

Form **990**
Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2021
Open to Public Inspection

A For the 2021 calendar year, or tax year beginning 07-01-2021, and ending 06-30-2022

B Check if applicable:
 Address change
 Name change
 Initial return
 Final return/terminated
 Amended return
 Application pending

C Name of organization: UNITED STATES FUND FOR UNICEF
 Doing business as: UNICEF USA
 Number and street (or P.O. box if mail is not delivered to street address) Room/suite: 125 MAIDEN LANE 10TH FLOOR
 City or town, state or province, country, and ZIP or foreign postal code: NEW YORK, NY 10038

D Employer identification number: 13-1760110
E Telephone number: (212) 686-5522
G Gross receipts \$ 1,075,954,143

F Name and address of principal officer:
 MICHAEL NYENHUIS
 125 MAIDEN LANE 10TH FLOOR
 NEW YORK, NY 10038

H(a) Is this a group return for subordinates? Yes No
H(b) Are all subordinates included? Yes No
 If "No," attach a list. See instructions.
H(c) Group exemption number ▶

I Tax-exempt status: 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 527

J Website: ▶ WWW.UNICEFUSA.ORG

K Form of organization: Corporation Trust Association Other ▶
L Year of formation: 1947 **M** State of legal domicile: NY

Part I Summary

1 Briefly describe the organization's mission or most significant activities:
 THE ORGANIZATION'S MISSION IS TO RELENTLESSLY PURSUE A MORE EQUITABLE WORLD FOR EVERY CHILD.

2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a)	3	25
4 Number of independent voting members of the governing body (Part VI, line 1b)	4	24
5 Total number of individuals employed in calendar year 2021 (Part V, line 2a)	5	369
6 Total number of volunteers (estimate if necessary)	6	51,563
7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
7b Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0

	Prior Year	Current Year
8 Contributions and grants (Part VIII, line 1h)	507,732,515	1,059,261,676
9 Program service revenue (Part VIII, line 2g)	0	0
10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	1,606,215	1,867,956
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1,382,302	817,195
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	510,721,032	1,061,946,827
13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)	375,245,643	867,114,381
14 Benefits paid to or for members (Part IX, column (A), line 4)	0	0
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	41,103,060	43,413,394
16a Professional fundraising fees (Part IX, column (A), line 11e)	1,954,781	19,684,992
b Total fundraising expenses (Part IX, column (D), line 25) ▶84,682,286		
17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	60,878,140	65,507,896
18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	479,181,624	995,720,663
19 Revenue less expenses. Subtract line 18 from line 12	31,539,408	66,226,164

	Beginning of Current Year	End of Year
20 Total assets (Part X, line 16)	313,758,367	445,451,590
21 Total liabilities (Part X, line 26)	142,114,941	218,508,462
22 Net assets or fund balances. Subtract line 21 from line 20	171,643,426	226,943,128

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer: *****
 Date: 2023-04-13

MICHAEL J NYENHUIS CEO
 Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name: _____ Preparer's signature: _____ Date: 2023-04-13
 Check if self-employed PTIN: P02033722

Firm's name ▶ KPMG LLP Firm's EIN ▶ 13-5565207

Firm's address ▶ 1601 MARKET STREET
 PHILADELPHIA, PA 19103 Phone no. (267) 256-7000

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission:

THE ORGANIZATION'S MISSION IS TO RELENTLESSLY PURSUE A MORE EQUITABLE WORLD FOR EVERY CHILD. SEE SCHEDULE O.THE ORGANIZATION'S MISSION IS TO RELENTLESSLY PURSUE A MORE EQUITABLE WORLD FOR EVERY CHILD. UNICEF USA ADVANCES THE GLOBAL MISSION OF UNICEF BY RALLYING THE AMERICAN PUBLIC TO SUPPORT THE WORLD'S MOST VULNERABLE CHILDREN. UNICEF USA SUPPORTS PROGRAMS, THROUGH FUNDRAISING, ADVOCACY AND EDUCATION IN THE UNITED STATES, THAT DELIVER THE ESSENTIALS THAT GIVE EVERY CHILD AN EQUITABLE CHANCE IN LIFE, INCLUDING: HEALTH-CARE AND IMMUNIZATIONS, SAFE WATER AND SANITATION, NUTRITION, EDUCATION, AND EMERGENCY RELIEF.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 865,860,689 including grants of \$ 867,114,381) (Revenue \$ 0)

See Additional Data

4b (Code:) (Expenses \$ 19,000,717 including grants of \$) (Revenue \$ 0)

See Additional Data

4c (Code:) (Expenses \$ 2,121,529 including grants of \$) (Revenue \$)

See Additional Data

4d Other program services (Describe in Schedule O.)
(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses ▶ 886,982,935

Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Question Text, and Yes/No response. Rows include questions 1 through 21, with sub-questions a-f for items 11 and 14. Each row has a corresponding 'Yes' or 'No' in the final column.

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question/Description, Yes, No. Rows include questions 22 through 38 regarding organizational reporting, compensation, tax-exempt bonds, and controlled entities.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V []

Table with 3 columns: Question/Description, Yes, No. Rows include questions 1a, 1b, and 1c regarding Form 1096, Forms W-2G, and backup withholding rules.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 369
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. 2b Yes
3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a No
b If "Yes," has it filed a Form 990-T for this year?If "No" to line 3b, provide an explanation in Schedule O 3b
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a No
b If "Yes," enter the name of the foreign country: _____
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a No
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b No
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T? 5c
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? 6a No
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b
7 Organizations that may receive deductible contributions under section 170(c).
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a Yes
b If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Yes
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? 7c No
d If "Yes," indicate the number of Forms 8282 filed during the year 7d
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e No
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f No
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h No
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8
9 Sponsoring organizations maintaining donor advised funds.
a Did the sponsoring organization make any taxable distributions under section 4966? 9a
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b
10 Section 501(c)(7) organizations. Enter:
a Initiation fees and capital contributions included on Part VIII, line 12 10a
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b
11 Section 501(c)(12) organizations. Enter:
a Gross income from members or shareholders 11a
b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year. 12b
13 Section 501(c)(29) qualified nonprofit health insurance issuers.
a Is the organization licensed to issue qualified health plans in more than one state? 13a
Note. See the instructions for additional information the organization must report on Schedule O.
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b
c Enter the amount of reserves on hand 13c
14a Did the organization receive any payments for indoor tanning services during the tax year? 14a No
b If "Yes," has it filed a Form 720 to report these payments?If "No," provide an explanation in Schedule O 14b
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15 No
If "Yes," see the instructions and file Form 4720, Schedule N.
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 No
If "Yes," complete Form 4720, Schedule O.
17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? 17
If "Yes," complete Form 6069.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI



Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a (25), 1b (24), 2, 3, 4, 5, 6, 7a, 7b, 8, 8a, 8b, 9.

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a, 10b, 11a, 11b, 12a, 12b, 12c, 13, 14, 15a, 15b, 16a, 16b.

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed
18 Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection.
19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records:

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a	293,486				
	b Membership dues	1b					
	c Fundraising events	1c	8,923,109				
	d Related organizations	1d					
	e Government grants (contributions)	1e					
	f All other contributions, gifts, grants, and similar amounts not included above	1f	1,050,045,081				
	g Noncash contributions included in lines 1a - 1f:\$	1g	185,123,526				
	h Total. Add lines 1a-1f			1,059,261,676			
Program Service Revenue	2a	Business Code					
	b						
	c						
	d						
	e						
	f All other program service revenue						
	g Total. Add lines 2a-2f.						
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)			1,865,649		1,865,649	
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties			427,223		427,223	
	6a Gross rents	6a	(i) Real				
			(ii) Personal				
		b Less: rental expenses	6b				
		c Rental income or (loss)	6c				
	d Net rental income or (loss)						
	7a Gross amount from sales of assets other than inventory	7a	(i) Securities	12,648,796			
			(ii) Other				
		b Less: cost or other basis and sales expenses	7b	12,646,489			
		c Gain or (loss)	7c	2,307			
	d Net gain or (loss)			2,307		2,307	
	8a Gross income from fundraising events (not including \$ 8,923,109 of contributions reported on line 1c). See Part IV, line 18	8a		44,972			
			8b Less: direct expenses	8b	1,360,827		
		c Net income or (loss) from fundraising events			-1,315,855		-1,315,855
	9a Gross income from gaming activities. See Part IV, line 19	9a					
			b Less: direct expenses	9b			
	c Net income or (loss) from gaming activities						
	10a Gross sales of inventory, less returns and allowances	10a					
b Less: cost of goods sold			10b				
c Net income or (loss) from sales of inventory							
Miscellaneous Revenue		Business Code					
11a PFP REVENUE		561499	1,027,614			1,027,614	
b MISC REVENUE		523999	460,621			460,621	
c GREETING CARDS SALES		511191	217,592			217,592	
d All other revenue							
e Total. Add lines 11a-11d			1,705,827				
12 Total revenue. See instructions			1,061,946,827	0	0	2,685,151	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	54,269,382	54,269,382		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.	812,844,999	812,844,999		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	3,865,527	850,416	2,010,074	1,005,037
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	29,867,939	6,188,377	6,360,771	17,318,791
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	1,761,256	365,363	470,248	925,645
9 Other employee benefits	5,843,415	1,577,722	1,035,329	3,230,364
10 Payroll taxes	2,075,257	498,375	478,116	1,098,766
11 Fees for services (non-employees):				
a Management				
b Legal	515,391	68,244	254,315	192,832
c Accounting	285,000		285,000	
d Lobbying	587,609		587,609	
e Professional fundraising services. See Part IV, line 17	19,684,992			19,684,992
f Investment management fees	210,583		210,583	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	14,069,539	4,753,218	254,128	9,062,193
12 Advertising and promotion	10,745,125	3,275,222	196,383	7,273,520
13 Office expenses				
14 Information technology	2,153,373	547,677	613,072	992,624
15 Royalties				
16 Occupancy	1,160,885	66,632	972,835	121,418
17 Travel	973,921	241,685	253,148	479,088
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	518,688	8,107	377,026	133,555
20 Interest	897,846	254,909	178,436	464,501
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	2,282,422	427,868	391,329	1,463,225
23 Insurance	483,230	145,255	73,288	264,687
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a OUTSIDE PRINTING/TELEMA	10,432,281	384,168	16,419	10,031,694
b POSTAGE AND SHIPPING	9,362,558	25,109	201,462	9,135,987
c SERVICE CHARGES	7,770,905	0	6,778,247	992,658
d DATA PROCESSING SERVICE	2,626,879	172,910	1,692,385	761,584
e All other expenses	431,661	17,297	365,239	49,125
25 Total functional expenses. Add lines 1 through 24e	995,720,663	886,982,935	24,055,442	84,682,286
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX

		(A) Beginning of year		(B) End of year
Assets	1 Cash—non-interest-bearing	73,119,494	1	103,066,376
	2 Savings and temporary cash investments	26,258,938	2	26,273,332
	3 Pledges and grants receivable, net	109,709,076	3	222,621,366
	4 Accounts receivable, net		4	
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use	5,698,392	8	4,505,485
	9 Prepaid expenses and deferred charges		9	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	50,143,527		
	b Less: accumulated depreciation	21,477,707		
	11 Investments—publicly traded securities	57,003,284	11	49,854,814
	12 Investments—other securities. See Part IV, line 11	11,669,593	12	10,464,397
	13 Investments—program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11		15	
16 Total assets. Add lines 1 through 15 (must equal line 33)	313,758,367	16	445,451,590	
Liabilities	17 Accounts payable and accrued expenses	11,539,415	17	12,025,936
	18 Grants payable	84,105,507	18	163,752,841
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities	31,056,566	20	29,420,545
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D	15,413,453	25	13,309,140
	26 Total liabilities. Add lines 17 through 25	142,114,941	26	218,508,462
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	86,224,699	27	81,856,780
	28 Net assets with donor restrictions	85,418,727	28	145,086,348
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
32 Total net assets or fund balances	171,643,426	32	226,943,128	
33 Total liabilities and net assets/fund balances	313,758,367	33	445,451,590	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,061,946,827
2	Total expenses (must equal Part IX, column (A), line 25)	2	995,720,663
3	Revenue less expenses. Subtract line 2 from line 1	3	66,226,164
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	171,643,426
5	Net unrealized gains (losses) on investments	5	-9,900,100
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-1,026,362
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	226,943,128

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

- 1** Accounting method used to prepare the Form 990: Cash Accrual Other _____
 If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant?
 If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant?
 If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- c** If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
 If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

	Yes	No
2a		No
2b	Yes	
2c	Yes	
3a		No
3b		

Additional Data

Software ID:

Software Version:

EIN: 13-1760110

Name: UNITED STATES FUND FOR UNICEF

Form 990 (2021)

Form 990, Part III, Line 4a:

GRANTS TO UNICEF AND OTHER NON-GOVERNMENTAL ORGANIZATIONS: THE NATIONAL BOARD OF DIRECTORS OF THE UNITED STATES FUND FOR UNICEF (UNICEF USA) HAS AUTHORIZED GRANTS TO THE UNITED NATIONS CHILDREN'S FUND (UNICEF) AND OTHER NON-GOVERNMENTAL ORGANIZATIONS (NGOS) FROM CONTRIBUTIONS AND IN-KIND GIFTS RECEIVED BY UNICEF USA. THESE GRANTS WERE USED BY UNICEF AND OTHER NGOS IN MORE THAN 190 COUNTRIES AND TERRITORIES SOLELY FOR PROGRAMS APPROVED BY THE NATIONAL BOARD OF DIRECTORS. UNICEF USA'S GRANTS SUPPORT WORKS TO DELIVER THE ESSENTIALS THAT GIVE EVERY CHILD AN EQUITABLE CHANCE IN LIFE: HEALTH CARE AND IMMUNIZATIONS, SAFE WATER AND SANITATION, NUTRITION, EDUCATION, EMERGENCY RELIEF AND MORE.

Form 990, Part III, Line 4b:

PUBLIC INFORMATION: UUSA HAS RALLIED THE AMERICAN PUBLIC TO SUPPORT THE WORLD'S MOST VULNERABLE CHILDREN, REACHING HUNDREDS OF THOUSANDS OF SUPPORTERS THROUGH ISSUE-ORIENTED VIDEOS, TELEVISION AND PUBLIC RADIO SERVICE ANNOUNCEMENTS, A VARIETY OF PRESS AND PUBLICATIONS, THE INTERNET VIA UUSA'S WEBSITE (WWW.UNICEFUSA.ORG) AND OTHER MOBILE AND SOCIAL PLATFORMS. THE UNICEF USA COMMUNICATIONS TEAM WORKS RELENTLESSLY TO EDUCATE THE PUBLIC ABOUT THE CHALLENGES FACING THE WORLD'S CHILDREN. THIS YEAR, CHILDREN AND ADULTS ADDED MEANING TO THEIR HALLOWEEN-ING BY SUPPORTING OUR TRADEMARK FUNDRAISER, TRICK-OR-TREAT FOR UNICEF. TENS OF THOUSANDS OF COMPANIES AND INDIVIDUALS WERE INFORMED ABOUT THE WORK OF UNICEF AND UUSA THROUGH IN-PERSON AND GALAS, OUR SPEAKER SERIES AND PROGRAM VISITS. SEE SCH O.PUBLIC INFORMATION: UUSA HAS RALLIED THE AMERICAN PUBLIC TO SUPPORT THE WORLD'S MOST VULNERABLE CHILDREN, REACHING HUNDREDS OF THOUSANDS OF SUPPORTERS THROUGH ISSUE-ORIENTED VIDEOS, TELEVISION AND PUBLIC RADIO SERVICE ANNOUNCEMENTS, A VARIETY OF PRESS AND PUBLICATIONS, THE INTERNET VIA OUR WEBSITE (WWW.UNICEFUSA.ORG) AND OTHER MOBILE AND SOCIAL PLATFORMS. THE UUSA COMMUNICATIONS TEAM WORKS RELENTLESSLY TO EDUCATE THE PUBLIC ABOUT THE CHALLENGES FACING THE WORLD'S CHILDREN. THIS YEAR, CHILDREN AND ADULTS ADDED MEANING TO THEIR HALLOWEEN-ING BY SUPPORTING OUR TRADEMARK FUNDRAISER, TRICK-OR-TREAT FOR UNICEF. TENS OF THOUSANDS OF COMPANIES AND INDIVIDUALS WERE INFORMED ABOUT THE WORK OF UNICEF AND UUSA THROUGH IN-PERSON AND VIRTUAL GALAS, OUR SPEAKER SERIES AND PROGRAM VISITS. THROUGH THE UNICEF KID POWER PROGRAM, KIDS WERE EMPOWERED TO BECOME GLOBAL CITIZENS AND SUPPORT OTHER KIDS. TOGETHER, UUSA AND ITS SUPPORTERS WERE ABLE TO HARNESS A COLLECTIVE, GLOBAL VOICE TO IMPROVE THE LIVES OF CHILDREN.

Form 990, Part III, Line 4c:

ADVOCACY: UNICEF USA ENGAGES IN EDUCATION AND ADVOCACY RELATED TO CHILD RIGHTS, INTERNATIONAL DEVELOPMENT, AND HUMANITARIAN ASSISTANCE WITH THE OBJECTIVE OF ENSURING EVERY CHILD IS HEALTHY, EDUCATED, PROTECTED, AND RESPECTED. UNICEF USA ALSO WORKS WITH PARTNERS, VOLUNTEERS, INFLUENCERS, COALITIONS, AND OTHER STAKEHOLDERS TO RALLY THE AMERICAN PUBLIC TO SUPPORT UNICEF'S GLOBAL WORK AND PUBLIC POLICY PRIORITIES. FINALLY, UNICEF USA WORKS WITH U.S. POLICYMAKERS TO ADVANCE FEDERAL AND STATE POLICIES THAT POSITIVELY IMPACT CHILDREN AND TO SECURE FLEXIBLE FUNDING FROM THE U.S. GOVERNMENT IN SUPPORT OF UNICEF.

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MICHAEL J NYENHUIS DIRECTOR/PRESIDENT/CEO	55.00 5.25	X		X				789,297	0	35,380
AARON MITCHELL DIRECTOR (AS OF 7/2021)	1.00 0.00	X						0	0	0
GLEN BAPTIST DIRECTOR (AS OF 1/2022)	1.00 1.25	X						0	0	0
JANET E TRUNCALE DIRECTOR (AS OF 1/2022)	1.00 0.00	X						0	0	0
NICOLE GILES DIRECTOR (AS OF 1/2022)	1.00 0.00	X						0	0	0
BRANNIGAN C THOMPSON DIRECTOR	1.00 0.00	X						0	0	0
PHILIPPE GILBERT DIRECTOR	1.00 0.00	X						0	0	0
JOHN O'FARRELL DIRECTOR	1.00 0.00	X						0	0	0
EWOUT STEENBERGEN DIRECTOR	5.00 0.00	X		X				0	0	0
KELLY WILSON DIRECTOR	1.00 0.00	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
ELIZABETH A SMITH DIRECTOR	1.00 0.00	X						0	0	0
CAROL J HAMILTON DIRECTOR	1.00 0.00	X						0	0	0
ANDREW S HOHNS DIRECTOR	1.00 0.00	X						0	0	0
DAVID M SABLE DIRECTOR	1.00 0.00	X						0	0	0
DIKEMBE MUTOMBO DIRECTOR	1.00 0.00	X						0	0	0
BERNARD TAYLOR DIRECTOR	2.00 0.00	X						0	0	0
ROBERT T BROWN DIRECTOR	1.00 0.00	X						0	0	0
MINDY GROSSMAN DIRECTOR/SECRETARY	5.00 1.25	X		X				0	0	0
HENRY S SCHLEIFF DIRECTOR	1.00 0.00	X						0	0	0
GARY M COHEN DIRECTOR	1.00 0.00	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
TEA LEONI DIRECTOR	1.00 0.00	X						0	0	0
DOLORES RICE GAHAN DIRECTOR (UNTIL 7/2022)	5.00 0.00	X		X				0	0	0
HILARY Q GUMBEL DIRECTOR (UNTIL 7/2022)	1.25 1.00	X						0	0	0
SHAHRIAR SHAHIDA DIRECTOR (UNTIL 7/2022)	1.00 0.00	X						0	0	0
SHERRIE WESTIN DIRECTOR (UNTIL 7/2022)	1.00 0.00	X						0	0	0
FRANKLIN W HOBBS DIRECTOR (UNTIL 3/2022)	1.00 0.00	X						0	0	0
JOAQUIN DUATO DIRECTOR (UNTIL 12/2021)	1.00 0.00	X						0	0	0
JOHN A HERRMANN DIRECTOR (UNTIL 12/2021)	5.00 0.00	X						0	0	0
BRETT D ROBINSON CFO/TREAS. (UNTIL 5/2022)	50.00 5.25			X				531,292	0	30,272
ANUCHA BROWNE CAEO/ASST. SEC (UNTIL 4/2022)	50.00 1.25			X				314,722	0	27,383

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MICHELE WALSH EXECUTIVE VP, ASST. SECRETARY	50.00 1.25			X				252,809	0	24,158
ALPHA CONTEH VP FIN./ASST. TREAS. (UNTIL 9/2021)	50.00 5.25			X				182,903	0	3,665
MARGARITE BUITRAGO INTERIM CFO/TREAS. (AS OF 5/2022)	50.00 1.25			X				0	0	0
ANDREW RHODES CHIEF INFORMATION OFFICER	50.00 1.00				X			370,665	0	20,131
RENEE CUTTING CHIEF PHILANTHROPY OFFICER	50.00 1.00				X			324,831	0	9,448
SHELLEY EFFMAN CHIEF MARKETING OFFICER	50.00 1.00				X			309,957	0	26,614
MICHAEL KLOMPUS CHIEF PEOPLE OFFICER	50.00 1.00				X			276,625	0	31,284
DARLA SILVA CHIEF PROGRAM OFFICER	50.00 1.00				X			239,449	0	23,971
BRIAN MEYERS VP - PHILANTHROPY ADVANCEMENT	50.00 1.00					X		262,940	0	32,448
HELENE L VALLONE-RAFFAELE VP - DONOR STRATEGY & EXPERIENCE	50.00 1.00					X		245,661	0	29,464

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
LESLIE GOLDMAN VP - GLOBAL CAUSE PARTNERSHIP	50.00 1.00					X		232,352	0	24,230
KRISTI BURNHAM VP-PROFESSIONAL LEARNING & LEADERSHIP DEVELOPMENT	50.00 1.00					X		219,132	0	27,701
YVONNE J GRAHAM VP - STRATEGIC ENGAGE (UNTIL 3/2022)	50.00 1.00					X		219,596	0	19,990

SCHEDULE A
(Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
UNITED STATES FUND FOR UNICEF

Employer identification number
13-1760110

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state:
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations _____
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III.
 If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .	563,954,559	534,090,406	568,044,094	507,340,442	1,059,261,676	3,232,691,177
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge..						
4 Total. Add lines 1 through 3	563,954,559	534,090,406	568,044,094	507,340,442	1,059,261,676	3,232,691,177
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . .						1,388,927,956
6 Public support. Subtract line 5 from line 4.						1,843,763,221

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 Amounts from line 4. . .	563,954,559	534,090,406	568,044,094	507,340,442	1,059,261,676	3,232,691,177
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	2,356,751	2,527,361	2,411,125	2,356,074	2,292,872	11,944,183
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . .	530,058	213,942	240,669	529,324	1,705,427	3,219,420
11 Total support. Add lines 7 through 10						3,247,854,780

12 Gross receipts from related activities, etc. (see instructions) **12**

13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

14 Public support percentage for 2021 (line 6, column (f) divided by line 11, column (f)) **14** 56.770 %

15 Public support percentage for 2020 Schedule A, Part II, line 14 **15** 37.290 %

16a 33 1/3% support test—2021. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

b 33 1/3% support test—2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

17a 10%-facts-and-circumstances test—2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

b 10%-facts-and-circumstances test—2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►		(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . .						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
c	Add lines 7a and 7b.						
8	Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►		(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6.						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. . .						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c	Add lines 10a and 10b.						
11	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here.**

Section C. Computation of Public Support Percentage

15	Public support percentage for 2021 (line 8, column (f) divided by line 13, column (f))	15	
16	Public support percentage from 2020 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17	Investment income percentage for 2021 (line 10c, column (f) divided by line 13, column (f))	17	
18	Investment income percentage from 2020 Schedule A, Part III, line 17	18	

19a 33 1/3% support tests—2021. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

b 33 1/3% support tests—2020. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
1			
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
2			
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.		
3a			
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
3b			
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
3c			
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.		
4a			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
4b			
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
4c			
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
5a			
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
5b			
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?		
5c			
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		
6			
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).		
7			
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).		
8			
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		
9a			
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		
9b			
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		
9c			
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		
10a			
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).		
10b			

Part IV Supporting Organizations (continued)

		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
b	A family member of a person described on 11a above?		
c	A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to 11a, 11b, or 11c, provide detail in Part VI.</i>		

Section B. Type I Supporting Organizations

		Yes	No
1	Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		

Section C. Type II Supporting Organizations

		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

Section D. All Type III Supporting Organizations

		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3	By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):		
a	<input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b	<input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c	<input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions)		
2	Activities Test. Answer lines 2a and 2b below.		
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
b	Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.		
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No," provide details in Part VI.</i>		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1** Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	1
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4 Amounts paid to acquire exempt-use assets	4
5 Qualified set-aside amounts (<i>prior IRS approval required - provide details in Part VI</i>)	5
6 Other distributions (<i>describe in Part VI</i>). See instructions	6
7 Total annual distributions. Add lines 1 through 6.	7
8 Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions	8
9 Distributable amount for 2021 from Section C, line 6	9
10 Line 8 amount divided by Line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1 Distributable amount for 2021 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2021 (reasonable cause required-- <i>explain in Part VI</i>). See instructions.			
3 Excess distributions carryover, if any, to 2021:			
a From 2016.			
b From 2017.			
c From 2018.			
d From 2019.			
e From 2020.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2021 distributable amount			
i Carryover from 2016 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2021 from Section D, line 7:			
\$			
a Applied to underdistributions of prior years			
b Applied to 2021 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, <i>explain in Part VI</i> . See instructions.			
6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2022. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2017.			
b Excess from 2018.			
c Excess from 2019.			
d Excess from 2020.			
e Excess from 2021.			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

990 Schedule A, Supplemental Information

Return Reference	Explanation
SCHEDULE A, PART II, LINE 10, EXPLANATION OF OTHER INCOME:	SALES OF GREETING CARDS AND OTHER MISCELLANEOUS INCOME - 2017 AMOUNT: \$ 530,058. 2018 AMOUNT: \$ 213,942. 2019 AMOUNT: \$ 240,669. 2020 AMOUNT: \$ 529,324. 2021 AMOUNT: \$ 1,705,427.

SCHEDULE C
(Form 990)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities
For Organizations Exempt From Income Tax Under section 501(c) and section 527
▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.
▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2021
Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization UNITED STATES FUND FOR UNICEF	Employer identification number 13-1760110
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Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities."
- 2 Political campaign activity expenditures. See instructions ▶ \$ _____
- 3 Volunteer hours for political campaign activities. See instructions _____

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$ _____
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$ _____
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
- 4a Was a correction made? Yes No
- b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$ _____
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ _____
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b..... ▶ \$ _____
- 4 Did the filing organization file **Form 1120-POL** for this year? Yes No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
1				
2				
3				
4				
5				
6				

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures
(The term "expenditures" means amounts paid or incurred.)

- 1a** Total lobbying expenditures to influence public opinion (grass roots lobbying)
- b** Total lobbying expenditures to influence a legislative body (direct lobbying)
- c** Total lobbying expenditures (add lines 1a and 1b)
- d** Other exempt purpose expenditures
- e** Total exempt purpose expenditures (add lines 1c and 1d)
- f** Lobbying nontaxable amount. Enter the amount from the following table in both columns.

(a) Filing organization's totals	(b) Affiliated group totals
205,663	
381,946	
587,609	
995,133,054	
995,720,663	
1,000,000	
250,000	
0	
0	

If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:
Not over \$500,000	20% of the amount on line 1e.
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.
Over \$17,000,000	\$1,000,000.

- g** Grassroots nontaxable amount (enter 25% of line 1f)
- h** Subtract line 1g from line 1a. If zero or less, enter -0-
- i** Subtract line 1f from line 1c. If zero or less, enter -0-
- j** If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?

Yes No

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
2a Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
c Total lobbying expenditures	486,408	492,455	518,061	587,609	2,084,533
d Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f Grassroots lobbying expenditures	0	0	0	205,663	205,663

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c Media advertisements?			
d Mailings to members, legislators, or the public?			
e Publications, or published or broadcast statements?			
f Grants to other organizations for lobbying purposes?			
g Direct contact with legislators, their staffs, government officials, or a legislative body?			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i Other activities?			
j Total. Add lines 1c through 1i			
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	
a Current year	2a
b Carryover from last year	2b
c Total	2c
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4
5 Taxable amount of lobbying and political expenditures. See Instructions	5

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation
PART II-A	UPON A MORE DETAILED REVIEW OF ITS LOBBYING EXPENDITURES, UUSA MANAGEMENT HAS DETERMINED THAT GRASSROOTS LOBBYING EXPENDITURES ARE MADE BY THE ORGANIZATION AND THEREFORE HAVE BEEN PROPERLY REPORTED ON PART II-A IN THE CURRENT YEAR AND PROSPECTIVELY.

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

2021

Open to Public Inspection

Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

Name of the organization UNITED STATES FUND FOR UNICEF

Employer identification number 13-1760110

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows 1-4 for total number, aggregate value of contributions, grants, and end of year.

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property... 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes...

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply). 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

Table with 2 columns: Held at the End of the Year, 2a-2d. Rows for total number of easements, total acreage, and number of easements on certified historic structures.

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year. 4 Number of states where property subject to conservation easement is located. 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year. 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year. 8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. 1b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1. (ii) Assets included in Form 990, Part X. 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: a Revenue included on Form 990, Part VIII, line 1. b Assets included in Form 990, Part X.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a** Public exhibition
 - b** Scholarly research
 - c** Preservation for future generations
 - d** Loan or exchange programs
 - e** Other
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . **Yes** **No**

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? **Yes** **No**
- b** If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---|--------|
| 1c Beginning balance | |
| 1d Additions during the year | |
| 1e Distributions during the year | |
| 1f Ending balance | |
- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . . **Yes** **No**
- b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	4,224,534	4,162,329	4,152,329	4,142,329	1,642,329
b Contributions	0		10,000	10,000	2,500,000
c Net investment earnings, gains, and losses	61,070	207,887	27,247	184,844	43,385
d Grants or scholarships					
e Other expenditures for facilities and programs		145,682	27,247	184,844	43,385
f Administrative expenses					
g End of year balance	4,285,604	4,224,534	4,162,329	4,152,329	4,142,329

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a** Board designated or quasi-endowment ▶
 - b** Permanent endowment ▶ 100.000 %
 - c** Term endowment ▶
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|---------------|----|
| (i) Unrelated organizations | 3a(i) | No |
| (ii) Related organizations | 3a(ii) | No |
| b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? | 3b | |
- 4** Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings		41,777,957	15,541,567	26,236,390
c Leasehold improvements		78,566	18,200	60,366
d Equipment		20,933	11,150	9,783
e Other		8,266,071	5,906,790	2,359,281
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶				28,665,820

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)		

Part VIII Investments - Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)		

Part IX Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)	

Part X Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) DUE TO AFFILIATE	9,788,798
(3) LIABILITIES UNDER SPLIT INTEREST AGREEMENTS	3,520,342
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)	13,309,140

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
See Additional Data Table	

Additional Data

Software ID:

Software Version:

EIN: 13-1760110

Name: UNITED STATES FUND FOR UNICEF

Supplemental Information

Return Reference	Explanation
PART V, LINE 4:	THE PRINCIPAL OF THE ENDOWMENT IS PERMANENTLY RESTRICTED BUT THE INVESTMENT INCOME CAN BE USED FOR OPERATIONS TO SUPPORT THE ORGANIZATION'S MISSION.

Supplemental Information

Return Reference	Explanation
PART X, LINE 2:	<p>THE UNITED STATES FUND FOR UNICEF (UUSA) IS INCLUDED IN THE CONSOLIDATED FINANCIAL STATEMENTS FOR UNITED STATES FUND FOR UNICEF AND AFFILIATES (USF). THE INCOME TAX FOOTNOTE FROM THE CONSOLIDATED FINANCIAL STATEMENTS STATES THE FOLLOWING: THE FUND IS EXEMPT FROM FEDERAL INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (IRC) AND IS CLASSIFIED AS A PUBLICLY SUPPORTED ORGANIZATION AS DEFINED IN SECTION 509(A)(1) OF THE IRC. IF4C AND BF-GAC ARE ALSO EXEMPT FROM FEDERAL INCOME TAXES UNDER SECTION 501(C)(3) OF THE IRC AND ARE CLASSIFIED AS PUBLICLY SUPPORTED ORGANIZATIONS AS DEFINED IN SECTION 509(A)(3) OF THE IRC. THE FUND, IF4C, AND THE BF-GAC ARE ALSO EXEMPT FROM STATE AND LOCAL INCOME TAXES AND QUALIFY FOR THE MAXIMUM CHARITABLE CONTRIBUTION DEDUCTION BY DONORS. USF RECOGNIZES THE EFFECTS OF INCOME TAX POSITIONS ONLY IF THOSE POSITIONS ARE MORE LIKELY THAN NOT OF BEING SUSTAINED. NO PROVISION FOR INCOME TAXES HAS BEEN MADE, AS USF HAS NOT REPORTED ANY TAXABLE UNRELATED BUSINESS INCOME, AND ANY UNRELATED BUSINESS INCOME IS OFFSET BY ASSOCIATED EXPENDITURES. USF EVALUATES, ON AN ANNUAL BASIS, THE EFFECTS OF ANY UNCERTAIN TAX POSITIONS ON ITS CONSOLIDATED FINANCIAL STATEMENTS. AS OF JUNE 30 2022 AND 2021, USF HAS NOT IDENTIFIED OR PROVIDED FOR ANY SUCH POSITIONS.</p>

**SCHEDULE F
(Form 990)**

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
UNITED STATES FUND FOR UNICEF

Employer identification number
13-1760110

Part I **General Information on Activities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No
- For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1) See Add'l Data					
(2)					
(3)					
(4)					
(5)					
3a Sub-total	0	0			629,967,928
b Total from continuation sheets to Part I	0	0			182,877,071
c Totals (add lines 3a and 3b)	0	0			812,844,999

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1) See Add'l Data								
(2)								
(3)								
(4)								
5 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶								20
3 Enter total number of other organizations or entities ▶								1
(7)							Schedule F (Form 990) 2021	
(8)								
(9)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* Yes No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)* Yes No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* . Yes No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* Yes No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).* Yes No

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

990 Schedule F, Supplemental Information

Return Reference	Explanation
PART I, LINE 2:	THE UNITED STATES FUND FOR UNICEF MONITORS THE GRANTS BY REQUIRING THE GRANTEE, PRIMARILY UNICEF, TO SUBMIT TO IT QUALITATIVE AND QUANTITATIVE REPORTS AND MILESTONES AS DEFINED IN THE GRANT AGREEMENT AND BY REVIEWING SUCH REPORTS. GRANTEES (PRIMARILY UNICEF COUNTRY OFFICES) ARE RESPONSIBLE FOR ENSURING THAT PROJECTS ARE EXECUTED IN ACCORDANCE WITH DEFINED TIMELINES AND MILESTONES AS SET FORTH IN THE GRANT. IN CERTAIN SITUATIONS, PROGRAM VISITS ARE MADE TO ASCERTAIN PROGRESS AND DEEPEN IMPACT. ADDITIONALLY, GRANTEES ARE HELD TO ACCOUNT FOR THE FUNDING AND THE CORRESPONDING BUDGET. IN THE CASE OF CERTAIN PROGRAMS LIKE THE COUNTDOWN 2030 AND OTHER SIMILAR PROGRAMS, AN ANNUAL MEETING OF THE GRANTEES IS HELD TO ASCERTAIN THAT THE PROGRAM AND PROJECTS ARE EXECUTED IN ACCORDANCE WITH DEFINED TIMELINES AND MILESTONES.

990 Schedule F, Supplemental Information

Return Reference	Explanation
PART III ACCOUNTING METHOD:	

Additional Data

Software ID:

Software Version:

EIN: 13-1760110

Name: UNITED STATES FUND FOR UNICEF

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
CENTRAL AMERICA AND THE CARRIBEAN			GRANTMAKING		21,589,904
EAST ASIA & THE PACIFIC			GRANTMAKING		29,707,235

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
EUROPE			GRANTMAKING		16,692,407
MIDDLE EAST AND NORTH AFRICA			GRANTMAKING		78,969,738

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
SOUTH AMERICA			GRANTMAKING		13,419,066
SOUTH ASIA			GRANTMAKING		123,857,932

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
SUB-SAHARAN AFRICA			GRANTMAKING		344,258,201
NORTH AMERICA (OUTSIDE US)			GRANTMAKING		1,473,445

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
RUSSIA AND NEIGHBORING STATES			GRANTMAKING		182,877,071

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		CENTRAL AMERICA AND THE CARIBBEAN	SEE PART V UNICEF WORKS IN OVER 190 COUNTRIES AND TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL FROM EARLY CHILDHOOD THROUGH ADOLESCENCE.IN CENTRAL AMERICA AND THE CARIBBEAN, UNICEF IS FOCUSED ON SIGNIFICANT HUMANITARIAN NEEDS RELATED TO MIGRATION, VIOLENCE, INTERNAL DISPLACEMENT, FOOD INSECURITY AND POVERTY.	21,539,711	WIRES	50,194	PHARMACEUTICALS, CLOTHING, FREIGHT, AND OTHER SERVICES	FMV
		EAST ASIA & THE PACIFIC	SEE PART V UNICEF WORKS IN OVER 190 COUNTRIES AND TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL FROM EARLY CHILDHOOD THROUGH ADOLESCENCE.UNICEF'S WORK IN EAST ASIA IS FOCUSED ON EMERGENCY RESPONSE, AS OVER 1.6 BILLION PEOPLE IN THE REGION HAVE BEEN AFFECTED BY NATURAL DISASTERS SINCE 2000. THE REGION IS ALSO SIGNIFICANTLY AFFECTED BY THE NEGATIVE IMPACTS OF CLIMATE CHANGE. CYCLONES, FLOODS AND DROUGHTS ARE MORE FREQUENT AND MORE INTENSE THAN EVER BEFORE. UNICEF IS FOCUSED ON MITIGATING HARM IN THE WAKE OF NATURAL DISASTERS AND STRENGTHENING THE REGION'S HEALTH, NUTRITION, SOCIAL PROTECTION, AND CHILD PROTECTION INFRASTRUCTURE.	29,554,729	WIRES	152,505	PHARMACEUTICALS, CLOTHING, FREIGHT, AND OTHER SERVICES	FMV

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SEE PART VUNICEF WORKS IN OVER 190 COUNTRIES AND TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL FROM EARLY CHILDHOOD THROUGH ADOLESCENCE.IN THE WAKE OF THE WAR IN UKRAINE, FOR EXAMPLE, UNICEF IS ON THE GROUND MEETING URGENT AND ESCALATING NEEDS FOR SAFE WATER, HEALTH CARE, NUTRITION AND PROTECTION.	16,591,903	WIRES	100,504	PHARMACEUTICALS, CLOTHING, FREIGHT, AND OTHER SERVICES	FMV
		MIDDLE EAST AND NORTH AFRICA	SEE PART VUNICEF WORKS IN OVER 190 COUNTRIES AND TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL FROM EARLY CHILDHOOD THROUGH ADOLESCENCE.UNICEF IS WORKING TO REACH THE TENS OF MILLIONS OF CHILDREN ACROSS THE MIDDLE EAST AND NORTH AFRICA ARE HEAVILY IMPACTED BY CONFLICT, THE CLIMATE CHANGE CRISIS AND OTHER PROTRACTED EMERGENCIES, INCLUDING, FOR EXAMPLE, IN AFGHANISTAN, WHERE 28.3 MILLION PEOPLE, MORE THAN 65 PERCENT OF THE POPULATION, ARE PROJECTED TO BE IN NEED OF HUMANITARIAN ASSISTANCE IN 2023.	76,990,021	WIRES	1,979,716	PHARMACEUTICALS, CLOTHING, FREIGHT, AND OTHER SERVICES	FMV

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		NORTH AMERICA (OUTSIDE THE US)	SEE PART V UNICEF WORKS IN OVER 190 COUNTRIES AND TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL FROM EARLY CHILDHOOD THROUGH ADOLESCENCE.	1,465,136	WIRES	8,309	PHARMACEUTICALS, CLOTHING, FREIGHT, AND OTHER SERVICES	FMV
		RUSSIA AND NEIGHBORING STATES	SEE PART V UNICEF WORKS IN OVER 190 COUNTRIES AND TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL FROM EARLY CHILDHOOD THROUGH ADOLESCENCE.IN THE WAKE OF THE WAR IN UKRAINE, FOR EXAMPLE, UNICEF IS ON THE GROUND MEETING URGENT AND ESCALATING NEEDS FOR SAFE WATER, HEALTH CARE, NUTRITION AND PROTECTION.	182,837,021	WIRES	40,050	PHARMACEUTICALS, CLOTHING, FREIGHT, AND OTHER SERVICES	FMV

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	SEE PART V UNICEF WORKS IN OVER 190 COUNTRIES AND TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL FROM EARLY CHILDHOOD THROUGH ADOLESCENCE.IN SOUTH AMERICA, UNICEF IS FOCUSED ON SIGNIFICANT HUMANITARIAN NEEDS RELATED TO MIGRATION, VIOLENCE, INTERNAL DISPLACEMENT, FOOD INSECURITY AND POVERTY.	12,739,613	WIRES	679,453	PHARMACEUTICALS, CLOTHING, FREIGHT, AND OTHER SERVICES	FMV
		SOUTH ASIA	SEE PART V UNICEF WORKS IN OVER 190 COUNTRIES AND TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL FROM EARLY CHILDHOOD THROUGH ADOLESCENCE. UNICEF'S WORK IN SOUTH ASIA FOCUSES ON CHILD PROTECTION, EMERGENCIES, INCLUDING RELIEF FROM FLOODING IN PAKISTAN, EDUCATION, AND DELIVERY OF CRITICAL SUPPLIES TO COMBAT THE COVID-19 PANDEMIC.	123,551,650	WIRES	306,282	PHARMACEUTICALS, CLOTHING, FREIGHT, AND OTHER SERVICES	FMV

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SEE PART V UNICEF WORKS IN OVER 190 COUNTRIES AND TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL FROM EARLY CHILDHOOD THROUGH ADOLESCENCE. UNICEF IS WORKING TO DELIVER HUMANITARIAN ASSISTANCE TO THOSE IMPACTED BY FOOD CRISES, SCREENING AND TREATING CHILDREN SUFFERING FROM MALNUTRITION AND PROVIDING SAFE WATER, SANITATION AND HYGIENE SERVICES TO COMMUNITIES WHERE THESE BASIC RESOURCES ARE IN SHORT SUPPLY, AMONG OTHER INTERVENTIONS.	186,503,412	WIRES	157,754,788	PHARMACEUTICALS, CLOTHING, FREIGHT, AND OTHER SERVICES	FMV

SCHEDULE G (Form 990)
 Department of the Treasury
 Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities
 Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.
 Attach to Form 990 or Form 990-EZ.
 Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2021
Open to Public Inspection

Name of the organization
 UNITED STATES FUND FOR UNICEF

Employer identification number
 13-1760110

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

- 1** Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- a** Mail solicitations
 - b** Internet and email solicitations
 - c** Phone solicitations
 - d** In-person solicitations
 - e** Solicitation of non-government grants
 - f** Solicitation of government grants
 - g** Special fundraising events
- 2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes No
- b** If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1 MARKETEAM 600 NORTHPARK TOWN CNTR 1200 ABERN ATLANTA, GA 30328	DIRECT MAIL FUNDRAISING		No	76,205,909	17,576,855	58,629,054
2 BLUE STATE DIGITAL 62187 COLLECTIONS CENTER DRIVE CHICAGO, IL 60693	INTERNET AND E-MAIL MARKETING		No	9,428,393	1,570,346	7,858,047
3 SD&A TELESERVICES INC 5757 WEST CENTURY BLVD LOS ANGELES, CA 90045	TELEMARKETING SERVICES		No	1,192,690	119,868	1,072,822
4 AKQA INC 360 THIRD STREET 5TH FLOOR SAN FRANCISCO, CA 94107	TRICK OR TREAT FUNDRAISING		No	685,187	273,923	411,264
5 DO GOOD MAKE MONEY 620 WEST MAPLE AVENUE EL SEGUNDO, CA 90245	UNICEF KID POWER - IMPLEMENT BUSINESS DEVELOPMENT STRATEGIES		No	500,000	144,000	356,000
6						
7						
8						
9						
10						
Total				88,012,179	19,684,992	68,327,187

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

AK, AL, AR, AZ, CA, CO, CT, DC, DE, FL, GA, HI, IA, ID, IL, IN, KS, KY, LA, MA, MD, ME, MI, MN, MO, MS, MT, NC, ND, NE, NH, NJ, NM, NV, NY, OH, OK, OR, PA, PR, RI, SC, SD, TN, TX, UT, VA, VT, WA, WI, WV, WY

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		UNICEF AT 75: NEW YORK (event type)	UNICEF AT 75: BOSTON (event type)	8 (total number)	(add col. (a) through col. (c))
Revenue	1 Gross receipts	2,115,707	2,095,446	4,756,928	8,968,081
	2 Less: Contributions	2,092,757	2,071,446	4,758,906	8,923,109
	3 Gross income (line 1 minus line 2)	22,950	24,000	-1,978	44,972
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs	263,130	33,120	382,643	678,893
	7 Food and beverages	178,327	66,173	397,136	641,636
	8 Entertainment				
	9 Other direct expenses	741	5,501	34,056	40,298
	10 Direct expense summary. Add lines 4 through 9 in column (d) ▶				1,360,827
11 Net income summary. Subtract line 10 from line 3, column (d) ▶				-1,315,855	

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col.(a) through col.(c))
		1 Gross revenue			
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
7 Direct expense summary. Add lines 2 through 5 in column (d) ▶					
8 Net gaming income summary. Subtract line 7 from line 1, column (d) ▶					

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? Yes No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes No

b If "Yes," explain: _____

- 11** Does the organization conduct gaming activities with nonmembers? Yes No
- 12** Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? Yes No
- 13** Indicate the percentage of gaming activity conducted in:
- | | | |
|--------------------------------------|------------|---|
| a The organization's facility | 13a | % |
| b An outside facility | 13b | % |

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶

Address ▶

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____.

c If "Yes," enter name and address of the third party:

Name ▶

Address ▶

16 Gaming manager information:

Name ▶

Gaming manager compensation ▶ \$

Description of services provided ▶

- Director/officer Employee Independent contractor

17 Mandatory distributions:

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Return Reference	Explanation
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Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization UNITED STATES FUND FOR UNICEF

Employer identification number

13-1760110

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance...
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000.

Table with 8 columns: (a) Name and address of organization or government, (b) EIN, (c) IRC section (if applicable), (d) Amount of cash grant, (e) Amount of non-cash assistance, (f) Method of valuation (book, FMV, appraisal, other), (g) Description of noncash assistance, (h) Purpose of grant or assistance. Rows 1-12.

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table. 6
3 Enter total number of other organizations listed in the line 1 table.

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
PART I, LINE 2:	THE US FUND FOR UNICEF MONITORS THE GRANTS BY REQUIRING THE GRANTEEES TO SUBMIT TO IT ANNUAL AND MORE FREQUENT PROGRESS REPORTS AND BY REVIEWING SUCH REPORTS. GRANTEEES ARE HELD TO ACCOUNT AND ARE RESPONSIBLE FOR ENSURING THAT PROJECTS ARE EXECUTED IN ACCORDANCE WITH APPLICABLE GUIDELINES AND MILESTONES. ADDITIONALLY, GRANTEEES ARE HELD TO ACCOUNT FOR THE FUNDING AND THE CORRESPONDING BUDGET.

Additional Data

Software ID:

Software Version:

EIN: 13-1760110

Name: UNITED STATES FUND FOR UNICEF

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN OF PERSIA PO BOX 2602 MONTGOMERY VILLAGE, MD 20886	52-2236795	501(C)(3)	88,268	0			SEE PART IV FUNDS WILL BE USED TO EMPOWER ESTABLISHED HOME CARE PROGRAMS TO TRANSFORM THE LIVES OF MANY CHILDREN WHO LACK PROPER CARE.
GREATER HOUSTON COMMUNITY FOUNDATION 515 POST OAK BLVD STE 1000 HOUSTON, TX 77027	23-7160400	501(C)(3)	118,750	0			FUNDS WILL BE USED FOR THE CHILD FRIENDLY CITY INITIATIVE (CFCI).

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JOHNS HOPKINS BLOOMBERG SCHOOL 615 N WOLFE ST BALTIMORE, MD 21205	52-0595110	501(C)(3)	1,011,338	0			SEE PART IV FUNDS WILL BE USED FOR BILL AND MELINDA GATES FOUNDATION COUNTDOWN TO 2030 2.0 TO PROVIDE RIGOROUS ANALYSES ON GLOBAL, REGIONAL AND COUNTRY PROGRESS ON WOMEN'S CHILDREN'S AND ADOLESCENTS' HEALTH AND SUPPORT COUNTRIES' CAPACITY FOR DATA ANALYSIS. FUNDS WILL BE USED TO DEVELOP A VIABLE APPROACH TO GENERATING TIMELY MORTALITY DATA USING MOBILE PHONE SURVEYS IN LOW AND LOWER-MIDDLE INCOME COUNTRIES.
NEW YORK UNIVERSITY SCPS REGISTRATION OFFICE STUYVESANT STATION, NY 10009	13-5562308	501(C)(3)	72,466	0			SEE PART IV FUNDS WILL BE USED TO DEVELOP A VIABLE APPROACH TO GENERATING TIMELY MORTALITY DATA USING MOBILE PHONE SURVEYS IN LOW AND LOWER-MIDDLE INCOME COUNTRIES.

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SPECIAL OLYMPICS DISTRICT OF COLUMBIA INC 1133 19TH STREET NW WASHINGTON, DC 20036	52-0967608	501(C)(3)	48,500	0			SEE PART IV FUNDS WILL BE USED BY THE SPECIAL OLYMPICS COMMITTEE FOR PROGRAM INITIATIVES FOR DISABLED CHILDREN.
UNICEF USA IMPACT FUND FOR CHILDREN 125 MAIDEN LANE 10 FL NEW YORK, NY 10038	20-3287404	501(C)(3)	52,930,060	0			SEE PART IV TO PROVIDE FINANCIAL RESOURCES TO FAST-TRACK CRITICAL FUNDING TO UNICEF TO ELIMINATE CASH GAPS AND PROVIDE UNINTERRUPTED AND EXPEDITED ACCESS TO CRITICAL PROGRAMS FOR CHILDREN, SAVING CHILDREN'S LIVES. FLEXIBLE CAPITAL TO OVERCOME TRADITIONAL FUNDING OBSTACLES, ALLOWING UNICEF TO COMPLETE IMMUNIZATION CAMPAIGNS AND DELIVER EDUCATIONAL, HEALTH AND NUTRITIONAL SUPPLIES TO VULNERABLE CHILDREN ON TIME, AND TO FAST-TRACK EMERGENCY RELIEF TO DESPERATE FAMILIES JUST DAYS AFTER A DISASTER.

Schedule J
(Form 990)

Compensation Information

OMB No. 1545-0047

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ▶ Attach to Form 990.
 ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

2021

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
UNITED STATES FUND FOR UNICEF

Employer identification number
13-1760110

Part I Questions Regarding Compensation

	Yes	No								
<p>1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.</p> <table border="0"> <tr> <td><input type="checkbox"/> First-class or charter travel</td> <td><input type="checkbox"/> Housing allowance or residence for personal use</td> </tr> <tr> <td><input type="checkbox"/> Travel for companions</td> <td><input type="checkbox"/> Payments for business use of personal residence</td> </tr> <tr> <td><input type="checkbox"/> Tax idemnification and gross-up payments</td> <td><input type="checkbox"/> Health or social club dues or initiation fees</td> </tr> <tr> <td><input type="checkbox"/> Discretionary spending account</td> <td><input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)</td> </tr> </table>	<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use	<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence	<input type="checkbox"/> Tax idemnification and gross-up payments	<input type="checkbox"/> Health or social club dues or initiation fees	<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)		
<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use									
<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence									
<input type="checkbox"/> Tax idemnification and gross-up payments	<input type="checkbox"/> Health or social club dues or initiation fees									
<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)									
<p>b If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain</p>	1b									
<p>2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?</p>	2									
<p>3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Compensation committee</td> <td><input type="checkbox"/> Written employment contract</td> </tr> <tr> <td><input checked="" type="checkbox"/> Independent compensation consultant</td> <td><input checked="" type="checkbox"/> Compensation survey or study</td> </tr> <tr> <td><input checked="" type="checkbox"/> Form 990 of other organizations</td> <td><input checked="" type="checkbox"/> Approval by the board or compensation committee</td> </tr> </table>	<input checked="" type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract	<input checked="" type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study	<input checked="" type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee				
<input checked="" type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract									
<input checked="" type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study									
<input checked="" type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee									
<p>4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:</p> <p>a Receive a severance payment or change-of-control payment?</p> <p>b Participate in, or receive payment from, a supplemental nonqualified retirement plan?</p> <p>c Participate in, or receive payment from, an equity-based compensation arrangement?</p> <p>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.</p>	4a	Yes								
	4b	No								
	4c	No								
<p>Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.</p> <p>5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:</p> <p>a The organization?</p> <p>b Any related organization?</p> <p>If "Yes," on line 5a or 5b, describe in Part III.</p>	5a	No								
	5b	No								
<p>6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:</p> <p>a The organization?</p> <p>b Any related organization?</p> <p>If "Yes," on line 6a or 6b, describe in Part III.</p>	6a	No								
	6b	No								
<p>7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.</p>	7	Yes								
<p>8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.</p>	8	No								
<p>9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?</p>	9									

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 3	<p>THE COMPENSATION AND HUMAN RESOURCES COMMITTEE OF THE BOARD OF DIRECTORS HAS THE RESPONSIBILITY TO RECOMMEND AND SERVE AS A RESOURCE WITH RESPECT TO THE NATURE AND AMOUNT OF COMPENSATION TO BE INCLUDED IN THE CEO'S CONTRACT, SUBJECT TO APPROVAL BY THE BOARD. DURING THE CONTRACT PROCESS, A COMPARABILITY STUDY (THE "STUDY") IS CONDUCTED BY AN OUTSIDE EMPLOYEE COMPENSATION AND BENEFITS FIRM WHICH TAKES INTO CONSIDERATION OTHER DIRECT PEER FUNDRAISING, ADVOCACY, AND RELIEF ORGANIZATIONS IN DETERMINING THE TOTAL COMPENSATION OF THE CEO TO INCLUDE SALARY, BENEFITS, AND INCENTIVES AS APPROPRIATE. ALSO, ON AN ANNUAL BASIS, A REVIEW OF THE CEO'S PERFORMANCE IS CONDUCTED UNDER A SIMILAR COMPARABLE PROCESS.</p>

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 4A	BRETT ROBINSON, UNICEF USA'S FORMER CHIEF FINANCIAL AND ADMINISTRATIVE OFFICER, RECEIVED A SEVERANCE PAYMENT OF \$200,500 RESULTING FROM THE EXECUTION OF A STANDARD SEPARATION AGREEMENT.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 7	MICHAEL J. NYENHUIS RECEIVED A BONUS PAYMENT IN THE AMOUNT OF \$127,100 WHICH WAS APPROVED BY THE BOARD AND PURSUANT TO A SIGNED CONTRACT. BRETT D. ROBINSON RECEIVED A NON-FIXED \$151,798 BONUS PAYMENT, AND BRIAN MEYERS RECEIVED A NON-FIXED \$58,532 BONUS PAYMENT IN RECOGNITION OF THEIR ADDITIONAL SENIOR LEVEL DUTIES. OTHER INDIVIDUALS LISTED ON SCHEDULE J RECEIVED BONUS PAYMENTS BASED ON MERIT OR COST OF LIVING ADJUSTMENTS.

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule K (Form 990)

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization UNITED STATES FUND FOR UNICEF

Employer identification number 13-1760110

Part I Bond Issues

Table with columns (a) Issuer name, (b) Issuer EIN, (c) CUSIP #, (d) Date issued, (e) Issue price, (f) Description of purpose, (g) Defeased (Yes/No), (h) On behalf of issuer (Yes/No), (i) Pool financing (Yes/No). Row 1: BUILD NYC RESOURCE CORPORATION SERIES 2016, 45-4040561, 09-22-2016, 39,100,000, REFINANCE NYCIDA 2007A & 2007B BONDS.

Part II Proceeds

Table with columns 1-13 for bond proceeds and 14-17 for allocation questions. Row 1: Amount of bonds retired, 9,055,048. Row 2: Amount of bonds legally defeased. Row 3: Total proceeds of issue, 39,100,000. Row 4: Gross proceeds in reserve funds. Row 5: Capitalized interest from proceeds. Row 6: Proceeds in refunding escrows. Row 7: Issuance costs from proceeds, 591,000. Row 8: Credit enhancement from proceeds. Row 9: Working capital expenditures from proceeds. Row 10: Capital expenditures from proceeds, 38,509,000. Row 11: Other spent proceeds. Row 12: Other unspent proceeds. Row 13: Year of substantial completion, 2016. Row 14: Were the bonds issued as part of a current refunding issue of tax-exempt bonds (or, if issued prior to 2020, a current refunding issue)? X. Row 15: Were the bonds issued as part of an advance refunding issue of taxable bonds (or, if issued prior to 2020, an advance refunding issue)? X. Row 16: Has the final allocation of proceeds been made? X. Row 17: Does the organization maintain adequate books and records to support the final allocation of proceeds? X.

Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X						
2 Are there any lease arrangements that may result in private business use of bond-financed property?		X						
3a Are there any management or service contracts that may result in private business use of bond-financed property?	X							
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	X							
c Are there any research agreements that may result in private business use of bond-financed property?		X						
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶								
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ▶								
6 Total of lines 4 and 5								
7 Does the bond issue meet the private security or payment test?		X						
8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X						
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of.								
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X							

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X						
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?		X						
b Exception to rebate?	X							
c No rebate due?		X						
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?		X						

Part IV Arbitrage (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X						
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X						
7 Has the organization established written procedures to monitor the requirements of section 148?	X							

Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X							

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

Return Reference	Explanation
PART III, LINE 9	UNITED STATES FUND FOR UNICEF (UUSA) ROUTINELY MONITORS THE USE OF BOND-FINANCED ASSETS AND REGULARLY ENGAGES BOND COUNSEL AS NECESSARY TO ENSURE ALL POST-ISSUANCE COMPLIANCE REQUIREMENTS ARE MET. THE ORGANIZATION ESTABLISHED WRITTEN POLICIES DURING THE FISCAL YEAR.

Return Reference	Explanation
PART IV, LINE 2B:	PART IV, LINE 2B THE SERIES 2016 BOND MET THE 6-MONTH SPENDING EXCEPTION, AS ALL BOND PROCEEDS WERE EXPENDED FOR THE PURPOSE OF THE BOND WITHIN THE FIRST SIX MONTHS AFTER THE ISSUE DATE, THEREFORE NO REBATE IS DUE.

Return Reference	Explanation
PART IV, LINE 7:	AS NOTED IN THE DISCLOSURE ABOVE FOR PART IV, LINE 2B, THE SERIES 2016 BOND MET THE 6-MONTH SPENDING EXCEPTION AND IS NOT SUBJECT TO ARBITRAGE REBATE REGULATIONS OR REPORTING. HOWEVER, TO ENSURE CONTINUED COMPLIANCE WITH THE REQUIREMENTS OF SEC. 148, THE ORGANIZATION ESTABLISHED WRITTEN POLICIES TO ENSURE ONGOING COMPLIANCE WITH SUCH REGULATIONS AND REPORTING REQUIREMENTS. THE POLICIES WERE ESTABLISHED DURING THE FISCAL YEAR.

Return Reference	Explanation
PART V:	THE ORGANIZATION IMPLEMENTED WRITTEN POLICIES AND PROCEDURES TO REQUIRE THE ORGANIZATION TO CONSIDER UTILIZING THE VOLUNTARY CLOSING AGREEMENT PROGRAM TO TIMELY IDENTIFY AND CORRECT ANY VIOLATIONS OF FEDERAL TAX LAW, WHERE SELF-REMEDIATION IS NOT AVAILABLE UNDER APPLICABLE REGULATIONS. THE ORGANIZATION ESTABLISHED THESE WRITTEN POLICIES DURING THE FISCAL YEAR.

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2021

▶ **Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.**
 ▶ **Attach to Form 990.**
 ▶ **Go to www.irs.gov/Form990 for the latest information.**

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
UNITED STATES FUND FOR UNICEF

Employer identification number
13-1760110

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods	X		1,402,400	FAIR VALUE
6 Cars and other vehicles	X	88	0	FAIR VALUE
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	X	582	24,051,724	FAIR VALUE
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies	X	3	158,866,610	FAIR VALUE
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (FREIGHT)	X	2	802,792	FAIR VALUE
26 Other ▶ (_____)				
27 Other ▶ (_____)				
28 Other ▶ (_____)				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement **29** 0

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?

	Yes	No
30a		No
31	Yes	
32a	Yes	
33		

b If "Yes," describe the arrangement in Part II.

31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

b If "Yes," describe in Part II.

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 32B:	THE US FUND FOR UNICEF CONTRACTED AN OUTSIDE VENDOR TO MANAGE AND SELL DONATED VEHICLES. THE OUTSIDE VENDOR PERFORMS OPERATIONAL SUPPORT SERVICES FOR THE US FUND FOR UNICEF, WHICH CONSISTS OF TRANSPORTATION, PREPARATION, SALE AND TRANSFER OF TITLE OF ALL VEHICLES. THIS INCLUDES ADMINISTRATIVE SERVICES SUCH AS THE FILING OF FORM 1098-C AND OTHER TAX FORMS. THE OUTSIDE VENDOR COLLECTS ALL PAYMENTS AND PROVIDES THE CONSIDERATION RECEIVED TO UNICEF. THEREFORE, UNICEF HAS ONLY REPORTED THE NUMBER OF VEHICLES DONATED AS THIS DONATION WAS RECEIVED IN CASH BY UNICEF.
SCHEDULE M PART I, COLUMN B:	NUMBER OF CONTRIBUTIONS THE NUMBER OF CONTRIBUTIONS IS REPORTED.

SCHEDULE O
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
UNITED STATES FUND FOR UNICEF

Employer identification number

13-1760110

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 1A	<p>THE BOARD HAS DELEGATED THE AUTHORITY TO AN EXECUTIVE COMMITTEE TO ACT ON BEHALF OF THE BOARD BETWEEN MEETINGS OF THE BOARD OF DIRECTORS. THE EXECUTIVE COMMITTEE CONSISTS OF THE CHAIR, THE VICE CHAIR, THE SECRETARY AND THE IMMEDIATE PAST CHAIR, THE PRESIDENT AND THE CHAIRS OF THE STANDING COMMITTEES (INCLUDING THE CHAIR OF THE EXECUTIVE COMMITTEE), AND THE CHAIR OF THE PHILANTHROPY AND MARKETING COMMITTEE. IN THE EVENT THAT ANY OF THE NAMED COMMITTEES HAVE CO-CHAIRS, THE CO-CHAIRS OF SUCH COMMITTEES SHALL DESIGNATE WHICH OF THEM WILL ATTEND THE RESPECTIVE EXECUTIVE COMMITTEE MEETING. EXCEPT, AS OTHERWISE PROVIDED IN THE BY-LAWS OR BY RESOLUTION OF THE BOARD, THE EXECUTIVE COMMITTEE SHALL HAVE AND MAY EXERCISE ALL THE POWERS AND AUTHORITY OF THE BOARD, EXCEPT THAT THE EXECUTIVE COMMITTEE MAY NOT REVERSE ANY ACTION TAKEN BY THE BOARD. IN ALL CASES IN WHICH SPECIFIC DIRECTIONS SHALL NOT HAVE BEEN GIVEN BY THE BOARD, THE EXECUTIVE COMMITTEE MAY APPOINT SUB-COMMITTEES AND SHALL ADVISE AND AID THE OFFICERS OF THE ORGANIZATION IN ALL MATTERS CONCERNING ITS INTERESTS AND ACTIVITIES.</p>

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 4	<p>THE QUORUM REQUIREMENTS FOR THE GOVERNING BODY CHANGED FROM 15 MEMBERS TO A MAJORITY OF THE BOARD. THE QUALIFICATION OF THE BOARD OF DIRECTORS HAVE BEEN UPDATED SUCH THAT THE BOARD SHOULD BE DEDICATED TO THE MISSION OF UUSA AND AGREE TO BE ENGAGED AND FULFILL EXPECTATIONS AND COMMITMENTS OUTLINED BY UUSA FOR A DIRECTOR. THE VOTING APPROVAL REQUIREMENTS ALSO CHANGED. IF WRITTEN, THE CONSENT MUST BE EXECUTED BY THE DIRECTOR BY SIGNING SUCH CONSENT OR CAUSING HIS OR HER SIGNATURE TO BE AFFIXED TO SUCH CONSENT BY ANY REASONABLE MEANS INCLUDING, BUT NOT LIMITED TO, FACSIMILE SIGNATURE. IF ELECTRONIC, THE TRANSMISSION OF THE CONSENT MUST BE SENT BY ELECTRONIC MAIL AND SET FORTH, OR BE SUBMITTED WITH, INFORMATION FROM WHICH IT CAN REASONABLY BE DETERMINED THAT THE TRANSMISSION WAS AUTHORIZED BY THE DIRECTOR. THE RESOLUTION AND THE WRITTEN CONSENTS THERETO BY THE MEMBERS OF THE BOARD OR COMMITTEE SHALL BE FILED WITH THE MINUTES OF THE PROCEEDINGS OF THE BOARD OR COMMITTEE. THE COMPOSITION OF OFFICERS ALSO CHANGED TO INCLUDE A CHAIR, VICE-CHAIR, A PRESIDENT, A SECRETARY, AND A TREASURER. THE OFFICERS MAY INCLUDE ONE OR MORE ASSISTANT SECRETARIES, AND ONE OR MORE ASSISTANT TREASURERS. THE CHAIR, VICE CHAIR, PRESIDENT, SECRETARY, AND TREASURER SHALL BE VOTING MEMBERS OF THE BOARD. ANY ASSISTANT SECRETARIES OR ASSISTANT TREASURERS NEED NOT BE MEMBERS OF THE BOARD. THE CHAIR SHALL PRESIDE OVER ALL MEETINGS OF THE BOARD AND IS RESPONSIBLE FOR LEADING THE CORPORATION'S BOARD OF DIRECTORS IN THE BOARD'S ESTABLISHMENT OF THE PURPOSE AND STRATEGIC DIRECTION OF THE UUSA AND THE BOARD'S OVERSIGHT OF THE OPERATIONS OF UUSA. THE CHAIR HAS PRIMARY LEADERSHIP RESPONSIBILITY FOR ALL MATTERS RELATED TO BOARD AND BOARD COMMITTEE GOVERNANCE, OVERSIGHT, AND EFFECTIVENESS. THE CHAIR IS THE BOARD'S PRINCIPAL LIAISON WITH THE PRESIDENT. THE CHAIR SHALL SERVE AS AN EX OFFICIO VOTING MEMBER OF ALL STANDING COMMITTEES. THE CHAIR SHALL APPOINT THE CHAIRS AND MEMBERS OF OTHER COMMITTEES OF THE BOARD AND PERMANENT AND OTHER COMMITTEES OF UUSA, IN CONSULTATION WITH THE PRESIDENT AND THE CHAIRS OF SUCH COMMITTEES AND WITH THE CONSENT OF THE BOARD. THE CHAIR SHALL REPRESENT THE BOARD AT OFFICIAL FUNCTIONS AND MAY ASSIGN OTHERS TO DO SO. THE CHAIR MAY ASSIGN ANY OF THE FOREGOING RESPONSIBILITIES TO THE VICE CHAIR. TERM LIMITS FOR DIRECTORS WERE CHANGED. DIRECTORS ARE NOW ELECTED BY A VOTE OF THE MAJORITY OF THE ENTIRE BOARD FOR A FOUR-YEAR TERM. DIRECTORS MAY SERVE TWO CONSECUTIVE FOUR-YEAR TERMS. THE CHAIR OF THE BOARD SHALL SERVE ON THE BOARD FOR ONE ADDITIONAL YEAR AFTER COMPLETING THEIR TERM AS CHAIR.</p>

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	AFTER THE RETURN IS PREPARED BY STAFF, IT IS REVIEWED BY THE CFO, CHIEF PEOPLE OFFICER AND CHIEF LEGAL OFFICER AND GENERAL COUNSEL AS WELL AS UUSA'S CEO. THE CEO REVIEWS THE RETURN WITH THE CHAIR OF THE AUDIT COMMITTEE. THE CHAIR THEN PRESENTS THE RETURN TO THE AUDIT COMMITTEE FOR REVIEW. AFTER THIS REVIEW IS COMPLETE, THE RETURN IS SHARED WITH THE MEMBERS OF THE BOARD PRIOR TO FILING. THE RETURN IS FILED ELECTRONICALLY WITH THE CEO SIGNING THE RETURN. PREPARATION OF FORM 990 WAS ASSISTED BY KPMG LLP USING INFORMATION PROVIDED BY THE ORGANIZATION AND REVIEWED BY MANAGEMENT WITH OVERSIGHT RESPONSIBILITY PRIOR TO THE SUBMISSION TO THE GOVERNING BODY FOR REVIEW.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	EVERY STAFF MEMBER OF THE UUSA IS REQUIRED ANNUALLY TO SIGN A FORM THAT ENSURES EVERYONE IS AWARE OF AND IN COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY. THE PEOPLE & CULTURE DEPARTMENT COLLECTS THESE FORMS. IN ADDITION, EVERY BOARD MEMBER AND PRINCIPAL OFFICER ANNUALLY COMPLETES A CONFLICT OF INTEREST DISCLOSURE STATEMENT DISCLOSING THE FACTS RELATING TO ANY ACTUAL OR POTENTIAL FINANCIAL INTEREST OR STATING THE HE OR SHE HAS NO REPORTABLE FINANCIAL INTEREST THAT WOULD CONSTITUTE A CONFLICT OR POTENTIAL CONFLICT OF INTEREST AND ACKNOWLEDGING THAT THEY REVIEWED, UNDERSTAND, AND AGREE TO COMPLY WITH THE CONFLICT OF INTEREST POLICY. UUSA HAS AN EXTENSIVE CONFLICT OF INTEREST POLICY THAT ESSENTIALLY REQUIRES ANY BOARD MEMBER OR PRINCIPAL OFFICERS WITH A CONFLICT OR POTENTIAL CONFLICT OF INTEREST TO DISCLOSE THE EXISTENCE AND ALL MATERIAL FACTS REGARDING ANY INTEREST IN A TRANSACTION OR MATTER BEING CONSIDERED BY THE BOARD OR A BOARD COMMITTEE AND RECUSE HIMSELF OR HERSELF FROM THE MEETING IN WHICH THE TRANSACTION OR MATTER IS DISCUSSED AND VOTED UPON.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	THE COMPENSATION AND HUMAN RESOURCES COMMITTEE OF THE BOARD OF DIRECTORS HAS THE RESPONSIBILITY TO RECOMMEND AND SERVE AS A RESOURCE WITH RESPECT TO THE NATURE AND AMOUNT OF COMPENSATION TO BE INCLUDED IN THE CEO'S CONTRACT, SUBJECT TO THE APPROVAL OF THE BOARD. DURING THE CONTRACT PROCESS, A COMPARABILITY STUDY (THE "STUDY") IS CONDUCTED BY AN OUTSIDE EMPLOYEE COMPENSATION AND BENEFITS FIRM WHICH TAKES INTO CONSIDERATION OTHER DIRECT PEER FUNDRAISING, ADVOCACY, AND RELIEF ORGANIZATIONS IN DETERMINING THE TOTAL COMPENSATION OF THE CEO TO INCLUDE SALARY, BENEFITS AND INCENTIVES AS APPROPRIATE. ALSO, THE COMPENSATION AND HUMAN RESOURCES COMMITTEE OF THE BOARD OF DIRECTORS SERVES AS A RESOURCE WITH RESPECT TO THE CEO'S COMPENSATION DECISIONS AND ACTIONS FOR OTHER OFFICERS AND KEY EMPLOYEES AT UUSA FOLLOWING A COMPARABLE REVIEW PROCESS.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 18	THE ORGANIZATION'S FORM 1023 AND FORM 990 ARE AVAILABLE UPON REQUEST. THE ORGANIZATION'S FORMS 990 ARE POSTED ON THE ORGANIZATION'S WEBSITE AT WWW.UNICEFUSA.ORG AND ARE ALSO AVAILABLE ON GUIDESTAR AND CHARITY NAVIGATOR.

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION GENERALLY DOES NOT MAKE AVAILABLE TO THE PUBLIC ITS GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY. HOWEVER, THESE DOCUMENTS ARE MADE AVAILABLE UPON REQUEST. THE AUDITED FINANCIAL STATEMENTS ARE POSTED ON THE ORGANIZATION'S WEBSITE AT WWW.UNICEFUSA.ORG .

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART XI, LINE 9:	CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS -279,740. PRIOR YEAR PLEDGE WRITEOFFS -746,622.

**SCHEDULE R
(Form 990)**

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

2021

**Open to Public
Inspection**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.**
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Department of the Treasury
Internal Revenue Service

Name of the organization
UNITED STATES FUND FOR UNICEF

Employer identification number

13-1760110

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) UNICEF USA IMPACT FUND FOR CHILDREN INC 125 MAIDEN LANE 10TH FLOOR NEW YORK, NY 10038 20-3287404	IMPACT INVESTING ENTITY OF UNICEF USA	NY	501(C)(3)	LINE 12A, 1	UNITED STATES FUND FOR UNICEF	Yes	
(2) BRIDGE FUND GRANT ASSISTANCE CORPORATION 125 MAIDEN LANE 10TH FLOOR NEW YORK, NY 10038 46-0898424	RECEIVE CONTRIBUTIONS AND MAKE DISTRIBUTIONS	NY	501(C)(3)	LINE 12A, 1	UNITED STATES FUND FOR UNICEF	Yes	

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	No
b Gift, grant, or capital contribution to related organization(s)	1b Yes	
c Gift, grant, or capital contribution from related organization(s)	1c	No
d Loans or loan guarantees to or for related organization(s)	1d	No
e Loans or loan guarantees by related organization(s)	1e	No
f Dividends from related organization(s)	1f	No
g Sale of assets to related organization(s)	1g	No
h Purchase of assets from related organization(s)	1h	No
i Exchange of assets with related organization(s)	1i	No
j Lease of facilities, equipment, or other assets to related organization(s)	1j	No
k Lease of facilities, equipment, or other assets from related organization(s)	1k	No
l Performance of services or membership or fundraising solicitations for related organization(s)	1l	No
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n Yes	
o Sharing of paid employees with related organization(s)	1o Yes	
p Reimbursement paid to related organization(s) for expenses	1p	No
q Reimbursement paid by related organization(s) for expenses	1q	No
r Other transfer of cash or property to related organization(s)	1r	No
s Other transfer of cash or property from related organization(s)	1s	No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) UNICEF USA IMPACT FUND FOR CHILDREN INC	B	52,930,060	CASH

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R. See instructions.

Return Reference	Explanation
SCHEDULE R, PART V, LINE 2	1. NAME OF RELATED ORGANIZATION: UNICEF USA IMPACT FUND FOR CHILDREN, INC. METHOD OF DETERMINING AMOUNT INVOLVED: CASH CONTRIBUTION FOR NET WORTH