 9/1/2016 | 12/4/2019 | 12,472 | - | (12,497) | (25) |
| VANGUARD INT-TM INV ADM | P | 8/1/2017 | 12/4/2019 | 11,745 | - | (11,454) | 291 |
| VANGUARD INT-TM INV ADM | P | 12/14/2017 | 12/4/2019 | 8,048 | - | (7,793) | 255 |
| VANGUARD INT-TM INV ADM | P | 2/1/2018 | 12/4/2019 | 14,531 | - | (13,840) | 691 |

INDEPENDENCE BLUE CROSS FOUNDATION
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| <u>Description</u> | <u>How Acquired</u> | <u>Date Acquired</u> | <u>Date Sold</u> | <u>Sale Price</u> | <u>Depreciation</u> | | <u>Cost basis</u> | <u>Gain/Loss</u> |
|-------------------------|---------------------|----------------------|------------------|-------------------|---------------------|--|---------------------|------------------|
| | | | | | <u>Allowed</u> | | | |
| VANGUARD INT-TM INV ADM | P | 9/30/2017 | 12/4/2019 | 10,596 | - | | (10,312) | 284 |
| VANGUARD INT-TM INV ADM | P | 6/1/2018 | 12/4/2019 | 16,398 | - | | (15,326) | 1,073 |
| VANGUARD INT-TM INV ADM | P | 9/1/2017 | 12/4/2019 | 11,485 | - | | (11,258) | 228 |
| VANGUARD INT-TM INV ADM | P | 5/1/2017 | 12/4/2019 | 11,640 | - | | (11,271) | 369 |
| VANGUARD INT-TM INV ADM | P | 3/31/2017 | 12/4/2019 | 12,115 | - | | (11,646) | 468 |
| VANGUARD INT-TM INV ADM | P | 11/1/2018 | 12/4/2019 | 16,028 | - | | (14,757) | 1,271 |
| VANGUARD INT-TM INV ADM | P | 7/31/2016 | 12/4/2019 | 7,643 | - | | (7,681) | (38) |
| VANGUARD INT-TM INV ADM | P | 11/1/2017 | 12/4/2019 | 11,277 | - | | (10,975) | 302 |
| VANGUARD INT-TM INV ADM | P | 2/1/2017 | 12/4/2019 | 11,745 | - | | (11,244) | 501 |
| VANGUARD INT-TM INV ADM | P | 1/8/2018 | 12/4/2019 | 1,038,066 | - | | (1,000,000) | 38,066 |
| VANGUARD INT-TM INV ADM | P | 8/1/2018 | 12/4/2019 | 15,277 | - | | (14,232) | 1,045 |
| VANGUARD INT-TM INV ADM | P | 9/28/2018 | 12/4/2019 | 14,839 | - | | (13,780) | 1,059 |
| VANGUARD INT-TM INV ADM | P | 11/30/2016 | 12/4/2019 | 11,422 | - | | (11,025) | 396 |
| VANGUARD INT-TM INV ADM | P | 3/1/2017 | 12/4/2019 | 11,113 | - | | (10,706) | 408 |
| VANGUARD INT-TM INV ADM | P | 10/3/2016 | 12/4/2019 | 11,411 | - | | (11,423) | (11) |
| VANGUARD INT-TM INV ADM | P | 12/29/2017 | 12/4/2019 | 13,139 | - | | (12,696) | 443 |
| VANGUARD INT-TM INV ADM | P | 12/31/2016 | 12/4/2019 | 11,725 | - | | (11,202) | 523 |
| VANGUARD INT-TM INV ADM | P | 9/4/2018 | 12/4/2019 | 15,027 | - | | (14,059) | 968 |
| VANGUARD INT-TM INV ADM | P | 6/30/2017 | 12/4/2019 | 11,725 | - | | (11,364) | 360 |
| VANGUARD INT-TM INV ADM | P | 6/1/2017 | 12/4/2019 | 11,753 | - | | (11,439) | 315 |
| VANGUARD INT-TM INV ADM | P | 5/1/2018 | 12/4/2019 | 15,787 | - | | (14,707) | 1,080 |
| VANGUARD INT-TM INV ADM | P | 12/27/2016 | 12/4/2019 | 29,488 | - | | (28,027) | 1,461 |
| VANGUARD INT-TM INV ADM | P | 12/27/2016 | 12/4/2019 | 19,167 | - | | (18,218) | 950 |
| VANGUARD INT-TM INV ADM | P | 12/1/2017 | 12/4/2019 | 11,732 | - | | (11,349) | 384 |
| VANGUARD INT-TM INV ADM | P | 7/12/2016 | 12/4/2019 | 3,673,611 | - | | (3,677,252) | (3,641) |
| VANGUARD INT-TM INV ADM | P | 3/29/2018 | 12/4/2019 | 16,022 | - | | (15,085) | 937 |
| VANGUARD INT-TM INV ADM | P | 2/28/2018 | 12/4/2019 | 14,257 | - | | (13,423) | 834 |
| VANGUARD INT-TM INV ADM | P | 12/3/2018 | 12/4/2019 | 16,285 | - | | (14,977) | 1,307 |
| VANGUARD INT-TM INV ADM | P | 12/31/2018 | 12/4/2019 | 16,290 | - | | (15,160) | 1,130 |
| VANGUARD INT-TM INV ADM | P | 2/1/2019 | 12/4/2019 | 14,780 | - | | (13,945) | 835 |
| VANGUARD INT-TM INV ADM | P | 3/1/2019 | 12/4/2019 | 13,622 | - | | (12,853) | 770 |
| VANGUARD INT-TM INV ADM | P | 4/1/2019 | 12/4/2019 | 14,866 | - | | (14,262) | 604 |
| VANGUARD INT-TM INV ADM | P | 5/1/2019 | 12/4/2019 | 14,584 | - | | (14,006) | 578 |
| VANGUARD INT-TM INV ADM | P | 6/3/2019 | 12/4/2019 | 14,638 | - | | (14,232) | 406 |
| VANGUARD INT-TM INV ADM | P | 7/1/2019 | 12/4/2019 | 14,033 | - | | (13,839) | 195 |
| VANGUARD INT-TM INV ADM | P | 8/1/2019 | 12/4/2019 | 14,035 | - | | (13,826) | 209 |
| VANGUARD INT-TM INV ADM | P | 9/3/2019 | 12/4/2019 | 13,537 | - | | (13,604) | (67) |
| VANGUARD INT-TM INV ADM | P | 10/1/2019 | 12/4/2019 | 13,314 | - | | (13,274) | 40 |
| VANGUARD INT-TM INV ADM | P | 11/1/2019 | 12/4/2019 | 13,339 | - | | (13,339) | (0) |
| VANGUARD INT-TM INV ADM | P | 12/2/2019 | 12/4/2019 | 12,836 | - | | (12,798) | 38 |
| | | | | 21,230,287 | - | | (20,558,318) | 671,969 |

Independence Blue Cross Foundation
EIN 36-4685801
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Form 990-PF, Part VIII - List of Officers, Directors, and Trustees

| (A) | (B) | (C) | (D) | (E) |
|---|--|---------------------|---|-------------------------|
| <u>Name and Address</u> | <u>Title and Average Hours Per Week Devoted to Position</u> | <u>Compensation</u> | <u>Contribution to Employee Health Plan</u> | <u>Expense Accounts</u> |
| Patrick B Gillespie 4170 Woodhaven Road Philadelphia, PA 19154 | Chairman of Board of Directors Less than one hour per week average | None | None | None |
| Lorina L Marshall-Blake 1901 Market Street Philadelphia, PA 19103 | President Greater than one hour per week average | None | None | None |
| Gregory E. Deavens 1901 Market Street Philadelphia, PA 19103 | Treasurer Less than one hour per week average | None | None | None |
| Lilton R Tabafarro, Jr, Esq 1901 Market Street Philadelphia, PA 19103 | Secretary Greater than one hour per week average | None | None | None |
| Joan P Hilferty 1901 Market Street Philadelphia, PA 19103 | Director Less than one hour per week average | None | None | None |
| Paul A Tufano, Esq 1901 Market Street Philadelphia, PA 19103 | Director Less than one hour per week average | None | None | None |
| Plato A Marinakos 500 Berwyn Baptist Road #11 Chamond Devon, PA 19333 | Director Less than one hour per week average | None | None | None |
| Gerald S Segal, Esq 1901 Market Street Philadelphia, PA 19103 | Director Less than one hour per week average | None | None | None |
| Christopher Cashman 1901 Market Street Philadelphia, PA 19103 | Director Less than one hour per week average | None | None | None |
| Richard L Snyder M.D 1901 Market Street Philadelphia, PA 19103 | Director Less than one hour per week average | None | None | None |

Independence Blue Cross Foundation
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Form 990-PF, Part XV – Supplementary Information

Lines 2(a), 2(b) and 2(c)

Applications are submitted to the Foundation through its website (www.ibxfoundation.org), which describes several categories of grant applications that may be accepted by the Foundation. These include applications for grants to support “safety net clinics” that provide medical services to vulnerable populations in underserved areas of the community, grants to nursing schools to fund student scholarships, and “innovation grants” supporting innovative projects and initiatives that seek to advance the practice and delivery of healthcare. The form of application, the information and materials required to be included, submission deadlines, grant criteria, and the form of grant agreement to be entered into with the Foundation may vary depending on the type of grant sought by the applicant. The website includes contact information if additional information is needed.

Line 2(d)

In general, the Foundation seeks to support, advance, and raise funds for health care, health education, wellness, medical training and medical research. More specifically, the Foundation is interested in making grants that further its core mission of enhancing the delivery of healthcare and improving health, wellness and quality of life in communities throughout southeastern Pennsylvania. The Foundation’s goals include improving access to quality, affordable healthcare; supporting education in health-related vocations; and supporting programs to improve health and wellness. At present, grant awards are generally limited to recipients located in, or carrying out grant purposes in, the following Pennsylvania counties: Philadelphia, Montgomery, Delaware, Bucks and Chester.