

Form **990**
Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2021
Open to Public Inspection

A For the 2021 calendar year, or tax year beginning 07-01-2021, and ending 06-30-2022

B Check if applicable:
 Address change
 Name change
 Initial return
 Final return/terminated
 Amended return
 Application pending

C Name of organization
 President and Fellows of Harvard College

D Employer identification number
 04-2103580

Doing business as

E Telephone number
 (617) 495-7792

Number and street (or P.O. box if mail is not delivered to street address) Room/suite
 1033 MASSACHUSETTS AVENUE 3RD FL

City or town, state or province, country, and ZIP or foreign postal code
 CAMBRIDGE, MA 02138

F Name and address of principal officer:
 LAWRENCE S BACOW
 MASSACHUSETTS HALL
 CAMBRIDGE, MA 02138

G Gross receipts \$ 20,284,812,246

H(a) Is this a group return for subordinates? Yes No
H(b) Are all subordinates included? Yes No
 If "No," attach a list. See instructions.
H(c) Group exemption number ▶

I Tax-exempt status: 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 527

J Website: ▶ WWW.HARVARD.EDU

K Form of organization: Corporation Trust Association Other ▶

L Year of formation: 1650 **M** State of legal domicile: MA

Part I Summary

1 Briefly describe the organization's mission or most significant activities:
 UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACROSS A BROAD ARRAY OF ACADEMIC DOMAINS.

2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a)	3	13
4 Number of independent voting members of the governing body (Part VI, line 1b)	4	10
5 Total number of individuals employed in calendar year 2021 (Part V, line 2a)	5	34,241
6 Total number of volunteers (estimate if necessary)	6	10,000
7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	21,999,505
b Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0

	Prior Year	Current Year
8 Contributions and grants (Part VIII, line 1h)	1,877,529,760	2,281,389,881
9 Program service revenue (Part VIII, line 2g)	1,659,068,258	2,125,396,553
10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	5,257,253,083	5,010,972,211
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	149,395,723	205,969,543
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	8,943,246,824	9,623,728,188
13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)	765,886,800	864,490,026
14 Benefits paid to or for members (Part IX, column (A), line 4)		0
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	2,513,558,909	2,631,266,780
16a Professional fundraising fees (Part IX, column (A), line 11e)	238,257	539,856
b Total fundraising expenses (Part IX, column (D), line 25) ▶179,969,783		
17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	2,189,138,017	2,330,516,659
18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	5,468,821,983	5,826,813,321
19 Revenue less expenses. Subtract line 18 from line 12	3,474,424,841	3,796,914,867

	Beginning of Current Year	End of Year
20 Total assets (Part X, line 16)	72,612,094,000	70,774,664,000
21 Total liabilities (Part X, line 26)	11,176,829,000	11,367,565,000
22 Net assets or fund balances. Subtract line 21 from line 20	61,435,265,000	59,407,099,000

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

 Signature of officer
 2023-05-11
 Date

MICHAEL QUESADA ASSOC. DIR. OF TAX PAYROLL
 Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN
Firm's name ▶			Firm's EIN ▶	
Firm's address ▶			Phone no.	

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission:

UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACROSS A BROAD ARRAY OF ACADEMIC DOMAINS.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 4,219,834,886 including grants of \$ 655,598,055) (Revenue \$ 2,031,694,871)

See Additional Data

4b (Code:) (Expenses \$ 911,265,205 including grants of \$ 208,891,971) (Revenue \$ 93,701,682)

See Additional Data

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O.)
(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses ▶ 5,131,100,091

Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Question Text, and Yes/No columns. Rows include questions 1 through 21, with sub-questions a-f for items 10, 11, 12, 14, and 20.

Part IV Checklist of Required Schedules (continued)

		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22 Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23 Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a	No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b	No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26 Yes	
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27	No
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>	28a	No
b	A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>	28b Yes	
c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>	28c	No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29 Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30 Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31	No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32	No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33 Yes	
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34 Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36 Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37	No
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	38 Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a 56,697	
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b 0	
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 34,241		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.	2b	Yes	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year? . . .	3a	Yes	
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O . . .	3b	Yes	
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . .	4a	Yes	
b HK, IN, AR, EI, IS, IT, JE, LU, AS, MP, MX, MG, NL, NZ, NU, PM, PE, SN, SF, SP, SZ, TS, TU, BE, UK,			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . .	5a		No
b See instructions for filing requirements for FICEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? . . .	5b		No
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . .	6a		No
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7 Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	Yes	
d If "Yes," indicate the number of Forms 8282 filed during the year	7d 6		
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .	7f		No
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		No
9 Sponsoring organizations maintaining donor advised funds.			
a Did the sponsoring organization make any taxable distributions under section 4966?	9a		No
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .	9b		No
10 Section 501(c)(7) organizations. Enter:			
a Initiation fees and capital contributions included on Part VIII, line 12 . . .	10a		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		
11 Section 501(c)(12) organizations. Enter:			
a Gross income from members or shareholders	11a		
b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?			
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b		
c Enter the amount of reserves on hand	13c		
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . .	14b		
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.	15	Yes	
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? . . . If "Yes," complete Form 4720, Schedule O.	16	Yes	
17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? . . . If "Yes," complete Form 6069.	17		

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI



Section A. Governing Body and Management

Table with 5 main rows and 3 sub-columns (1a, 1b, and Yes/No). Rows include: 1a (13), 1b (10), 2 (Yes), 3 (No), 4 (No), 5 (No), 6 (No), 7a (No), 7b (Yes), 8a (Yes), 8b (Yes), 9 (No).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 12 main rows and 3 sub-columns (10a, 10b, 11a, 12a, 12b, 12c, 13, 14, 15a, 15b, 16a, 16b). Rows include: 10a (No), 10b, 11a (Yes), 12a (Yes), 12b (Yes), 12c (Yes), 13 (Yes), 14 (Yes), 15a (Yes), 15b (Yes), 16a (Yes), 16b (Yes).

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed: CA, CT, IL, ME, MD, MA, NY, RI, VT
18 Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records: OFFICE OF THE CONTROLLER 1033 MASSACHUSETTS AVENUE 3RD FL CAMBRIDGE, MA 02138 (617) 495-7792

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a					
	b Membership dues	1b	3,483,803				
	c Fundraising events	1c	16,499				
	d Related organizations	1d					
	e Government grants (contributions)	1e	619,901,463				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	1,657,988,116				
	g Noncash contributions included in lines 1a - 1f:\$	1g	98,119,842				
	h Total. Add lines 1a-1f			2,281,389,881			
Program Service Revenue	2a STUDENT TUITION, ROOM BOARD	Business Code					
		900099	1,743,200,820	1,743,200,820			
	b NON-FEDERAL CONTRACTS	900099	93,701,684	93,701,684			
	c AUXILIARY HEALTH SERVICES	621400	75,614,568			75,614,568	
	d PUBLICATIONS	511130	36,382,809	36,382,809			
	e STUDENT/EMPLOYEE SERVICES	611710	25,704,275		150,403	25,553,872	
	f All other program service revenue		150,792,397	108,169,987	20,795,323	21,827,087	
g Total. Add lines 2a-2f.		2,125,396,553					
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		349,946,534		1,053,779	348,892,755	
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties		179,924,584			179,924,584	
	6a Gross rents	(i) Real					
		(ii) Personal					
		6a	58,381,924				
		b Less: rental expenses	6b	32,336,386			
	c Rental income or (loss)	6c	26,045,538	0			
	d Net rental income or (loss)			26,045,538		26,045,538	
	7a Gross amount from sales of assets other than inventory	(i) Securities					
		(ii) Other					
		7a	15,283,160,398	6,612,372			
		b Less: cost or other basis and sales expenses	7b	10,622,836,170	5,910,923		
	c Gain or (loss)	7c	4,660,324,228	701,449			
	d Net gain or (loss)			4,661,025,677		4,661,025,677	
8a Gross income from fundraising events (not including \$ 16,499 of contributions reported on line 1c). See Part IV, line 18							
	8a	0					
	b Less: direct expenses	8b	579				
c Net income or (loss) from fundraising events			-579		-579		
9a Gross income from gaming activities. See Part IV, line 19							
	9a						
	b Less: direct expenses	9b					
c Net income or (loss) from gaming activities							
10a Gross sales of inventory, less returns and allowances							
	10a						
	b Less: cost of goods sold	10b					
c Net income or (loss) from sales of inventory							
11a Miscellaneous Revenue		Business Code					
b							
c							
d All other revenue			0	0	0	0	
e Total. Add lines 11a-11d			0				
12 Total revenue. See instructions			9,623,728,188	1,981,455,300	21,999,505	5,338,883,502	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	157,508,356	157,508,356		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	678,696,026	678,696,026		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.	28,285,644	28,285,644		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	10,791,270	2,208,821	7,372,767	1,209,682
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	2,669,339	2,444,629	224,710	
7 Other salaries and wages	2,069,352,110	1,850,375,173	133,203,976	85,772,961
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	165,207,050	147,724,992	10,634,360	6,847,698
9 Other employee benefits	253,946,027	227,073,692	16,346,479	10,525,856
10 Payroll taxes	129,300,984	115,618,473	8,323,091	5,359,420
11 Fees for services (non-employees):				
a Management	34,335,582	32,941,864	939,881	453,837
b Legal	20,038,664	4,550,904	15,086,473	401,287
c Accounting	2,819,019	534,669	2,284,350	
d Lobbying	317,913	218,565	99,348	
e Professional fundraising services. See Part IV, line 17	539,856			539,856
f Investment management fees	147,225,956		147,225,956	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	487,225,725	487,225,725	0	0
12 Advertising and promotion	43,420,582	40,983,096	1,295,587	1,141,899
13 Office expenses	213,757,119	200,984,277	7,519,879	5,252,963
14 Information technology	104,564,392	90,226,220	10,345,920	3,992,252
15 Royalties	3,849,636	3,818,085	15,328	16,223
16 Occupancy	306,323,303	255,146,947	37,623,765	13,552,591
17 Travel	41,541,359	38,433,469	1,094,791	2,013,099
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	56,586,764	42,662,675	4,215,742	9,708,347
20 Interest	183,659,807	152,494,157	24,344,907	6,820,743
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	402,909,463	365,416,059	20,183,993	17,309,411
23 Insurance	24,845,363	8,137,010	16,708,284	69
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a PAYMENTS TO ANNUITANTS	76,056,841	76,056,841		
b TAXES AND FEES	63,782,668	26,371,992	36,418,900	991,776
c BOOKS/PUBLICATIONS	46,486,591	45,964,995	357,115	164,481
d PUBLISHING	15,595,627	12,544,588	797,577	2,253,462
e All other expenses	55,174,285	36,452,147	13,080,268	5,641,870
25 Total functional expenses. Add lines 1 through 24e	5,826,813,321	5,131,100,091	515,743,447	179,969,783
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX

		(A) Beginning of year		(B) End of year
Assets	1 Cash—non-interest-bearing	36,802,000	1	88,073,000
	2 Savings and temporary cash investments	72,302,000	2	72,531,000
	3 Pledges and grants receivable, net	2,396,903,000	3	2,662,958,000
	4 Accounts receivable, net	197,152,000	4	195,537,000
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	2,036,000	5	3,319,000
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)	0	6	0
	7 Notes and loans receivable, net	375,472,000	7	377,419,000
	8 Inventories for sale or use	4,995,000	8	5,103,000
	9 Prepaid expenses and deferred charges	297,747,000	9	294,970,000
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	14,258,399,000		
	b Less: accumulated depreciation	6,085,995,000		
	11 Investments—publicly traded securities	8,197,614,000	10c	8,172,404,000
	12 Investments—other securities. See Part IV, line 11	35,558,106,000	11	31,506,645,000
	13 Investments—program-related. See Part IV, line 11	23,564,711,000	12	25,018,277,000
	14 Intangible assets	0	13	
	15 Other assets. See Part IV, line 11	1,908,254,000	14	
16 Total assets. Add lines 1 through 15 (must equal line 33)	72,612,094,000	15	2,377,428,000	
Liabilities	17 Accounts payable and accrued expenses	588,490,000	17	576,636,000
	18 Grants payable		18	
	19 Deferred revenue	541,028,000	19	502,256,000
	20 Tax-exempt bond liabilities	2,133,050,000	20	2,248,535,000
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	0	22	0
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties	3,370,149,000	24	3,868,668,000
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D	4,544,112,000	25	4,171,470,000
	26 Total liabilities. Add lines 17 through 25	11,176,829,000	26	11,367,565,000
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	15,532,249,000	27	15,120,586,000
	28 Net assets with donor restrictions	45,903,016,000	28	44,286,513,000
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
32 Total net assets or fund balances	61,435,265,000	32	59,407,099,000	
33 Total liabilities and net assets/fund balances	72,612,094,000	33	70,774,664,000	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	9,623,728,188
2	Total expenses (must equal Part IX, column (A), line 25)	2	5,826,813,321
3	Revenue less expenses. Subtract line 2 from line 1	3	3,796,914,867
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	61,435,265,000
5	Net unrealized gains (losses) on investments	5	-6,123,868,154
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	298,779,413
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	59,407,099,000

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

- 1** Accounting method used to prepare the Form 990: Cash Accrual Other _____
 If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant?
 If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant?
 If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- c** If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
 If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

		Yes	No
2a			No
2b	Yes		
2c	Yes		
3a	Yes		
3b	Yes		

Additional Data

Software ID: 21014044

Software Version: 2021v4.2

EIN: 04-2103580

Name: President and Fellows of Harvard College

Form 990 (2021)

Form 990, Part III, Line 4a:

EDUCATION AND OTHER INSTITUTIONAL ACTIVITIES: HARVARD UNIVERSITY (THE "UNIVERSITY") IS A PRIVATE, NOT-FOR-PROFIT INSTITUTION OF HIGHER EDUCATION WITH APPROXIMATELY 7,131 UNDERGRADUATE AND 14,101 GRADUATE STUDENTS. THE UNIVERSITY INCLUDES THE FACULTY OF ARTS AND SCIENCES (HARVARD COLLEGE), THE JOHN A. PAULSON SCHOOL OF ENGINEERING AND APPLIED SCIENCES, THE DIVISION OF CONTINUING EDUCATION, TEN GRADUATE AND PROFESSIONAL SCHOOLS, THE RADCLIFFE INSTITUTE FOR ADVANCED STUDY, A VARIETY OF RESEARCH MUSEUMS AND INSTITUTES, AND AN EXTENSIVE LIBRARY SYSTEM TO SUPPORT THE TEACHING AND RESEARCH ACTIVITIES OF THE HARVARD COMMUNITY.

Form 990, Part III, Line 4b:

SPONSORED RESEARCH ACTIVITIES: THE RANGE OF RESEARCH ACTIVITIES AT HARVARD IS BROAD AND DEEP. HARVARD SCHOLARS CONDUCT RESEARCH IN ALMOST EVERY FIELD, AND SEEK TO EXPAND HUMAN KNOWLEDGE THROUGH ANALYSIS, INNOVATION, AND INSIGHT. AS REPORTED ON PART VIII, RESEARCH IS SUPPORTED BY FEDERAL GRANTS (LINE 1E), NON-FEDERAL SPONSORED GRANTS (LINE 1F) AND NON-FEDERAL SPONSORED CONTRACTS (LINE 2B). THE UNIVERSITY'S PRINCIPAL SOURCE OF FEDERAL SPONSORED FUNDS IS THE DEPARTMENT OF HEALTH AND HUMAN SERVICES. THE UNIVERSITY ALSO HAS MANY NON-FEDERAL SOURCES OF SPONSORED AWARDS, GRANTS, AND CONTRACTS, INCLUDING RESEARCH INSTITUTES, FOUNDATIONS, STATE AND LOCAL GOVERNMENTS, FOREIGN GOVERNMENTS, AND CORPORATIONS. SPONSORED GRANTS AND CONTRACTS NORMALLY PROVIDE FOR THE RECOVERY OF DIRECT AND INDIRECT COSTS.

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
THEODORE V WELLS JR FELLOW	5.0 1.0	X						0	0	0
TIMOTHY R BARAKETT FELLOW	5.0 1.0	X						0	0	0
WILLIAM F LEE FELLOW	9.0 1.0	X						0	0	0
ALAN M GARBER PROVOST	60.0 2.0			X				731,497	0	214,662
BRIAN LEE V.P. FOR ALUMNI AFFAIRS AND DEVELOPMENT	60.0 0			X				780,664	0	67,214
DIANE LOPEZ V.P. AND GENERAL COUNSEL	60.0 0			X				617,757	0	61,339
KATHERINE N LAPP EXECUTIVE VICE PRESIDENT	60.0 4.0			X				736,446	0	47,393
KLARA JELINKOVA V.P. AND CHIEF INFORMATION OFFICER AS OF 09/13/21	60.0 0			X				201,095	0	25,071
MANUEL CUEVAS-TRISAN V.P. FOR HUMAN RESOURCES AS OF 08/02/21	60.0 0			X				265,678	0	31,423
MARC L GOODHEART V.P. AND SECRETARY OF THE UNIVERSITY	60.0 1.0			X				430,605	0	66,018

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MARTHA WHITEHEAD V.P. FOR THE HARVARD LIBRARY	60.0 0			X				401,195	0	59,958
MEREDITH WEENICK V.P. FOR CAMPUS SERVICES	60.0 0			X				473,180	0	46,017
PAUL ANDREW V.P. PUBLIC AFFAIRS AND COMM.	60.0 0			X				497,589	0	62,824
THOMAS J HOLLISTER V.P. FOR FINANCE AND C.F.O.	60.0 2.0			X				544,795	0	69,139
CLAUDINE GAY DEAN, FACULTY OF ARTS SCIENCES	60.0 0.5				X			646,049	0	233,030
GEORGE Q DALEY DEAN, FACULTY OF MEDICINE	60.0 4.0				X			893,188	0	36,950
SRIKANT M DATAR DEAN, FACULTY OF BUSINESS AS OF 01/01/21	60.0 0				X			841,638	0	141,020
BRUCE L HAY FACULTY	60.0 0					X		796,715	0	54,079
DAVID J MALAN FACULTY	60.0 0					X		1,550,518	0	47,229
JANICE H HAMMOND FACULTY	60.0 0					X		783,178	0	50,215

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
LINDA A HILL FACULTY	48.0 12.0					X		712,162	81,000	36,681
VILANGADU G NARAYANAN FACULTY	48.0 12.0					X		747,374	40,000	71,051
ANNE H MARGULIES V.P. AND CHIEF INFORMATION OFFICER UNTIL 05/31/21	0.0 0						X	716,896	0	33,697
BARBARA J MCNEIL SEE SCHEDULE O	60.0 0						X	421,109	0	39,903
DREW GILPIN FAUST SEE SCHEDULE O	60.0 0.0						X	382,082	0	64,221
JEFFREY S FLIER SEE SCHEDULE O	60.0 0						X	415,575	0	66,875
MARILYN M HAUSAMMANN V.P. FOR HUMAN RESOURCES UNTIL 05/31/21	0.0 0						X	662,591	0	30,366
MICHAEL D SMITH SEE SCHEDULE O	60.0 0						X	497,290	0	62,960
NITIN NOHRIA SEE SCHEDULE O	60.0 0						X	761,254	0	64,478

SCHEDULE A
(Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
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Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:

- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations _____
 - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III.
 If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .	1,888,401,380	2,775,718,408	1,419,818,892	1,877,529,760	2,281,389,881	10,242,858,321
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3 The value of services or facilities furnished by a governmental unit to the organization without charge.						0
4 Total. Add lines 1 through 3	1,888,401,380	2,775,718,408	1,419,818,892	1,877,529,760	2,281,389,881	10,242,858,321
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						727,896,350
6 Public support. Subtract line 5 from line 4.						9,514,961,971

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 Amounts from line 4.	1,888,401,380	2,775,718,408	1,419,818,892	1,877,529,760	2,281,389,881	10,242,858,321
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	369,272,273	462,914,576	470,599,701	396,476,556	587,199,263	2,286,462,369
9 Net income from unrelated business activities, whether or not the business is regularly carried on.	0	442,728	710,281	189,527	1,134,892	2,477,428
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	141,447,133	129,727,945	132,317,248	96,897,119	122,994,948	623,384,393
11 Total support. Add lines 7 through 10						13,155,182,511

12 Gross receipts from related activities, etc. (see instructions) **12** 8,748,554,685

13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

14 Public support percentage for 2021 (line 6, column (f) divided by line 11, column (f)) **14** 72.33 %

15 Public support percentage for 2020 Schedule A, Part II, line 14 **15** 71.46 %

16a 33 1/3% support test—2021. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

b 33 1/3% support test—2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

17a 10%-facts-and-circumstances test—2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

b 10%-facts-and-circumstances test—2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►		(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . .						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
c	Add lines 7a and 7b.						
8	Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►		(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6.						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. . .						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c	Add lines 10a and 10b.						
11	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here.**

Section C. Computation of Public Support Percentage

15	Public support percentage for 2021 (line 8, column (f) divided by line 13, column (f))	15	
16	Public support percentage from 2020 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17	Investment income percentage for 2021 (line 10c, column (f) divided by line 13, column (f))	17	
18	Investment income percentage from 2020 Schedule A, Part III, line 17	18	

19a 33 1/3% support tests—2021. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

b 33 1/3% support tests—2020. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).		

Part IV Supporting Organizations (continued)

		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
b	A family member of a person described on 11a above?		
c	A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to 11a, 11b, or 11c, provide detail in Part VI.</i>		

Section B. Type I Supporting Organizations

		Yes	No
1	Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		

Section C. Type II Supporting Organizations

		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

Section D. All Type III Supporting Organizations

		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3	By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):		
a	<input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b	<input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c	<input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions)		
2	Activities Test. Answer lines 2a and 2b below.		
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
b	Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.		
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No," provide details in Part VI.</i>		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1** Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). See **instructions**. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	1	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4 Amounts paid to acquire exempt-use assets	4	
5 Qualified set-aside amounts (<i>prior IRS approval required - provide details in Part VI</i>)	5	
6 Other distributions (<i>describe in Part VI</i>). See instructions	6	
7 Total annual distributions. Add lines 1 through 6.	7	
8 Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions	8	
9 Distributable amount for 2021 from Section C, line 6	9	
10 Line 8 amount divided by Line 9 amount	10	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1 Distributable amount for 2021 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2021 (reasonable cause required-- <i>explain in Part VI</i>). See instructions.			
3 Excess distributions carryover, if any, to 2021:			
a From 2016.			
b From 2017.			
c From 2018.			
d From 2019.			
e From 2020.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2021 distributable amount			
i Carryover from 2016 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2021 from Section D, line 7:			
\$			
a Applied to underdistributions of prior years			
b Applied to 2021 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, <i>explain in Part VI</i> . See instructions.			
6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2022. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2017.			
b Excess from 2018.			
c Excess from 2019.			
d Excess from 2020.			
e Excess from 2021.			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

990 Schedule A, Supplemental Information

Return Reference	Explanation
Schedule A, Part II, Line 10 Other Income	DESCRIPTION - PROGRAM SERVICE REVENUE EXCLUDED FROM TAX UNDER SECTIONS 512-514, COLUMN A - 141425175.0, COLUMN B - 129717366.0, COLUMN C - 132317698.0, COLUMN D - 96897119.0, COLUMN E - 122995527.0, COLUMN F - 623352885.0; DESCRIPTION - NET INCOME OR (LOSS) FROM FUNDRAISING EVENTS, COLUMN A - 21958.0, COLUMN B - 10579.0, COLUMN C - -450.0, COLUMN D - 0.0, COLUMN E - -579.0, COLUMN F - 31508.0;

SCHEDULE C
(Form 990)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
--	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities."

2 Political campaign activity expenditures. See instructions ▶ \$ _____

3 Volunteer hours for political campaign activities. See instructions _____

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$ _____

2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$ _____

3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? **Yes** **No**

4a Was a correction made? **Yes** **No**

b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$ _____

2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ _____

3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b..... ▶ \$ _____

4 Did the filing organization file **Form 1120-POL** for this year? **Yes** **No**

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
1				
2				
3				
4				
5				
6				

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
B Check if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures
(The term "expenditures" means amounts paid or incurred.)

(a) Filing organization's totals	(b) Affiliated group totals
----------------------------------	-----------------------------

- 1a** Total lobbying expenditures to influence public opinion (grass roots lobbying)
- b** Total lobbying expenditures to influence a legislative body (direct lobbying)
- c** Total lobbying expenditures (add lines 1a and 1b)
- d** Other exempt purpose expenditures
- e** Total exempt purpose expenditures (add lines 1c and 1d)
- f** Lobbying nontaxable amount. Enter the amount from the following table in both columns.

If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:
Not over \$500,000	20% of the amount on line 1e.
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.
Over \$17,000,000	\$1,000,000.

- g** Grassroots nontaxable amount (enter 25% of line 1f)
- h** Subtract line 1g from line 1a. If zero or less, enter -0-
- i** Subtract line 1f from line 1c. If zero or less, enter -0-
- j** If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?

Yes No

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
c	Media advertisements?		No	
d	Mailings to members, legislators, or the public?	Yes		200
e	Publications, or published or broadcast statements?		No	
f	Grants to other organizations for lobbying purposes?	Yes		317,713
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		252,990
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
i	Other activities?	Yes		
j	Total. Add lines 1c through 1i			570,903
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures. See Instructions	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation
Schedule C, Part I-A POLITICAL CAMPAIGN ACTIVITIES	THE UNIVERSITY DOES NOT ENGAGE IN DIRECT OR INDIRECT POLITICAL CAMPAIGN ACTIVITIES ON BEHALF OF OR IN OPPOSITION TO CANDIDATES FOR PUBLIC OFFICE. THEREFORE, THE UNIVERSITY DOES NOT INCUR ANY EXCISE TAX IMPOSED UNDER SECTION 4955 REPORTABLE ON IRS FORM 4720, RETURN OF CERTAIN EXCISE TAXES UNDER CHAPTERS 41 AND 42 OF THE INTERNAL REVENUE CODE.
Schedule C, Part II-B LOBBYING ACTIVITY	THE UNIVERSITY ENGAGED IN LOBBYING ACTIVITIES BUT DID NOT MAKE A SECTION 501(H) LOBBYING EXPENDITURE ELECTION BY FILING FORM 5768. THE UNIVERSITY HAS ENGAGED IN DIRECT INTERACTION WITH LEGISLATORS AND STAFF BY TELEPHONE, EMAIL, DIRECT MAIL AND IN PERSON. LOBBYING DISCLOSURES FOR FORM 990 JULY 1, 2021 THROUGH JUNE 30, 2022: ISSUES LOBBIED AT THE FEDERAL LEVEL INCLUDE: - ISSUES RELATED TO TAX EXEMPT STATUS, INCLUDING TAXES ON UNRELATED BUSINESS INCOME, NET INVESTMENT INCOME, EXECUTIVE COMPENSATION, STATE AND COMMUNITY PROPOSALS, AND POLICIES RELATED TO CHARITABLE GIVING AND TAX INCENTIVES - ISSUES REGARDING TAX ADMINISTRATION, EMPLOYEE BENEFITS AND HEALTH CARE REFORM - ISSUES RELATED TO PUBLIC HEALTH AND PANDEMIC PREPARATION AND RESPONSE - ISSUES RELATED TO COLLEGE AND UNIVERSITY ENDOWMENTS - BUDGET AND APPROPRIATIONS FOR STUDENT FINANCIAL AID, AND RESEARCH AT NIH, NSF, DOD, DOE, NASA, EPA, ED, NEH, AND HHS - IMMIGRATION LEGISLATION AND VISA ISSUES - EDUCATION AND STUDENT AID ISSUES, SPECIFICALLY PELL GRANTS AND FEDERAL LOANS, CONSUMER AND PUBLIC DISCLOSURES, STEM EDUCATION, COLLEGE COST, ACCOUNTABILITY, GRADUATE EDUCATION, INTERNATIONAL EDUCATION, CAMPUS SAFETY, PUBLIC SERVICE, AND VETERANS AND MILITARY EDUCATION - LEGISLATION CONCERNING MUSEUMS, LIBRARIES, AND HUMANITIES - LEGISLATION CONCERNING US INNOVATION AND COMPETITIVENESS, INCLUDING RESEARCH SECURITY, AUTHORIZATIONS FOR VARIOUS SCIENCE AGENCIES, INCLUDING NIH, OSTP, NSF, NASA, DOD, ENERGY'S OFFICE OF SCIENCE AND OTHER AGENCIES ISSUES LOBBIED FOR THE COMMONWEALTH OF MASSACHUSETTS INCLUDE: - LEGISLATION RELATED TO TAX POLICY REGARDING NONPROFITS - ISSUES AND LEGISLATION RELATED TO COLLEGE AND UNIVERSITY ENDOWMENTS - ISSUES RELATED TO CAMPUS SAFETY - LEGISLATION RELATED TO STUDENT ATHLETICS - ISSUES RELATED TO TRANSPORTATION INFRASTRUCTURE - LEGISLATION AND APPROPRIATIONS RELATED TO STUDENT FINANCIAL AID - LEGISLATION AND ISSUES CONCERNING INNOVATION AND ECONOMIC DEVELOPMENT
Schedule C, Part II-B, Line 1 DETAILED DESCRIPTION OF THE LOBBYING ACTIVITY	THE UNIVERSITY PAYS MEMBERSHIP DUES TO MEMBER ORGANIZATIONS WHICH MAY ENGAGE IN LOBBYING ACTIVITIES. THEREFORE, A PORTION OF THE DUES MAY BE ATTRIBUTABLE TO LOBBYING ACTIVITIES.

SCHEDULE D (Form 990) Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

OMB No. 1545-0047 2021 Open to Public Inspection

Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization: President and Fellows of Harvard College Employer identification number: 04-2103580

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows for total number, aggregate value of contributions, aggregate value of grants, and aggregate value at end of year.

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property... 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes...

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use, Protection of natural habitat, Preservation of open space, Preservation of an historically important land area, Preservation of a certified historic structure.

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Table with columns: Held at the End of the Year, 2a, 2b, 2c, 2d.

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year. 4 Number of states where property subject to conservation easement is located. 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year. 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year. 8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. 1b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1. (ii) Assets included in Form 990, Part X. 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: a Revenue included on Form 990, Part VIII, line 1. b Assets included in Form 990, Part X.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a** Public exhibition
 - b** Scholarly research
 - c** Preservation for future generations
 - d** Loan or exchange programs
 - e** Other
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . Yes No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
1c Beginning balance	0
1d Additions during the year	21,638,835
1e Distributions during the year	21,638,835
1f Ending balance	0

- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . . Yes No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	51,619,868,000	40,674,723,000	39,731,489,000	38,047,627,000	35,963,722,000
b Contributions	770,348,000	427,462,000	289,890,000	1,203,653,000	532,697,000
c Net investment earnings, gains, and losses	-914,067,000	12,445,078,000	2,594,836,000	2,254,628,000	3,226,038,000
d Grants or scholarships	322,730,000	286,382,000	301,653,000	294,783,000	279,352,000
e Other expenditures for facilities and programs	1,459,422,000	1,400,197,000	1,408,827,000	1,243,231,000	1,187,262,000
f Administrative expenses	268,187,000	240,816,000	231,012,000	236,405,000	208,216,000
g End of year balance	49,425,810,000	51,619,868,000	40,674,723,000	39,731,489,000	38,047,627,000

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a** Board designated or quasi-endowment ▶ 25.6 %
- b** Permanent endowment ▶ 21.6 %
- c** Term endowment ▶ 52.8 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i)** Unrelated organizations
- (ii)** Related organizations

	Yes	No
3a(i)	Yes	No
3a(ii)	Yes	No
3b	Yes	No

- b** If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?
- 4** Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		900,426,000		900,426,000
b Buildings		11,405,529,000	4,957,131,000	6,448,398,000
c Leasehold improvements		193,668,000		193,668,000
d Equipment		1,411,913,000	1,128,864,000	283,049,000
e Other		346,863,000		346,863,000
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶				8,172,404,000

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A) PRIVATE EQUITIES	21,403,837,000	F
(B) REAL ASSETS	3,614,440,000	F
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	25,018,277,000	

Part VIII Investments - Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)		

Part IX Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)	

Part X Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) ACCRUED RETIREMENT OBLIGATIONS	928,512,000
(3) LIABILITIES UNDER SPLIT INTEREST AGREEMENTS	886,017,000
(4) DEPOSITS AND OTHER LIABILITIES	920,697,000
(5) SECURITIES LENDING/ OTHER INVESTMENT LIABILITIES	718,031,000
(6) OPERATING LEASE LIABILITIES	611,037,000
(7) DUE TO CONSOLIDATED ORGANIZATIONS	77,719,000
(8) GOVERNMENT LOAN ADVANCES	29,457,000
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)	4,171,470,000

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1 :			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
See Additional Data Table	

Part XIII Supplemental Information *(continued)*

Return Reference	Explanation

Additional Data

Software ID: 21014044

Software Version: 2021v4.2

EIN: 04-2103580

Name: President and Fellows of Harvard College

Supplemental Information

Return Reference	Explanation
Schedule D, Part III, Line 1a Collections of art - financial statement footnote	THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES CONTAINS PRICELESS WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS. THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICE. THEY ARE NEITHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCUMBERED IN ANY MANNER. ACCORDINGLY, SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES.

Supplemental Information

Return Reference	Explanation
Schedule D, Part III, Line 4 Collections of art - description of collections	<p>HARVARD ART MUSEUMS: THE HARVARD ART MUSEUMS ARE THREE MUSEUMS (FOGG MUSEUM, BUSCH-REISINGER MUSEUM, ARTHUR M. SACKLER MUSEUM) AND FOUR RESEARCH CENTERS (STRAUS CENTER FOR CONSERVATION AND TECHNICAL STUDIES, CENTER FOR THE TECHNICAL STUDY OF MODERN ART, HARVARD ART MUSEUM ARCHIVES, ARCHAEOLOGICAL EXPLORATION OF SARDIS, TURKEY). THE MUSEUMS' COLLECTION CONSISTS OF MORE THAN 250,000 OBJECTS IN ALL MEDIA, RANGING IN DATE FROM ANTIQUITY TO THE PRESENT WITH WORLDWIDE ORIGINS. THE COLLECTION IS AN IMPORTANT RESOURCE FOR THE HARVARD UNIVERSITY COMMUNITY, AS WELL AS TO A BROADER AUDIENCE OF STUDENTS, SCHOLARS, AND THE GENERAL PUBLIC. IT IS USED TO ADVANCE THE KNOWLEDGE AND APPRECIATION OF ART AND ART MUSEUMS THROUGH PROGRAMS INVOLVING RESEARCH, TEACHING, PROFESSIONAL TRAINING, AND PUBLIC EDUCATION.</p> <p>ARNOLD ARBORETUM: THE ARNOLD ARBORETUM OF HARVARD UNIVERSITY IS THE OLDEST PUBLIC ARBORETUM IN NORTH AMERICA AND ONE OF THE WORLD'S LEADING CENTERS FOR THE STUDY OF PLANTS. ADMINISTERED BY THE OFFICE OF THE PROVOST OF HARVARD UNIVERSITY AND A LINK IN BOSTON'S EMERALD NECKLACE OF PARKS, THE ARNOLD ARBORETUM IS A UNIQUE BLEND OF RESPECTED RESEARCH INSTITUTION AND BELOVED PUBLIC LANDSCAPE. WE PROVIDE AND SUPPORT WORLD-CLASS RESEARCH, HORTICULTURE, AND EDUCATION PROGRAMS THAT FOSTER THE UNDERSTANDING, APPRECIATION, AND PRESERVATION OF TREES.</p> <p>COLLECTION OF HISTORICAL SCIENTIFIC INSTRUMENTS: HARVARD UNIVERSITY HAS BEEN ACQUIRING SCIENTIFIC INSTRUMENTS ON A CONTINUOUS BASIS FOR TEACHING AND RESEARCH SINCE 1672. THE COLLECTION OF HISTORICAL SCIENTIFIC INSTRUMENTS, WHICH WAS ESTABLISHED IN 1948 TO PRESERVE THIS APPARATUS AS A RESOURCE FOR TEACHING AND RESEARCH IN THE HISTORY OF SCIENCE AND TECHNOLOGY, HAS BECOME ONE OF THE THREE LARGEST UNIVERSITY COLLECTIONS OF ITS KIND IN THE WORLD. IT CONTAINS OVER 20,000 OBJECTS DATING FROM ABOUT 1400 TO THE PRESENT. A BROAD RANGE OF SCIENTIFIC DISCIPLINES ARE REPRESENTED, INCLUDING ASTRONOMY, NAVIGATION, HOROLOGY, SURVEYING, GEOLOGY, CALCULATING, PHYSICS, BIOLOGY, MEDICINE, PSYCHOLOGY, ELECTRICITY, AND COMMUNICATION. SIGNIFICANT INSTRUMENTS, MADE OBSOLETE BY NEW TECHNOLOGIES, CONTINUE TO BE INCORPORATED. MANY OF THE DOCUMENTS DETAILING THE PURCHASE AND USE OF THE INSTRUMENTS HAVE BEEN PRESERVED, AND ARE AVAILABLE FOR RESEARCH IN THE COLLECTION'S ADJUNCT LIBRARY.</p> <p>MUSEUM OF COMPARATIVE ZOOLOGY (WITHIN THE MUSEUM OF NATURAL HISTORY): THE MUSEUM OF COMPARATIVE ZOOLOGY (THE MCZ) WAS FOUNDED IN 1859 ON THE CONCEPT THAT COLLECTIONS ARE AN INTEGRAL AND FUNDAMENTAL COMPONENT OF ZOOLOGICAL RESEARCH AND TEACHING. THIS 150-YEAR-OLD COMMITMENT REMAINS A STRONG AND PROUD TRADITION FOR THE MCZ. THE PRESENT-DAY MCZ CONTAINS OVER 21 MILLION SPECIMENS IN TEN RESEARCH COLLECTIONS WHICH COMPRISE ONE OF THE WORLD'S RICHEST AND MOST VARIED RESOURCES FOR STUDYING THE DIVERSITY OF LIFE. THE MUSEUM SERVES AS THE PRIMARY REPOSITORY FOR ZOOLOGICAL SPECIMENS COLLECTED BY PAST AND PRESENT HARVARD FACULTY-CURATORS, STAFF AND ASSOCIATES CONDUCTING RESEARCH AROUND</p>

Supplemental Information

Return Reference	Explanation
<p>Schedule D, Part III, Line 4 Collections of art - description of collections</p>	<p>AND THE WORLD. AS A PREMIER UNIVERSITY MUSEUM AND RESEARCH INSTITUTION, THE SPECIMENS AND THEIR RELATED DATA ARE AVAILABLE TO RESEARCHERS OF THE SCIENTIFIC AND MUSEUM COMMUNITY. USE OF THE COLLECTIONS IN STUDENT RESEARCH IS ALSO ENCOURAGED. FISHER MUSEUM HARVARD FOREST: THE FISHER MUSEUM'S MAIN EXHIBIT DISPLAYS TWENTY-THREE INTERNATIONALLY ACCLAIMED MODELS (DIORAMAS) PORTRAYING THE HISTORY, CONSERVATION AND MANAGEMENT OF CENTRAL NEW ENGLAND FORESTS. OTHER EXHIBITS AT THE MUSEUM REPRESENT THE RANGE OF HARVARD FOREST'S RESEARCH. HARVARD UNIVERSITY HERBARIA (WITHIN MUSEUM OF NATURAL HISTORY): THE HARVARD UNIVERSITY HERBARIA ARE AMONG SOME SEVERAL THOUSAND COLLECTIONS OF PRESSED, DRIED PLANT SPECIMENS WORLDWIDE THAT ARE USED BY RESEARCHERS TO FURTHER OUR UNDERSTANDING OF THE PLANT WORLD. SOME OF THE EARLIEST HERBARIA WERE FOUNDED IN EUROPE IN THE EARLY 1600'S, DURING THE DAYS OF EXPLORATION, WHEN KNOWLEDGE OF THE EARTH'S FLORA WAS GROWING AT SUCH A RAPID PACE THAT BOTANICAL GARDENS COULD NO LONGER MAINTAIN LIVING EXAMPLES OF EVERY KNOWN SPECIES. WHILE HERBARIUM COLLECTIONS OF ALL SIZES EXIST TODAY, THERE ARE FEWER THAN 75 HERBARIA WORLDWIDE WITH MORE THAN ONE MILLION SPECIMENS. HERBARIUM COLLECTIONS HAVE BEEN BUILT BY THE EFFORTS OF NUMEROUS BOTANISTS AND PLANT COLLECTORS WHO SEARCHED FROM REMOTE AND ISOLATED JUNGLES TO INNER CITY WASTELANDS AND RAILROAD TRACKS TO DOCUMENT THE DIVERSITY AND DISTRIBUTION OF THE EARTH'S FLORA. REPRESENTATIVES OF MOST KNOWN SPECIES OF PLANTS CAN BE FOUND IN HERBARIA TODAY, CAREFULLY MOUNTED ON SHEETS OF ARCHIVAL QUALITY PAPER, LABELED WITH IMPORTANT INFORMATION ABOUT THEM, AND STORED ON SHELVES IN CABINETS. IN ESSENCE, A HERBARIUM IS ANALOGOUS TO A LIBRARY OF CAREFULLY PRESERVED PLANTS WHERE THE SPECIMENS THEMSELVES AND THE LABELS ASSOCIATED WITH THEM PROVIDE A WEALTH OF INFORMATION ONCE THEY HAVE BEEN "READ AND STUDIED BY SCIENTISTS. THE SPECIMENS ARE THE KEY TO UNDERSTANDING PLANT RELATIONSHIPS, GEOGRAPHIC DISTRIBUTIONS, ECONOMIC USEFULNESS, EVEN THEIR MOLECULAR MAKEUP. AS WE LOSE NATURAL HABITATS THE WORLD OVER, HERBARIA INCREASINGLY SERVE AS A RECORD OF THE RECENT HISTORY OF PLANT LIFE, AND AS A REPOSITORY OF PRECIOUS GENETIC INFORMATION. HERBARIA HOLD THE TOOLS FOR OUR UNDERSTANDING OF THE PLANT WORLD. MINERALOGICAL AND GEOLOGICAL MUSEUM (WITHIN MUSEUM OF NATURAL HISTORY): THE HARVARD MINERAL COLLECTION RANKS AMONG THE WORLD'S FINEST DUE TO ITS VERY BROAD REPRESENTATION, WEALTH OF RARE SPECIES; LARGE NUMBER OF SPECIMENS DESCRIBED IN THE SCIENTIFIC LITERATURE; AND THE QUALITY OF ITS DISPLAY SPECIMENS. A RICH SYSTEMATIC MINERAL COLLECTION AND DISPLAYS OF GEMSTONES ARE THE PRINCIPAL EXHIBITS IN THE MINERAL GALLERY. THE MUSEUM IS COMMITTED TO THE DEVELOPMENT AND PRESERVATION OF WORLD-CLASS COLLECTIONS OF MINERALS, GEMS, ROCKS, ORES, AND METEORITES FOR RESEARCH, EDUCATION, AND PUBLIC DISPLAY. ITS EARLIEST COLLECTIONS DATE BACK TO THE LATE 18TH CENTURY. THE MUSEUM CATERS TO THE HARVARD STUDENTS AND FACULTY AS WELL AS THE</p>

Supplemental Information

Return Reference	Explanation
Schedule D, Part III, Line 4 Collections of art - description of collections	<p>GEOLOGICAL COMMUNITY AT LARGE BY SERVING AS A UNIQUELY RICH RESOURCE OF MATERIALS AND INFORMATION. PEABODY MUSEUM OF ARCHAEOLOGY AND ETHNOLOGY: THE PEABODY MUSEUM OF ARCHAEOLOGY AND ETHNOLOGY IS STEWARD TO ONE OF THE OLDEST AND LARGEST COLLECTIONS OF CULTURAL OBJECTS IN THE WESTERN HEMISPHERE. SINCE THE LATE NINETEENTH CENTURY, THE MUSEUM HAS PLAYED AN ACTIVE PART IN THE HISTORY OF AMERICAN ANTHROPOLOGY AND IN THE EVOLVING RELATIONSHIP BETWEEN MUSEUMS AND NATIVE PEOPLES. THE PEABODY STRIVES TO MAKE COLLECTIONS WIDELY ACCESSIBLE AND ENGAGE ISSUES OF CONCERN TO DIVERSE AUDIENCES. TODAY, THE PEABODY HOUSES MORE THAN SIX MILLION INDIVIDUAL OBJECTS, 500,000 PHOTOGRAPHIC IMAGES, AND SUBSTANTIAL ARCHIVAL RECORDS. STRONGEST IN THE CULTURES OF NORTH, CENTRAL, AND SOUTH AMERICA, AND THE PACIFIC ISLANDS, THE PEABODY IS ALSO CARETAKER TO IMPORTANT COLLECTIONS FROM AFRICA, EUROPE, AND ASIA. COLLECTION TYPES INCLUDE ARCHAEOLOGY; ETHNOGRAPHY; OSTEOLOGY; AND PAINTING, DRAWING, AND PRINTS. SEMITIC MUSEUM: THE SEMITIC MUSEUM IS HOME TO THE UNIVERSITY'S COLLECTIONS OF NEAR EASTERN ARCHAEOLOGICAL ARTIFACTS. THESE ARTIFACTS COMPRISE OVER 40,000 ITEMS, INCLUDING POTTERY, CYLINDER SEALS, SCULPTURE, COINS AND CUNEIFORM TABLETS. MANY ARE FROM MUSEUM-SPONSORED EXCAVATIONS IN ISRAEL, JORDAN, IRAQ, EGYPT, CYPRUS, AND TUNISIA. THE MUSEUM IS DEDICATED TO THE USE OF THESE COLLECTIONS FOR THE TEACHING, RESEARCH, AND PUBLICATION OF NEAR EASTERN ARCHAEOLOGY, HISTORY, AND CULTURE. WARREN ANATOMICAL MUSEUM: THE WARREN ANATOMICAL MUSEUM'S PRESENT COLLECTION CONTAINS APPROXIMATELY 15,000 ARTIFACTS AND CASES INCLUDING: ANATOMICAL AND PATHOLOGICAL PREPARATIONS; VARIOUS WAX, PAPER MACHE, AND DRY PREPARATION ANATOMICAL MODELS; PHOTOGRAPHS, PRINTS, PAINTINGS, AND DRAWINGS; MEDICAL INSTRUMENTS AND MACHINES; AND OTHER MEDICAL MEMORABILIA. ALONG WITH THE WELL-KNOWN SKULL OF PHINEAS GAGE, THE MUSEUM HOLDS MANY OTHER RARE AND INTERESTING ITEMS. AMONG THESE ARE THE PHRENOLOGICAL COLLECTION OF JOHANN GASPAR SPURZHEIM, THE BOSTON SOCIETY FOR MEDICAL IMPROVEMENT COLLECTION, AND A W. T. G. MORTON-TYPE ETHER INHALER. THE MUSEUM PROMOTES THE COLLECTION FOR THE PURPOSES OF MEDICAL EDUCATION IN ALL FORMS WHENEVER POSSIBLE, BY EXPANDING ITS SCOPE TO PROVIDE PUBLIC PROGRAMMING AND EDUCATIONAL RESOURCES TO THE LARGER COMMUNITY. CARPENTER CENTER FOR THE VISUAL ARTS: CARPENTER CENTER FOR THE VISUAL ARTS IS DEDICATED TO THE SYNTHESIS OF ART, DESIGN, AND EDUCATION THROUGH THE EXHIBITION OF EXISTING WORKS AND PRODUCTION OF NEW COMMISSIONS. IT STRIVES TO BRING PEOPLE, IDEAS, AND OBJECTS TOGETHER IN GENERATIVE WAYS THAT PROVIDE UNPARALLELED EXPERIENCES WITH CONTEMPORARY ART, ULTIMATELY ENRICHING THE CREATIVE AND INTELLECTUAL LIVES OF THEIR AUDIENCES.</p>

Supplemental Information

Return Reference	Explanation
Schedule D, Part IV, Line 1b Agent, trustee, custodian, or other intermediary arrangement	AGENCY FUNDS REPRESENT AWARDS UNDER WHICH HARVARD SERVES AS AN INTERMEDIARY AGENT BETWEEN THE SPONSOR (USUALLY FEDERAL) AND THE ULTIMATE THIRD PARTY RECIPIENT. THE TRANSFER OF THE ASSETS TO HARVARD IS NOT A CONTRIBUTION RECEIVED BY HARVARD AND THE TRANSFER OF ASSETS TO THE RECIPIENT IS NOT A CONTRIBUTION MADE BY HARVARD. HARVARD DRAWS DOWN ON ITS FEDERAL LINES OF CREDIT MONTHLY TO COVER THOSE COSTS INCURRED ON FEDERAL AWARDS. THEREFORE, THERE IS NO BEGINNING OR ENDING BALANCE FOR THESE AGENCY FUNDS.

Supplemental Information

Return Reference	Explanation
Schedule D, Part V, Line 4 Intended uses of endowment funds	THE PRIMARY GOAL OF THE ENDOWMENT IS TO SUPPORT THE UNIVERSITY'S TEACHING AND RESEARCH MISSION.

SCHEDULE E
(Form 990)

Schools

OMB No. 1545-0047

2021

Open to Public Inspection

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.**
▶ **Attach to Form 990 or Form 990-EZ.**
▶ **Go to www.irs.gov/Form990EZ for the latest information.**

Department of the Treasury
Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

	YES	NO
1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	Yes	
2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	Yes	
3 Has the organization publicized its racially nondiscriminatory policy on its primary publicly accessible Internet homepage at all times during its taxable year in a manner reasonably expected to be noticed by visitors to the homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space use Part II.		No
4 Does the organization maintain the following?		
a Records indicating the racial composition of the student body, faculty, and administrative staff?	Yes	
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	Yes	
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	Yes	
d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. If you need more space, use Part II.	Yes	
5 Does the organization discriminate by race in any way with respect to:		
a Students' rights or privileges?		No
b Admissions policies?		No
c Employment of faculty or administrative staff?		No
d Scholarships or other financial assistance?		No
e Educational policies?		No
f Use of facilities?		No
g Athletic programs?		No
h Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.		No
6a Does the organization receive any financial aid or assistance from a governmental agency?	Yes	
b Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either line 6a or line 6b, explain on Part II.		No
7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II.	Yes	

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information. See instructions.

Return Reference	Explanation
Schedule E, Part I, Line 3 RACIALLY NONDISCRIMINATORY POLICY	THE ORGANIZATION MEETS THE CRITERIA ESTABLISHED IN SECTION 4.0 REVENUE PROCEDURE 75-50. THE UNIVERSITY DRAWS A SUBSTANTIAL PERCENTAGE OF ITS STUDENTS NATIONWIDE AND WORLDWIDE AND FOLLOWS A RACIALLY NONDISCRIMINATORY POLICY AS TO STUDENTS. IT SATISFIES THE PUBLICITY REQUIREMENT BY INCLUDING A STATEMENT OF ITS RACIALLY NONDISCRIMINATORY POLICY AS TO STUDENTS IN ALL ITS BROCHURES AND CATALOGS DEALING WITH STUDENT ADMISSIONS, PROGRAMS, AND SCHOLARSHIPS. IT ALSO REFERENCES ITS RACIALLY NONDISCRIMINATORY POLICY IN OTHER WRITTEN ADVERTISING THAT IT USES AS A MEANS OF INFORMING PROSPECTIVE STUDENTS OF ITS PROGRAMS.
Schedule E, Part I, Line 6(a) FINANCIAL AID OR ASSISTANCE FROM A GOVERNMENT	THIS ORGANIZATION RECEIVES FUNDS FOR RESEARCH AND ADMINISTERS FEDERAL AID PROGRAMS TO STUDENTS ENROLLED IN POST-SECONDARY EDUCATION.

**SCHEDULE F
(Form 990)**

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I **General Information on Activities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No
- For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1) See Add'l Data					
(2)					
(3)					
(4)					
(5)					
3a Sub-total	3	73			301,727,541
b Total from continuation sheets to Part I	0	34			27,194,037
c Totals (add lines 3a and 3b)	3	107			328,921,578

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1) See Add'l Data								
(2)								
(3)								
(4)								
5 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶								93
3 Enter total number of other organizations or entities ▶								23
(7)							Schedule F (Form 990) 2021	
(8)								
(9)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) See Add'l Data							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* Yes No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)* Yes No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* . Yes No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* Yes No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).* Yes No

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part I, Line 2 Procedures for monitoring use of grant funds	ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY DULY AUTHORIZED COMMITTEES OR INDIVIDUALS. ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES. IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS. PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES. IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES. UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS.

990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part I, Line 3 Method used to account for expenditures on org's financial statements	CENTRAL AMERICA AND THE CARIBBEAN-Accrual; EAST ASIA AND THE PACIFIC-Accrual; EUROPE (INCLUDING ICELAND AND GREENLAND)-Accrual; MIDDLE EAST AND NORTH AFRICA-Accrual; NORTH AMERICA (CANADA MEXICO ONLY)-Accrual; RUSSIA AND NEIGHBORING STATES-Accrual; SOUTH AMERICA-Accrual; SOUTH ASIA-Accrual; SUB-SAHARAN AFRICA-Accrual

990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part II, Line 1 Method used to account for expenditures on org's financial statements	CENTRAL AMERICA AND THE CARIBBEAN-Accrual; EAST ASIA AND THE PACIFIC-Accrual; EUROPE (INCLUDING ICELAND AND GREENLAND)-Accrual; MIDDLE EAST AND NORTH AFRICA-Accrual; NORTH AMERICA (CANADA MEXICO ONLY)-Accrual; RUSSIA AND NEIGHBORING STATES-Accrual; SOUTH AMERICA-Accrual; SOUTH ASIA-Accrual; SUB-SAHARAN AFRICA-Accrual

990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part III Method used to account for expenditures on org's financial statements	CENTRAL AMERICA AND THE CARIBBEAN -Accrual EAST ASIA AND THE PACIFIC -Accrual EUROPE (INCLUDING ICELAND AND GREENLAND) -Accrual MIDDLE EAST AND NORTH AFRICA -Accrual NORTH AMERICA (CANADA MEXICO ONLY) -Accrual RUSSIA AND NEIGHBORING STATES -Accrual SOUTH AMERICA -Accrual SOUTH ASIA -Accrual SUB-SAHARAN AFRICA -Accrual

Additional Data

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Name: President and Fellows of Harvard College

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America and the Caribbean			Grantmaking		154,549
Central America and the Caribbean	0	0	Program Services	UNIVERSITY ACTIVITIES	264,863

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
East Asia and the Pacific			Fundraising		806
East Asia and the Pacific			Grantmaking		2,271,947

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
East Asia and the Pacific			Investments		6,434,197
East Asia and the Pacific	2	6	Program Services	UNIVERSITY ACTIVITIES	4,103,680

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Europe (Including Iceland and Greenland)			Fundraising		389,422
Europe (Including Iceland and Greenland)			Grantmaking		9,779,583

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Europe (Including Iceland and Greenland)	1	45	Program Services	UNIVERSITY ACTIVITIES	22,632,070
Europe (Including Iceland and Greenland)			Investments		249,054,360

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Middle East and North Africa			Fundraising		1,436
Middle East and North Africa			Grantmaking		630,449

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Middle East and North Africa	0	11	Program Services	UNIVERSITY ACTIVITIES	1,712,431
North America (Canada Mexico only)			Fundraising		63,810

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
North America (Canada Mexico only)			Grantmaking		1,899,883
North America (Canada Mexico only)	0	11	Program Services	UNIVERSITY ACTIVITIES	2,334,055

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Russia and Neighboring States			Grantmaking		136,076
Russia and Neighboring States	0	0	Program Services	UNIVERSITY ACTIVITIES	244,730

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
South America			Fundraising		998
South America			Grantmaking		2,190,511

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
South America	0	8	Program Services	UNIVERSITY ACTIVITIES	1,139,661
South Asia			Fundraising		6,141

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
South Asia			Grantmaking		2,501,057
South Asia	0	16	Program Services	UNIVERSITY ACTIVITIES	1,894,136

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Sub-Saharan Africa			Fundraising		9,134
Sub-Saharan Africa			Grantmaking		8,721,589

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Sub-Saharan Africa	0	10	Program Services	UNIVERSITY ACTIVITIES	10,350,004

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	3,107,577	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	1,074,820	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	962,432	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	915,387	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	869,127	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	819,897	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	799,051	EFT OR CHECK			
		South America	SPONSORED RESEARCH SUB-AWARD	705,546	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	613,895	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	512,276	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	504,751	EFT OR CHECK			
		North America (Canada Mexico only)	SPONSORED RESEARCH SUB-AWARD	500,000	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		North America (Canada Mexico only)	SPONSORED RESEARCH SUB- AWARD	432,433	EFT OR CHECK			
		South America	SPONSORED RESEARCH SUB- AWARD	414,877	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	369,639	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	352,799	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	SPONSORED RESEARCH SUB-AWARD	350,075	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	344,321	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	329,296	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	291,348	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	290,454	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	282,102	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	274,670	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	263,391	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	243,853	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	243,407	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		North America (Canada Mexico only)	SPONSORED RESEARCH SUB-AWARD	230,049	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	219,610	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	212,163	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	210,408	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	203,015	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	197,950	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South America	SPONSORED RESEARCH SUB-AWARD	197,362	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	186,655	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	160,439	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	150,783	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	SPONSORED RESEARCH SUB-AWARD	150,000	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	150,000	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South America	SPONSORED RESEARCH SUB-AWARD	138,673	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	112,293	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	108,129	EFT OR CHECK			
		North America (Canada Mexico only)	SPONSORED RESEARCH SUB-AWARD	107,625	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	105,504	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	100,374	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	99,806	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	88,911	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	87,250	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	83,854	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	83,053	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	81,725	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	77,813	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	77,494	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	SPONSORED RESEARCH SUB-AWARD	72,642	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	71,860	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	SPONSORED RESEARCH SUB-AWARD	71,374	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	71,055	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	69,991	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	69,604	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	68,893	EFT OR CHECK			
		South America	SPONSORED RESEARCH SUB-AWARD	63,423	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	59,990	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	59,720	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	58,992	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	54,346	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	54,286	EFT OR CHECK			
		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	49,944	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	SPONSORED RESEARCH SUB-AWARD	49,859	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	49,457	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	49,074	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	48,856	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	48,000	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	44,092	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	43,992	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	43,936	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	40,000	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	38,634	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	37,932	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	37,704	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South America	SPONSORED RESEARCH SUB-AWARD	37,663	EFT OR CHECK			
		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	36,052	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	34,942	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	31,538	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and Neighboring States	SPONSORED RESEARCH SUB-AWARD	30,969	EFT OR CHECK			
		Russia and Neighboring States	SPONSORED RESEARCH SUB-AWARD	28,408	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	25,805	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	25,656	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	24,389	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	23,492	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	22,994	EFT OR CHECK			
		North America (Canada Mexico only)	SPONSORED RESEARCH SUB-AWARD	22,783	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	22,406	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	21,895	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	SPONSORED RESEARCH SUB-AWARD	21,622	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	20,275	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	SPONSORED RESEARCH SUB-AWARD	20,185	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	20,003	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	19,440	EFT OR CHECK			
		Central America and the Caribbean	SPONSORED RESEARCH SUB-AWARD	18,750	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	17,836	EFT OR CHECK			
		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	16,639	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	16,561	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	16,499	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	16,342	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	15,075	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	14,229	EFT OR CHECK			
		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	13,770	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	13,648	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	10,350	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	9,700	EFT OR CHECK			
		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	9,384	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	SPONSORED RESEARCH SUB-AWARD	9,037	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	7,920	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Central America and the Caribbean	SPONSORED RESEARCH SUB-AWARD	7,920	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	6,102	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		North America (Canada Mexico only)	SPONSORED RESEARCH SUB- AWARD	5,280	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB- AWARD	5,057	EFT OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Graduate Student Stipend Grants	East Asia and the Pacific	28	193,845	ETF OR CHECK			
Graduate Student Stipend Grants	Europe (Including Iceland and Greenland)	8	148,477	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Graduate Student Stipend Grants	South Asia	15	117,801	ETF OR CHECK			
Graduate Student Stipend Grants	North America (Canada Mexico only)	18	67,719	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Graduate Student Stipend Grants	South America	16	66,218	ETF OR CHECK			
Graduate Student Stipend Grants	Central America and the Caribbean	1	36,000	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Graduate Student Stipend Grants	Sub-Saharan Africa	10	24,029	ETF OR CHECK			
Graduate Student Stipend Grants	Middle East and North Africa	4	16,368	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Grants and Awards to Non-Harvard Students	Europe (Including Iceland and Greenland)	16	642,608	ETF OR CHECK			
Grants and Awards to Non-Harvard Students	East Asia and the Pacific	24	409,289	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Grants and Awards to Non-Harvard Students	Sub-Saharan Africa	15	219,070	ETF OR CHECK			
Grants and Awards to Non-Harvard Students	South America	21	199,810	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Grants and Awards to Non-Harvard Students	North America (Canada Mexico only)	46	116,770	ETF OR CHECK			
Grants and Awards to Non-Harvard Students	South Asia	26	115,185	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Grants and Awards to Non-Harvard Students	Middle East and North Africa	9	106,259	ETF OR CHECK			
Grants and Awards to Non-Harvard Students	Russia and Neighboring States	2	23,750	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Grants and Awards to Non-Harvard Students	Central America and the Caribbean	3	5,224	ETF OR CHECK			
Nonstudent Prizes and Awards	Europe (Including Iceland and Greenland)	4	886	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Nonstudent Prizes and Awards	East Asia and the Pacific	1	100	ETF OR CHECK			
Other Undergraduate Grants, Prizes, and Awards	Europe (Including Iceland and Greenland)	12	185,261	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Other Undergraduate Grants, Prizes, and Awards	East Asia and the Pacific	15	75,850	ETF OR CHECK			
Other Undergraduate Grants, Prizes, and Awards	Sub-Saharan Africa	11	72,847	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Other Undergraduate Grants, Prizes, and Awards	South Asia	10	71,837	ETF OR CHECK			
Other Undergraduate Grants, Prizes, and Awards	North America (Canada Mexico only)	31	50,779	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Other Undergraduate Grants, Prizes, and Awards	Russia and Neighboring States	3	32,230	ETF OR CHECK			
Other Undergraduate Grants, Prizes, and Awards	Middle East and North Africa	4	23,125	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Other Undergraduate Grants, Prizes, and Awards	South America	2	12,450	ETF OR CHECK			
Other Undergraduate Grants, Prizes, and Awards	Central America and the Caribbean	2	12,400	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Stipends for Post-Doctoral Students and Fellows	Europe (Including Iceland and Greenland)	1	1,148,174	ETF OR CHECK			
Stipends for Post-Doctoral Students and Fellows	South America	4	99,200	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Stipends for Post-Doctoral Students and Fellows	South Asia	1	87,500	ETF OR CHECK			
Stipends for Post-Doctoral Students and Fellows	North America (Canada Mexico only)	29	32,500	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Stipends for Post-Doctoral Students and Fellows	Sub-Saharan Africa	2	7,700	ETF OR CHECK			
Student loan Repayment Programs and Forgiven Loans	Europe (Including Iceland and Greenland)	20	353,428	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student loan Repayment Programs and Forgiven Loans	North America (Canada Mexico only)	16	230,465	ETF OR CHECK			
Student loan Repayment Programs and Forgiven Loans	East Asia and the Pacific	11	155,961	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student loan Repayment Programs and Forgiven Loans	Sub-Saharan Africa	6	108,434	ETF OR CHECK			
Student loan Repayment Programs and Forgiven Loans	South America	10	54,597	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student loan Repayment Programs and Forgiven Loans	South Asia	13	49,429	ETF OR CHECK			
Student loan Repayment Programs and Forgiven Loans	Central America and the Caribbean	3	36,405	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student loan Repayment Programs and Forgiven Loans	Middle East and North Africa	2	35,630	ETF OR CHECK			
Student loan Repayment Programs and Forgiven Loans	Russia and Neighboring States	4	3,989	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student Prizes and Awards	Europe (Including Iceland and Greenland)	27	285,044	ETF OR CHECK			
Student Prizes and Awards	East Asia and the Pacific	46	215,616	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student Prizes and Awards	South America	37	200,692	ETF OR CHECK			
Student Prizes and Awards	South Asia	35	193,060	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student Prizes and Awards	Sub-Saharan Africa	24	108,245	ETF OR CHECK			
Student Prizes and Awards	North America (Canada Mexico only)	61	103,481	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student Prizes and Awards	Middle East and North Africa	8	38,693	ETF OR CHECK			
Student Prizes and Awards	Central America and the Caribbean	6	37,850	ETF OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student Prizes and Awards	Russia and Neighboring States	3	16,730	ETF OR CHECK			

**SCHEDULE G
(Form 990)**

Department of the Treasury
Internal Revenue Service

**Supplemental Information Regarding
Fundraising or Gaming Activities**
Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2021
Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

- 1** Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- | | |
|---|--|
| a <input checked="" type="checkbox"/> Mail solicitations | e <input checked="" type="checkbox"/> Solicitation of non-government grants |
| b <input checked="" type="checkbox"/> Internet and email solicitations | f <input checked="" type="checkbox"/> Solicitation of government grants |
| c <input checked="" type="checkbox"/> Phone solicitations | g <input checked="" type="checkbox"/> Special fundraising events |
| d <input checked="" type="checkbox"/> In-person solicitations | |
- 2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? **Yes** **No**
- b** If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1 STARR'S ALIGNED 151 WEBSTER STREET WEST NEWTON, MA 02465	CONSULTING		No	0	222,000	-222,000
2 BCG CONNECT CREATIVE DIRECT MARKETING 755 MIDDLESEX TURNPIKE BILLERICA, MA 01821	DIRECT MAIL FUNDRAISING		No	546,038	175,793	370,245
3 ELPIS ASSOCIATES C/O HEMENWAY BARNES LLP 75 STATE BOSTON, MA 02109	FUNDRAISING CONSULTING		No	2,400,000	77,063	2,322,937
4 JOHN BROWN LIMITED INC 4916 CRESTWOOD DRIVE WACO, TX 76710	CONSULTING		No	0	65,000	-65,000
5						
6						
7						
8						
9						
10						
Total				2,946,038	539,856	2,406,182

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

MA, NY

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

Revenue		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		SOFTBALL AUCTION (event type)	(event type)	(total number)	(add col. (a) through col. (c))
1	Gross receipts	16,499			16,499
2	Less: Contributions	16,499			16,499
3	Gross income (line 1 minus line 2)	0	0	0	0
Direct Expenses	4 Cash prizes	0			0
	5 Noncash prizes	0			0
	6 Rent/facility costs	0			0
	7 Food and beverages	0			0
	8 Entertainment	0			0
	9 Other direct expenses	579			579
10	Direct expense summary. Add lines 4 through 9 in column (d) ▶				579
11	Net income summary. Subtract line 10 from line 3, column (d) ▶				-579

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

Revenue		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col.(a) through col.(c))
		1	Gross revenue		
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6	Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No
7	Direct expense summary. Add lines 2 through 5 in column (d) ▶				
8	Net gaming income summary. Subtract line 7 from line 1, column (d) ▶				

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? Yes No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes No

b If "Yes," explain: _____

- 11** Does the organization conduct gaming activities with nonmembers? Yes No
- 12** Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? Yes No
- 13** Indicate the percentage of gaming activity conducted in:
- | | | |
|--------------------------------------|------------|---|
| a The organization's facility | 13a | % |
| b An outside facility | 13b | % |

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶

Address ▶

- 15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No
- b** If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____.
- c** If "Yes," enter name and address of the third party:
- Name ▶
- Address ▶

16 Gaming manager information:

Name ▶

Gaming manager compensation ▶ \$

Description of services provided ▶

Director/officer Employee Independent contractor

- 17** Mandatory distributions:
- a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No
- b** Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Return Reference	Explanation
Schedule G, Part I, Line 2b(iv) GROSS RECEIPTS FROM ACTIVITY	THE FUNDRAISING EFFORT IS A LONG TERM EFFORT OFTEN SPANNING YEARS AND DECADES TO BRING IN ONE GIFT. THE TOTAL LISTED HERE IS FOR CASH RECEIVED IN FY22, BUT THE DONOR(S) MAY HAVE MADE THE ORIGINAL PLEDGE(S) IN PRIOR YEARS. THE PROFESSIONAL FUNDRAISING SERVICES DETAILED IN LINE 2B, ACTIVITIES 1, 3, AND 4 ARE FOR CONSULTATION AND COMMUNICATIONS FOR GENERAL FUNDRAISING ACTIVITIES. THE SERVICES ARE NOT PROVIDED FOR A SPECIFIC EVENT OR ACTIVITY IN WHICH THERE IS A DIRECT CONNECTION BETWEEN THE FUNDRAISING ACTIVITY AND THE DONATIONS RECEIVED.

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

Name of the organization President and Fellows of Harvard College

Employer identification number 04-2103580

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance...
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000.

Table with 8 columns: (a) Name and address of organization or government, (b) EIN, (c) IRC section (if applicable), (d) Amount of cash grant, (e) Amount of non-cash assistance, (f) Method of valuation (book, FMV, appraisal, other), (g) Description of noncash assistance, (h) Purpose of grant or assistance. Rows 1-12.

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 248
3 Enter total number of other organizations listed in the line 1 table 86

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
See Additional Data Table					
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
Schedule I, Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments	PER SCHEDULE I INSTRUCTIONS, THE UNIVERSITY HAS INCLUDED DONATIONS FROM DONOR ADVISED FUNDS (DAF) THAT EXCEEDED THE MINIMUM REPORTING THRESHOLD. IN TOTAL, THE UNIVERSITY REPORTED 94 IRC 501(C)(3) CHARITABLE ORGANIZATIONS THAT RECEIVED DONATIONS FROM HARVARD UNIVERSITY THROUGH THESE DAF. AS WITH ANY DAF, DISTRIBUTIONS MADE FROM THE FUND ARE TYPICALLY MADE AT THE REQUEST OF THE DONOR ADVISOR AND MUST BE MADE TO AN IRC 501(C)(3) CHARITABLE ORGANIZATION.
Schedule I, Part I, Line 2 Procedures for monitoring use of grant funds.	ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY AUTHORIZED COMMITTEES OR INDIVIDUALS. ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES. IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS. PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES. IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES. UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS.

Additional Data**Software ID:** 21014044**Software Version:** 2021v4.2**EIN:** 04-2103580**Name:** President and Fellows of Harvard College**Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.**

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FRONTIER SCI TECH FDN 1244 BOYLSTON ST CHESTNUT HILL, MA 02467	16-1056814	IRC 501(C)(3)	15,220,846				RESEARCH SUB-AWARD
BRIGHAM AND WOMEN'S HOSPITAL INC 75 FRANCIS STREET BOSTON, MA 02115	04-2312909	IRC 501(C)(3)	14,247,148				RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MASSACHUSETTS GENERAL HOSPITAL 55 FRUIT ST BOSTON, MA 021142605	04-1564655	IRC 501(C)(3)	11,370,365				RESEARCH SUB-AWARD
MASSACHUSETTS INSTITUTE OF TECHNOLOGY 77 MASS AVE CAMBRIDGE, MA 02139	04-2103594	IRC 501(C)(3)	10,910,731				RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN'S HOSPITAL BOSTON 300 LONGWOOD AVENUE BOSTON, MA 02115	04-2774441	IRC 501(C)(3)	7,322,192				RESEARCH SUB-AWARD
DANA-FARBER CANCER INSTITUTE 450 BROOKLINE AVE BOSTON, MA 02215	04-2263040	IRC 501(C)(3)	5,594,378				RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BETH ISRAEL DEACONESS MEDICAL CENTER 330 BROOKLINE AVE BOSTON, MA 02215	04-2103881	IRC 501(C)(3)	4,546,511				RESEARCH SUB-AWARD
THE BROAD INSTITUTE 320 CHARLES STREET CAMBRIDGE, MA 02141	26-3428781	IRC 501(C)(3)	3,118,431				RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNITED STATES BUREAU OF THE CENSUS 4600 SILVER HILL RD SUITLAND, MD 20746		GOVERNMENTAL UNIT	2,766,498				RESEARCH SUB-AWARD
RAGON INSTITUTE OF MGH MIT AND HARVARD 149 13TH STREET CHARLESTOWN, MA 02129	04-1564655	IRC 501(C)(3)	2,667,262				RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UMASS MEMORIAL HEALTH CARE INC 55 LAKE AVE NORTH WORCESTER, MA 016550002	04-3358566	IRC 115	2,482,093				RESEARCH SUB-AWARD
UNIVERSITY OF PITTSBURGH OFFICE OF RESEARCH 4200 FIFTH AVENUE PITTSBURGH, PA 15260	25-0965591	IRC 501(C)(3)	2,071,247				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TRUSTEES OF DARTMOUTH COLLEGE 11 ROPE FERRY ROAD HANOVER, NH 037553580	02-0222111	IRC 501(C)(3)	1,866,280				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS AND SPONSORED RESEARCH SUB-AWARD
SOCIAL SCIENCE RESEARCH SOLUTIONS 53 WEST BALTIMORE PIKE MEDIA, PA 19063		NOT EXEMPT	1,811,389				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
STANFORD UNIVERSITY 3145 PORTER DR PALO ALTO, CA 94304	94-1156365	IRC 501(C)(3)	1,790,750				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA - SAN DIEGO OFFICE OF CONTRACT AND GRANT ADMIN 9500 GILMAN DRIVE MAIL CODE 0934 LA JOLLA, CA 920930934	95-6006144	IRC 115	1,601,453				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
X-CHEM INC 100 BEAVER ST WALTHAM, MA 02453		NOT EXEMPT	1,415,803				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF WASHINGTON GRANT CONTRACT ACCOUNTING 1410 NE CAMPUS PARKWAY SEATTLE, WA 981051122	91-6001537	IRC 115	1,362,811				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TRUSTEES OF BOSTON UNIVERSITY 881 COMMONWEALTH AVENUE BOSTON, MA 02215	04-2103547	IRC 501(C)(3)	1,346,196				SPONSORED RESEARCH SUB-AWARD
BAYLOR COLLEGE OF MEDICINE ONE BAYLOR PLAZA HOUSTON, TX 770303498	74-1613878	IRC 501(C)(3)	1,261,579				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COLUMBIA UNIVERSITY OFFICE OF PROJECTS AND GRANTS 1210 AMSTERDAM AVE NEW YORK, NY 10027	13-5598093	IRC 501(C)(3)	1,227,177				SPONSORED RESEARCH SUB-AWARD
MASSACHUSETTS LEAGUE OF COMMUNITY HEALTH CENTERS INC 40 COURT STREET 10 BOSTON, MA 02108	04-2507409	IRC 501(C)(3)	1,225,313				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REGENTS OF THE UNIVERSITY OF CALIFORNIA - LOS ANGELES GRADUATE SCHOOL OF EDUCATION 405 HILGARD AVENUE PO BOX 951361 LOS ANGELES, CA 900951361	95-6006143	IRC 115	1,216,555				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF MINNESOTA OFFICE OF THE BOARD OF REGENTS 600 MCNAMARA ALUMNI CENTER MINNEAPOLIS, MN 554552020	41-6007513	IRC 115	1,190,906				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JOHNS HOPKINS UNIVERSITY BLOOMBERG SCHOOL OF PUBLIC HEALTH 615 N WOLFE STREET BALTIMORE, MD 21205	52-0595110	IRC 501(C)(3)	1,143,780				SPONSORED RESEARCH SUB-AWARD
WESTAT CORPORATION 1650 RESEARCH BLVD ROCKVILLE, MD 20850	84-0529566	NOT EXEMPT	1,131,196				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ANN AND ROBERT H LURIE CHILDREN'S HOSPITAL OF CHICAGO 2300 CHILDRENS PLAZA CHICAGO, IL 606143363	36-2170833	IRC 501(C)(3)	1,119,883				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF SOUTHERN CALIFORNIA DEPARTMENT OF PREVENTIVE MEDICINE UNIVERSITY GARDENS-UGB 203 LOS ANGELES, CA 90033	95-1642394	IRC 501(C)(3)	1,079,973				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
INDIANA UNIVERSITY 205C BRYAN HALL 105 N INDIANA AVE BLOOMINGTON, IN 474051106	35-6001673	IRC 501(C)(3)	1,035,273				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S MERCY HOSPITAL 2401 GILLHAM ROAD KANSAS CITY, MO 64108	44-0605373	IRC 501(C)(3)	1,000,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LANDMARK BIO PBLLC 300 N BEACON STREET WATERTOWN, MA 02472	85-3191139	NOT EXEMPT	1,000,000				COFOUNDER'S CONTRIBUTION
MAGDALENE COLLEGE FOUNDATION 324 GROVE STREET WORCESTER, MA 01605	46-1874309	IRC 501(C)(3)	1,000,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
US SCIENCES PO FOUNDATION 85 BROAD STREET NEW YORK, NY 10004	27-0559416	IRC 501(C)(3)	1,000,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
UNIVERSITY OF NORTH CAROLINA - CHAPEL HILL OFFICE OF CONTRACTS GRANTS 103 SOUTH BUILDING CAMPUS BOX 9100 CHAPEL HILL, NC 27599	56-6001393	IRC 115	975,408				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OLIVANN 1117 MORTON ST ALAMEDA, CA 94501	27-2265572	IRC 501(C)(3)	900,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
CASE WESTERN RESERVE UNIVERSITY OFFICE OF SPONSORED PROJECTS ADMIN 10900 EUCLID AVENUE CLEVELAND, OH 441067015	34-1018992	IRC 501(C)(3)	834,467				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF COLORADO AT BOULDER OFFICE OF CONTRACTS AND GRANTS ROOM 481 CAMPUS BOX 572 BOULDER, CO 803090572	84-6000555	IRC 115	834,124				SPONSORED RESEARCH SUB-AWARD
ABUNDANCE FOUNDATION 127 UNIVERSITY AVE BERKELEY, CA 94710	20-1390469	IRC 501(C)(3)	800,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF SOUTHERN CALIFORNIA SCHOOL OF MEDICINE 2011 ZONAL AVENUE HMR ROOM 401 LOS ANGELES, CA 90033	95-1642394	IRC 501(C)(3)	762,110				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S HOSPITAL CORPORATION 300 LONGWOOD AVENUE BOSTON, MA 021155737	04-2774441	IRC 501(C)(3)	752,800				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NORTHEASTERN UNIVERSITY DIV OF SPONSORED PROJECT ADMIN 360 HUNTINGTON AVE BOSTON, MA 021155000	04-1679980	IRC 501(C)(3)	751,604				SPONSORED RESEARCH SUB-AWARD
THE REGENTS OF THE UNIVERSITY OF COLORADO DEPT OF PREVENT MED BIOM DENVER, CO 80262	84-6000555	IRC 115	722,874				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NEW YORK UNIVERSITY SCHOOL OF MEDICINE 550 FIRST AVENUE NEW YORK, NY 10016	13-5562308	IRC 501(C)(3)	710,720				SPONSORED RESEARCH SUB-AWARD
SMITHSONIAN ASTROPHYSICAL OBSERVATORY 60 GARDEN STREET CAMBRIDGE, MA 02138		GOVERNMENTAL UNIT	705,014				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF FLORIDA DIVISION OF SPONSORED RESEARCH 219 GRINTER HALL BOX 115500 GAINESVILLE, FL 326115500	59-6002052	IRC 115	675,181				SPONSORED RESEARCH SUB-AWARD
BOSTON UNIVERSITY SCHOOL OF MEDICINE 715 ALBANY STREET BOSTON, MA 02118	04-2103547	IRC 501(C)(3)	668,776				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOARD OF TRUSTEES OF THE UNIVERSITY OF ALABAMA-BIRMINGHAM OFFICE OF GRANTS CONTRACTS 1530 3RD AVENUE SOUTH BIRMINGHAM, AL 352940111	63-6001138	IRC 115	656,568				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MIAMI OFFICE OF SPONSORED PROGRAMS 1507 LEVANTE AVENUE CORAL GABLES, FL 33124	59-0624458	IRC 501(C)(3)	641,804				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WEILL MEDICAL COLLEGE OF CORNELL UNIVERSITY 1300 YORK AVENUE NEW YORK, NY 10065	15-0532082	IRC 501(C)(3)	619,601				SPONSORED RESEARCH SUB-AWARD
BRONX-LEBANON HOSPITAL CENTER GRANTS MANAGEMENT 1276 FULTON AVE BRONX, NY 10456	13-1974191	IRC 501(C)(3)	619,157				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FLORIDA STATE UNIVERSITY OFFICE OF THE VICE PRESIDENT 222 S COPELAND ST TALLAHASSEE, FL 323063067	59-1961248	IRC 115	614,545				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA - BERKELEY 2195 HEARST AVE RM 120 BERKELEY, CA 947205940	94-6002123	IRC 115	606,333				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JOSLIN DIABETES CENTER ONE JOSLIN PLACE BOSTON, MA 02215	04-2203836	IRC 501(C)(3)	601,429				SPONSORED RESEARCH SUB-AWARD
QUERA COMPUTING INC 1284 SOLDIERS FIELD ROAD SOMERVILLE, MA 02143		NOT EXEMPT	601,269				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NORTHWESTERN UNIVERSITY OFFICE OF RESEARCH SPONS PROG 633 CLARK STREET EVANSTON, IL 602081110	36-2167817	IRC 501(C)(3)	575,938				SPONSORED RESEARCH SUB-AWARD
THE RESEARCH FOUNDATION OF STATE UNIVERSITY OF NEW YORK PO BOX 9 ALBANY, NY 12201	14-1368361	IRC 501(C)(3)	558,871				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF PUERTO RICO CTR FOR ENERGY AND ENV RESEARCH PO BOX 363682 SAN JUAN, PR 936 RQ	66-0433761	EXEMPT	533,550				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S DIAGNOSTIC AND TREATMENT CENTER INC 1401 S FEDERAL HWY FORT LAUDERDALE, FL 33316	65-1026739	IRC 501(C)(3)	510,885				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TULANE UNIVERSITY OFFICE OF RESEARCH ADMINISTRATION 7029 FRERET ST NEW ORLEANS, LA 70118	72-0423889	IRC 501(C)(3)	509,912				SPONSORED RESEARCH SUB-AWARD
VENICE FAMILY CLINIC 604 ROSE AVENUE VENICE, CA 90291	95-2769432	IRC 501(C)(3)	500,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HARVARD PILGRIM HEALTH CARE FDN 93 WORCESTER ST STE 100 WELLESLEY, MA 02481	04-2708004	IRC 501(C)(3)	499,432				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MARYLAND COLLEGE PARK OFFICE OF RESEARCH ADMIN AND ADVAN 2100 LEE BUILDING COLLEGE PARK, MD 20742	52-6002033	IRC 115	496,919				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MASSACHUSETTS EYE AND EAR INFIRMARY 243 CHARLES STREET BOSTON, MA 021143096	04-2103591	IRC 501(C)(3)	464,603				SPONSORED RESEARCH SUB-AWARD
BOSTON MEDICAL CENTER ONE BOSTON MEDICAL CENTER PLACE BOSTON, MA 021182393	04-3314093	IRC 501(C)(3)	455,630				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ZETTA AI LLC 109 BROADMEAD ST SHERRILL, NY 13461		NOT EXEMPT	451,626				SPONSORED RESEARCH SUB-AWARD
CORNELL UNIVERSITY OFFICE OF SPONSORED PROGRAMS 120 DAY HALL ITHACA, NY 148532801	15-0532082	IRC 501(C)(3)	448,632				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REGENTS OF THE UNIVERSITY OF CALIFORNIA - SAN FRANCISCO 500 PARNASSUS AVE SAN FRANCISCO, CA 94143	94-6036493	IRC 115	445,626				SPONSORED RESEARCH SUB-AWARD
CALIFORNIA INSTITUTE OF TECHNOLOGY 1200 CALIFORNIA BLVD PASADENA, CA 91125	95-1643307	IRC 501(C)(3)	428,083				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ST JUDE CHILDREN'S RESEARCH HOSPITAL 262 DANNY THOMAS PLACE MEMPHIS, TN 38105	62-0646012	IRC 501(C)(3)	415,138				SPONSORED RESEARCH SUB-AWARD
RAND CORPORATION 1700 MAIN STREET SANTA MONICA, CA 904072138	95-1958142	IRC 501(C)(3)	414,548				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF MEDICINE AND DENTISTRY OF NEW JERSEY 185 SOUTH ORANGE AVE NEWARK, NJ 07103	22-1775306	IRC 115	397,025				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF CHICAGO UNIVERSITY RESEARCH ADMINISTRATION 970 EAST 58TH STREET CHICAGO, IL 60637	36-2177139	IRC 501(C)(3)	390,834				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS AND SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF TEXAS - AUSTIN PO BOX 7996 MAIN BUILDING 302 AUSTIN, TX 787121111	74-6000203	IRC 115	384,243				SPONSORED RESEARCH SUB-AWARD
ALBERT EINSTEIN COLLEGE OF MEDICINE 1300 MORRIS PARK AVENUE BRONX, NY 10461	47-2209056	IRC 501(C)(3)	375,326				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF MASSACHUSETTS - AMHERST GOODELL BUILDING ROOM 408 AMHERST, MA 01003	04-3167352	IRC 115	370,692				SPONSORED RESEARCH SUB-AWARD
EMORY UNIVERSITY 1599 CLIFTON ROAD ATLANTA, GA 30322	58-0566256	IRC 501(C)(3)	357,485				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
QTECTION LLC 29 WEBSTER ROAD WESTON, MA 024932016		NOT EXEMPT	354,170				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF ROCHESTER OFFICE OF RES PROJECT ADMIN 515 HYLAN BUILDING PO BOX 270140 ROCHESTER, NY 14627	16-0743209	IRC 501(C)(3)	348,707				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
YALE UNIVERSITY GRANT CONTRACT ADMINISTRATION PO BOX 208239 NEW HAVEN, CT 06521	06-0646973	IRC 501(C)(3)	348,641				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS AND SPONSORED RESEARCH SUB-AWARD
THE MCLEAN HOSPITAL CORPORATION 115 MILL ST BELMONT, MA 024781041	04-2697981	IRC 501(C)(3)	340,820				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HYPERLIGHT CORPORATION 501 MASSACHUSETTS AVENUE CAMBRIDGE, MA 02138		NOT EXEMPT	337,391				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA - SANTA BARBARA SPONSORED PROJECTS OFFICE 3227 CHEADLE HALL SANTA BARBARA, CA 931062050	95-6006145	IRC 501(C)(3)	329,166				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TUFTS UNIVERSITY SCHOOL OF MEDICINE GRANTS CONTRACTS ADMINISTRATION 136 HARRISON AVENUE BOSTON, MA 02111	04-2103634	IRC 501(C)(3)	321,997				SPONSORED RESEARCH SUB-AWARD
PRINCETON UNIVERSITY 701 CARNEGIE CENTER STE 445 PRINCETON, NJ 08544	21-0634501	IRC 501(C)(3)	311,012				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOSTON UNIVERSITY SCHOOL OF PUBLIC HEALTH 715 ALBANY STREET BOSTON, MA 02118	04-2103547	IRC 501(C)(3)	308,516				SPONSORED RESEARCH SUB-AWARD
OHIO STATE UNIVERSITY 1960 KENNY ROAD COLUMBUS, OH 43210	31-1145986	IRC 115	307,063				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BROWN UNIVERSITY OFFICE OF SPONSORED PROJECTS 164 ANGELL STREET PO BOX 1929 PROVIDENCE, RI 02912	05-0258809	IRC 501(C)(3)	295,330				SPONSORED RESEARCH SUB-AWARD
GEORGIA INSTITUTE OF TECHNOLOGY GEORGIA TECH RESEARCH CORPORATION OFFICE OF CONTRACT ADMIN CENTEN RESEARCH BLDG ROOM 246 ATLANTA, GA 303320420	58-6002023	IRC 501(C)(3)	288,398				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BRANDEIS UNIVERSITY OFFICE OF SPONSORED PROGRAMS 415 SOUTH STREET MS NO 116 WALTHAM, MA 024549110	04-2103552	IRC 501(C)(3)	282,408				SPONSORED RESEARCH SUB-AWARD
SPAULDING REHABILITATION HOSPITAL VOLUNTEER SERVICES 300 FIRST STREET CHARLESTOWN, MA 021293109	04-2551124	IRC 501(C)(3)	280,787				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF PENNSYLVANIA OFFICE OF SPONSORED PROGRAMS 110 TECHNOLOGY CENTER BUILDING UNIVERSITY PARK, PA 168027000	23-1352685	IRC 501(C)(3)	278,863				SPONSORED RESEARCH SUB-AWARD
PARTNERS IN HEALTH 800 BOYLSTON STREET SUITE 300 BOSTON, MA 021997032	04-3567502	IRC 501(C)(3)	277,619				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RUTGERS THE STATE UNIVERSITY OF NEW JERSEY 190 UNIVERSITY AVE NEWARK, NJ 07102	22-6001086	IRC 501(C)(3)	277,462				SPONSORED RESEARCH SUB-AWARD
RAYTHEON BBN TECHNOLOGIES CORP 870 WINTER ST WALTHAM, MA 02451		NOT EXEMPT	270,161				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MAYO CLINIC 4500 SAN PABLO ROAD JACKSONVILLE, FL 32224	59-3337028	IRC 501(C)(3)	269,772				SPONSORED RESEARCH SUB-AWARD
TEXAS A AND M UNIVERSITY 3000 BRIARCREST DRIVE SUITE 101 BRYAN, TX 77802	74-2648747	IRC 115	266,646				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WHITEHEAD INSTITUTE FOR BIOMEDICAL RESEARCH NINE CAMBRIDGE CENTER CAMBRIDGE, MA 02142	06-1043412	IRC 501(C)(3)	262,124				SPONSORED RESEARCH SUB-AWARD
THE PENNSYLVANIA STATE UNIVERSITY 500 UNIVERSITY DRIVE COLLEGE OF MEDICINE HERSHEY, PA 17033	24-6000376	IRC 115	260,997				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DAVID GEFFEN SCHOOL OF MEDICINE AT UCLA DEPARTMENT OF NEUROLOGY 710 WESTWOOD PLAZA LOS ANGELES, CA 90095	95-4386558	IRC 115	255,244				SPONSORED RESEARCH SUB-AWARD
FDI CLINICAL RESEARCH 998 MUOZ RIVERA AVE SAN JUAN, PR 927 RQ		EXEMPT	252,909				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FREEDOM PHOTONICS 41 AERO CAMINO SANTA BARBARA, CA 93117		NOT EXEMPT	251,361				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF OREGON OFFICE OF SPON RESEARCH ADMIN PO BOX 3237 EUGENE, OR 974035219	46-4727800	IRC 115	250,269				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SAN JUAN CITY HOSPITAL PO BOX 70344 SAN JUAN 009368344 RQ		EXEMPT	248,595				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF MICHIGAN CONTRACTS ADMINISTRATION 4251 PLYMOUTH ROAD ANN ARBOR, MI 48113	38-6006309	IRC 115	248,032				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GEORGE WASHINGTON UNIVERSITY 2121 I STREET NW WASHINGTON, DC 20052	53-0196584	IRC 501(C)(3)	247,967				SPONSORED RESEARCH SUB-AWARD
NORTH CAROLINA STATE UNIVERSITY 20 WATAUGA CLUB DRIVE RALEIGH, NC 27607	04-3847594	IRC 501(C)(3)	245,340				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN'S HOSPITAL LOS ANGELES 4650 SUNSET BLVD LOS ANGELES, CA 90027	95-1690977	IRC 501(C)(3)	241,500				SPONSORED RESEARCH SUB-AWARD
STONY BROOK UNIVERSITY (STATE UNIVERSITY OF NEW YORK) OFFICE OF SPONSORED PROGRAMS W 5510 MELVILLE LIBRARY STONY BROOK, NY 117943362	14-6013200	IRC 115	231,645				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ALBRIGHT KNOX ART GALLERY 1285 ELMWOOD AVE BUFFALO, NY 14222	16-6001555	IRC 501(C)(3)	230,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
AMERICARES 88 HAMILTON AVENUE STAMFORD, CT 06840	06-1008595	IRC 501(C)(3)	227,147				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MOREHOUSE SCHOOL OF MEDICINE NATL SPACE BIOMED RESEARCH INST 720 WESTVIEW DR SW ATLANTA, GA 303101495	58-1438873	IRC 501(C)(3)	221,878				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF UTAH DEPARTMENT OF BIOLOGY 201 BIOLOGY BUILDING SALT LAKE CITY, UT 84112	87-6000525	IRC 115	220,414				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF VIRGINIA OFFICE OF SPONSORED PROGRAMS PO BOX 400195 CHARLOTTESVILLE, VA 229044195	54-6001796	IRC 115	219,160				SPONSORED RESEARCH SUB-AWARD
BOSTON COLLEGE OFFICE OF RESEARCH ADMIN MCGUINN HALL 600 CHESNUT HILL, MA 024673807	04-2103545	IRC 501(C)(3)	218,058				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HENRY M JACKSON FNDN FOR THE ADVANCEMENT OF MILITARY MED 6720A ROCKLEDGE DR STE 100 BETHESDA, MD 20817	52-1317896	IRC 501(C)(3)	214,495				SPONSORED RESEARCH SUB-AWARD
RED TOP FOUNDATION 7811 QUAKER ROAD ORCHARD PARK, NY 14127	82-1576521	IRC 501(C)(3)	210,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DUKE UNIVERSITY OFFICE OF RESEARCH SUPPORT 2 ALLEN BUILDING DURHAM, NC 277080077	56-0532129	IRC 501(C)(3)	206,652				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF CALIFORNIA SAN DIEGO 9500 GILMAN DRIVE LA JOLLA, CA 92093	95-6006144	IRC 501(C)(3)	205,922				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF MASSACHUSETTS - LOWELL ONE UNIVERSITY AVE LOWELL, MA 01854	04-2607130	IRC 115	202,435				SPONSORED RESEARCH SUB-AWARD
PHIPPS NEIGHBORHOODS INC 902 BROADWAY NEW YORK, NY 10010	13-2707655	IRC 501(C)(3)	200,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GEORGETOWN UNIVERSITY OFFICE OF SPONSORED PROGRAMS PO BOX 571168 37 AND O ST NW WASHINGTON, DC 200571168	53-0196603	IRC 501(C)(3)	195,496				SPONSORED RESEARCH SUB-AWARD
FENWAY COMMUNITY HEALTH CENTER 7 HAVILAND STREET BOSTON, MA 02115	04-2510564	IRC 501(C)(3)	188,461				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS GRANTS AND CONTRACTS M/C 551 OFFICE OF BUSINESS AFFAIRS CHICAGO, IL 60680	37-6000511	IRC 115	188,153				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF COLORADO DENVER 1380 LAWRENCE STREET DENVER, CO 80204	84-6000555	IRC 115	187,560				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VETERANS EDUCATION AND RESEARCH ASSOCIATION OF NORTHERN NEW ENGLAND INC PO BOX 4655 WHITE RIVER JUNCTION, VT 05009	22-3091219	IRC 501(C)(3)	183,815				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF VERMONT OFFICE OF SPONSORED PROGRAMS 217 WATERMAN BUILDING BURLINGTON, VT 05405	03-0179440	IRC 115	181,499				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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KAISER RESEARCH FOUNDATION INSTITUTE 1800 HARRISON STREET 16TH FLOOR OAKLAND, CA 946123433	93-0798039	IRC 501(C)(3)	179,514				SPONSORED RESEARCH SUB-AWARD
ARIZONA STATE UNIVERSITY 660 S MILL AVE STE 312 TEMPE, AZ 852813670	86-0196696	IRC 115	176,184				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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TUFTS UNIVERSITY GRANTS AND CONTRACTS ADMINISTRATION 169 HOLLAND STREET MEDFORD, MA 021555807	04-2103634	IRC 501(C)(3)	167,120				SPONSORED RESEARCH SUB-AWARD
DREXEL UNIVERSITY 3141 CHESTNUT STREET PHILIDELPHIA, PA 19104	23-1352630	IRC 501(C)(3)	166,298				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE POPULATION COUNCIL INC 1 DAG HAMMARSKJOLD PLAZA FLOOR 3 NEW YORK, NY 100172201	13-1687001	IRC 501(C)(3)	163,506				SPONSORED RESEARCH SUB-AWARD
NATIONAL BUREAU OF ECONOMIC RESEARCH 1050 MASSACHUSETTS AVE CAMBRIDGE, MA 021385398	13-1641075	IRC 501(C)(3)	161,465				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HMH HOSPITALS CORPORATION 340 KINGSLAND STREET BUILDING 102 1ST FLOOR B105 NUTLEY, NJ 071101150	22-1487576	IRC 501(C)(3)	161,192				SPONSORED RESEARCH SUB-AWARD
HEBREW SENIORLIFE INSTITUTE FOR AGING RESEARCH IFAR 1200 CENTRE STREET ROSLINDALE, MA 02131	90-0183119	IRC 501(C)(3)	159,839				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PURDUE UNIVERSITY OFFICE OF CONTRACT AND GRANT 610 PURDUE MALL WEST LAFAYETTE, IN 47907	35-6002041	IRC 115	153,593				SPONSORED RESEARCH SUB-AWARD
WASHINGTON UNIVERSITY SCHOOL OF MEDICINE 660 S EUCLID AVE ST LOUIS, MO 63110	43-0653611	IRC 501(C)(3)	151,882				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF NEW HAMPSHIRE OFFICE OF SPONSORED RESEARCH 51 COLLEGE ROAD DURHAM, NH 03824	02-6000937	IRC 115	150,599				SPONSORED RESEARCH SUB-AWARD
JACOBI MEDICAL CENTERNORTH BRONX HEALTHCARE NETWORK 1400 PELHAM PARKWAY SOUTH BRONX, NY 10461	13-1849594	IRC 501(C)(3)	149,485				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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SALESFORCE INC 415 MISSION STREET 3RD FLOOR SAN FRANCISCO, CA 94105		NOT EXEMPT	147,840				SPONSORED RESEARCH SUB-AWARD
HOWARD UNIVERSITY 2400 6TH STREET NW WASHINGTON, DC 20059	53-0204707	IRC 501(C)(3)	147,725				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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MARINE BIOLOGICAL LABORATORY 7 MBL STREET WOODS HOLE, MA 025431015	04-2104690	IRC 501(C)(3)	146,431				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF ILLINOIS AT URBANA - CHAMPAIGN 506 S WRIGHT STREET URBANA, IL 61801	37-6000511	IRC 115	146,320				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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MUSEUM OF SCIENCE ONE SCIENCE PARK BOSTON, MA 02114	04-2103916	IRC 501(C)(3)	142,648				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF RHODE ISLAND THE RESEARCH OFFICE 70 LOWER COLLEGE ROAD KINGSTON, RI 02881	05-6000522	IRC 115	135,839				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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REGENTS OF THE UNIVERSITY OF CALIFORNIA - DAVIS OFFICE OF VICE CHAN FOR RESEARCH 402 MRAK OAK SHIELDS AVENUE DAVIS, CA 956165270	94-6036494	IRC 115	135,582				SPONSORED RESEARCH SUB-AWARD
MANAGEMENT SCIENCES FOR HEALTH 200 RIVERS EDGE DRIVE MEDFORD, MA 02139	04-2482188	IRC 501(C)(3)	130,000				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE GLOBAL FOODBANKING NETWORK 70 E LAKE STREET SUITE 1200 CHICAGO, IL 60601	20-4268851	IRC 501(C)(3)	125,000				SPONSORED RESEARCH SUB-AWARD
SANSUM DIABETES RESEARCH INSTITUTE 2219 BATH STREET SANTA BARBARA, CA 93105	95-1684086	IRC 501(C)(3)	124,046				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DATACULE INC 529 MAIN STREET SUITE 1M9 CHARLESTOWN, MA 02116		NOT EXEMPT	123,798				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MAINE OFFICE OF RESEARCH SPON PROG 5717 CORBETT HALL ORONO, ME 044695717	01-6000769	IRC 115	110,763				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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WASHINGTON UNIVERSITY OFFICE OF THE VICE CHAN FOR RES ONE BROOKINGS DR ST LOUIS, MO 631101093	43-0653611	IRC 501(C)(3)	109,746				SPONSORED RESEARCH SUB-AWARD
MOUNT SINAI MEDICAL CENTER OFFICE OF DEVELOPMENT ONE GUSTAVE L LEVY PLACE NEW YORK, NY 100296574	13-6271888	IRC 501(C)(3)	108,089				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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VANDERBILT UNIVERSITY 1211 MEDICAL CENTER DRIVE OFFICE OF CONTRACTS ADMINISTRATION NASHVILLE, TN 37232	62-0476822	IRC 501(C)(3)	102,736				SPONSORED RESEARCH SUB-AWARD
COLD SPRING HARBOR LABORATORY 1 BUNGTOWN ROAD COLD SPRING HARBOR, NY 11724	11-2013303	IRC 501(C)(3)	102,501				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MAINE MEDICAL CENTER DEPARTMENT OF MEDICINE 22 BRAMHALL ST PORTLAND, ME 041023175	01-0238552	IRC 501(C)(3)	101,333				SPONSORED RESEARCH SUB-AWARD
RUSH UNIVERSITY MEDICAL CENTER 1653 WEST CONGRESS PARKWAY CHICAGO, IL 60612	36-2174823	IRC 501(C)(3)	100,629				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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BOSTON REDEVELOPMENT AUTHORITY ONE CITY HALL BOSTON, MA 02201		GOVERNMENTAL UNIT	100,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
GREENHILL SCHOOL 4141 SPRING VALLEY ROAD ADDISON, TX 75001	75-1022742	IRC 501(C)(3)	100,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
J STREET EDUCATION FUND PO BOX 66073 WASHINGTON, DC 20035	20-2777557	IRC 501(C)(3)	100,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
NATIONAL EDUCATION EQUITY LAB INC 648 BROADWAY NEW YORK, NY 10012	83-3914379	IRC 501(C)(3)	100,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RIVERVIEW SCHOOL INC 133 S WATER STREET HENDERSON, KY 42420	61-0603004	IRC 501(C)(3)	100,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
NEW AMERICA FOUNDATION 740 15TH STREET NW SUITE 900 WASHINGTON, DC 20005	52-2096845	IRC 501(C)(3)	93,691				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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CEDARS-SINAI MEDICAL CENTER 8700 BEVERLY BOULEVARD SUITE 2416 LOS ANGELES, CA 90048	95-1644600	IRC 501(C)(3)	93,590				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON 301 UNIVERSITY BLVD GALVESTON, TX 775550144	74-6000949	IRC 115	91,060				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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VANDERBILT UNIVERSITY MEDICAL CENTER 1211 MEDICAL CENTER DRIVE NASHVILLE, TN 37232	62-0476822	IRC 501(C)(3)	89,739				SPONSORED RESEARCH SUB-AWARD
PHOTONIC SYSTEMS INC 900 MIDDLESEX TURNPIKE BILLERICA, MA 01821	04-3076812	NOT EXEMPT	89,705				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TUFTS MEDICAL CENTER 750 WASHINGTON STREET BOSTON, MA 02111	04-3400617	IRC 501(C)(3)	89,483				SPONSORED RESEARCH SUB-AWARD
NEW YORK UNIVERSITY 105 E 17TH ST 4TH FLOOR NEW YORK, NY 100039580	13-5562308	IRC 501(C)(3)	88,787				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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REGENTS OF THE UNIVERSITY OF NEW MEXICO OFFICE OF RESEARCH ADMINISTRATION SCHOLES HALL 102 ALBUQUERQUE, NM 871316003	85-6000642	IRC 115	88,156				SPONSORED RESEARCH SUB-AWARD
HARVARD SQUARE BUSINESS ASSOCIATION 18 BRATTLE ST NO 352 CAMBRIDGE, MA 02138	04-2647383	IRC 501(C)(6)	87,500				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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UNIVERSITY OF CALGARY 2500 UNIVERSITY DRIVE NW CALGARY T2N1N4 CA	23-7067592	IRC 501(C)(3)	86,400				SPONSORED RESEARCH SUB-AWARD
GALLAUDET UNIVERSITY 800 FLORIDA AVENUE NE SUITE 108 WASHINGTON, DC 200023695	53-0199507	IRC 501(C)(3)	86,311				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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NORTHWEST EVALUATION ASSOCIATION 121 NW EVERETT STREET PORTLAND, OR 97209	93-0686108	IRC 501(C)(3)	83,886				SPONSORED RESEARCH SUB-AWARD
NEW YORK GENOME CENTER 101 AVENUE OF THE AMERICAS NEW YORK, NY 10013	80-0631734	IRC 501(C)(3)	83,299				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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THE LEARNING CENTER FOR THE DEAF INC 848 CENTRAL ST FRAMINGHAM, MA 01710	23-7064431	IRC 501(C)(3)	82,226				SPONSORED RESEARCH SUB-AWARD
FRED HUTCHINSON CANCER RESEARCH CTR GRANT CONTRACT ADMIN 1100 FAIRVIEW AVENUE SEATTLE, WA 981091024	23-7156071	IRC 501(C)(3)	79,851				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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COMMITTEE FOR A RESPONSIBLE FEDERAL BUDGET 1900 M STREET NW SUITE 850 WASHINGTON, DC 20036	52-1231278	IRC 501(C)(3)	78,546				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF SOUTH CAROLINA 1600 HAMPTON STREET SUITE 414 COLUMBIA, SC 29208		IRC 115	77,838				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GEORGE MASON UNIVERSITY OFFICE OF SPONORED PROGRAMS 4400 UNIVERSITY DRIVE MSN 4C6 FAIRFAX, VA 22030		IRC 115	75,886				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER 5323 HARRY HINES BOULEVARD DALLAS, TX 753909105	75-6002868	IRC 115	75,856				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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PHAROS GLOBAL HEALTH ADVISORS 780 BOYLSTON ST SUITE 16J BOSTON, MA 02199	81-2764710	IRC 501(C)(3)	75,313				SPONSORED RESEARCH SUB-AWARD
CENTER FOR HEALTH POLICY DEVELOPMENT NATIONAL ACADEMY FOR STATE HEALTH POLICY 50 MONUMENT SQUARE PORTLAND, ME 04101	52-1576801	IRC 501(C)(3)	75,000				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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WELLESLEY COLLEGE 106 CENTRAL ST WELLESLEY, MA 024818203	04-2103637	IRC 501(C)(3)	70,823				SPONSORED RESEARCH SUB-AWARD
COMMUNITY FOUNDATION OF GREATER BUFFALO 712 MAIN ST BUFFALO, NY 14202	22-2743917	IRC 501(C)(3)	70,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GARDNER PILOT ACADEMY 30 ATHOL STREET ALLSTON, MA 02134	83-3487611	IRC 501(C)(3)	67,420				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
INSTITUTE FOR SYSTEMS BIOLOGY 401 TERRY AVENUE NORTH SEATTLE, WA 98109	91-2003593	IRC 501(C)(3)	67,251				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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UNIVERSITY OF CINCINNATI 2600 CLIFTON AVE CINCINNATI, OH 452670550	31-6000989	IRC 115	65,939				SPONSORED RESEARCH SUB-AWARD
WEST VIRGINIA UNIVERSITY ONE WATERFRONT PLACE PO BOX 6005 MORGANTOWN, WV 265066845	55-6000842	IRC 115	65,499				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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NATIONAL ASSOCIATION OF COUNTY AND CITY HEALTH OFFICIALS 1100 17TH STREET NW SECOND FLOOR WASHINGTON, DC 20036	52-1426663	IRC 501(C)(3)	62,500				SPONSORED RESEARCH SUB-AWARD
DARTMOUTH-HITCHCOCK MEDICAL CENTER ONE MEDICAL CENTER DR LEBANON, NH 03756	22-2715483	IRC 501(C)(3)	62,376				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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ALFRED I DUPONT HOSPITAL FOR CHILDREN 1600 ROCKLAND ROAD WILMINGTON, DE 19803		IRC 501(C)(3)	61,322				SPONSORED RESEARCH SUB-AWARD
ELDARION INC 28 HARVARD STREET ARLINGTON, MA 024766018		NOT EXEMPT	60,000				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CDC FOUNDATION 600 PEACHTREE STREET N NEN 1000 ATLANTA, GA 30303	58-2106707	IRC 501(C)(3)	59,195				SPONSORED RESEARCH SUB-AWARD
AMERICAN UNIVERSITY 4400 MASSACHUSETTS AVENUE NW WASHINGTON, DC 20016	53-0196549	IRC 501(C)(3)	58,933				SPONSORED RESEARCH SUB-AWARD

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DARTMOUTH MEDICAL SCHOOL DEPARTMENT OF BIOCHEMISTRY 1 ROPE FERRY ROAD HANOVER, NH 03656	02-0222111	IRC 501(C)(3)	56,830				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF WISCONSIN-MADISON 21 N PARK STREET STE 6401 MADISON, WI 537150000	39-6006492	IRC 115	54,226				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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TIDES CENTER PO BOX 29907 SAN FRANCISCO, CA 94129	94-3213100	IRC 501(C)(3)	54,058				SPONSORED RESEARCH SUB-AWARD
MD ANDERSON CANCER CENTER 1515 HOLCOMBE BLVD HOUSTON, TX 77030	74-6001118	EXEMPT	53,464				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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HENRY M JACKSON FDN FOR THE ADV OF MILITARY MED INC 6720A ROCKLEDGE DR STE 100 BETHESDA, MD 208171888	52-1317896	IRC 501(C)(3)	51,997				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S RESEARCH INSTITUTE 111 MICHIGAN AVENUE NORTHWEST WASHINGTON DC, DC 200102916	52-1654453	IRC 501(C)(3)	51,305				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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KANSAS LEGAL SERVICES 712 S KANSAS AVE SUITE 200 TOPEKA, KS 66603	48-1034639	IRC 501(C)(3)	51,143				SPONSORED RESEARCH SUB-AWARD
H LEE MOFFITT CANCER CENTER AND RESEARCH INSTITUTE 12902 MAGNOLIA DRIVE TAMPA, FL 336129416	59-2451713	IRC 501(C)(3)	50,079				SPONSORED RESEARCH SUB-AWARD

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AMERICAN COUNCIL OF LEARNED SOCIETIES 633 3RD AVE 8TH FL NEW YORK, NY 10017	13-1851145	IRC 501(C)(3)	50,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
ASSOCIATION OF STATE AND TERRITORIAL HEALTH OFFICIALS 1275 K STREET NW SUITE 800 WASHINGTON, DC 20005	35-1044487	IRC 501(C)(3)	50,000				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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CENTER FOR WORKER JUSTICE OF EASTERN IOWA 1556 1ST AVE IOWA CITY, IA 52240	46-1235166	IRC 501(C)(3)	50,000				SPONSORED RESEARCH SUB-AWARD
INNOVATION NETWORK FOR COMMUNITIES 156 GROVER LANE TAMWORTH, NH 03886	20-5097409	IRC 501(C)(3)	50,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

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RAISE THE FLOOR ALLIANCE 1 N LASALLE SUITE 1275 CHICAGO, IL 60602	20-8823323	IRC 501(C)(3)	50,000				SPONSORED RESEARCH SUB-AWARD
SHAW FESTIVAL FOUNDATION 200 DELAWARE AVE STE 900 BUFFALO, NY 14202	22-2809351	IRC 501(C)(3)	50,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

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UNIVERSITY OF PITTSBURGH MEDICAL CENTER WESTERN PSYCH INST CLINIC 2300 FIFTH AVENUE PITTSBURGH, PA 15213	25-0965591	IRC 501(C)(3)	50,000				SPONSORED RESEARCH SUB-AWARD
MCMASTER UNIVERSITY 1280 MAIN STREET WEST HAMILTON L8S4L8 CA	23-7213309	IRC 501(C)(3)	48,774				SPONSORED RESEARCH SUB-AWARD

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FLORIDA ATLANTIC UNIVERSITY 777GLADESROADADM295 BOCA RATON, FL 33431	59-0917284	IRC 501(C)(3)	47,516				SPONSORED RESEARCH SUB-AWARD
CAMBRIDGE HEALTH ALLIANCE 1493 CAMBRIDGE ST CAMBRIDGE, MA 02139	04-3167608	IRC 501(C)(3)	47,302				SPONSORED RESEARCH SUB-AWARD

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UNIVERSITY OF KANSAS MEDICAL CENTER RESEARCH INSTITUTE 3901 RAINBOW BLVD KANSAS CITY, KS 66160	48-0680117	IRC 501(C)(3)	45,210				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA - SANTA CRUZ OFFICE OF SPONSORED PROJECTS 1156 HIGH STREET SANTA CRUZ, CA 95064	94-1539563	IRC 115	44,958				SPONSORED RESEARCH SUB-AWARD

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AMERICAN REPERTORY THEATRE 64 BRATTLE STREET CAMBRIDGE, MA 02138	04-2665867	IRC 501(C)(3)	44,912				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
PHILLIPS BROOKS HOUSE ASSOCIATION INC HARVARD YARD CAMBRIDGE, MA 02138	04-6046123	IRC 501(C)(3)	44,680				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

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WOODS HOLE OCEANOGRAPHIC INSTITUTION 221 OYSTER POND ROAD WOODS HOLE, MA 025431531	04-2105850	IRC 501(C)(3)	42,918				SPONSORED RESEARCH SUB-AWARD
ICAHN SCHOOL OF MEDICINE AT MOUNT SINAI ONE GUSTAVE L LEVY PLACE PO BOX 1198 NEW YORK, NY 100296574	13-6171197	IRC 501(C)(3)	42,662				SPONSORED RESEARCH SUB-AWARD

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RADIATION AND PUBLIC HEALTH PROJECT 302 W 86TH ST NEW YORK, NY 10024	13-3781719	IRC 501(C)(3)	41,650				SPONSORED RESEARCH SUB-AWARD
KAISER PERMANENTE WASHINGTON HEALTH RESEARCH INSTITUTE 1730 MINOR AVE SUITE 1600 SEATTLE, WA 981011466		EXEMPT	41,435				SPONSORED RESEARCH SUB-AWARD

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PIVOT WORKS INC 2 ATLANTIC AVE 4TH FL BOSTON, MA 02110	46-3075530	IRC 501(C)(3)	41,287				SPONSORED RESEARCH SUB-AWARD
THE FORSYTH INSTITUTE 245 FIRST STREET CAMBRIDGE, MA 02142	04-2104230	IRC 501(C)(3)	40,528				SPONSORED RESEARCH SUB-AWARD

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MOUNT HOLYOKE COLLEGE 50 COLLEGE STREET HOLYOKE, MA 01075	04-2103578	IRC 501(C)(3)	40,385				SPONSORED RESEARCH SUB-AWARD
FRANCISCAN CHILDRENS 30 WARREN STREET BRIGHTON, MA 02135	04-2156082	IRC 501(C)(3)	40,135				SPONSORED RESEARCH SUB-AWARD

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EAST BOSTON NEIGHBORHOOD HEALTH CENTER CORPORATION 10 GOVE STREET EAST BOSTON, MA 02128	23-7425849	IRC 501(C)(3)	39,993				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF KENTUCKY 410 ADMINISTRATION DRIVE LEXINGTON, KY 40506	61-6001218	IRC 115	39,043				SPONSORED RESEARCH SUB-AWARD

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PENNINGTON BIOMEDICAL RESEARCH CENTER 6400 PERKINS ROAD BATON ROUGE, LA 708084124	58-1767810	IRC 501(C)(3)	36,668				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF TEXAS CONTRACTS AND GRANTS MANAGEMENT 1100 HOLCOMBE BLVD HOUSTON, TX 77225	74-6000203	IRC 115	36,505				SPONSORED RESEARCH SUB-AWARD

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MEDICAL UNIVERSITY OF SOUTH CAROLINA 19 HAGOOD AVE SUITE 608 PO BOX 250806 CHARLESTON, SC 29425	57-6007222	IRC 115	36,288				SPONSORED RESEARCH SUB-AWARD
MCLANE RESEARCH LABORATORIES 121 BERNARD E SAINT JEAN DRIVE EAST FALMOUTH, MA 025364444	04-2784428	NOT EXEMPT	34,318				SPONSORED RESEARCH SUB-AWARD

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CINCINNATI CHILDREN'S HOSPITAL MEDICAL CENTER 3333 BURNET AVE CINCINNATI, OH 452293039	31-0833936	IRC 501(C)(3)	33,372				SPONSORED RESEARCH SUB-AWARD
BOSTON EDUCATIONAL DEVELOPMENT FOUNDATION INC 7PALMERSTREET ROXBURY, MA 02108	22-2514422	IRC 501(C)(3)	32,768				SPONSORED RESEARCH SUB-AWARD

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THE HASTINGS CENTER 21 MALCOLM GORDON ROAD GARRISON, NY 10524	13-2662222	IRC 501(C)(3)	31,694				SPONSORED RESEARCH SUB-AWARD
CENTER FOR COMMUNITY HEALTH EDUCATION RESEARCH AND SERVICE INC 360 HUNTINGTON AVE 222 YMCA BOSTON, MA 02120	04-3286409	IRC 501(C)(3)	31,365				SPONSORED RESEARCH SUB-AWARD

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THE SPAULDING REHABILITATION HOSPITAL CORPORATION 300 FIRST AVENUE CHARLESTOWN, MA 021293109	04-2551124	IRC 501(C)(3)	31,329				SPONSORED RESEARCH SUB-AWARD
JEFFERSON COUNTY DEPARTMENT OF HEALTH 1400 SIXTH AVENUE SOUTH BIRMINGHAM, AL 35233		EXEMPT	31,011				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REGENTS OF THE UNIVERSITY OF CALIFORNIA 9500 GILMAN DRIVE SAN FRANCISCO, CA 941430962	95-6006144	IRC 501(C)(3)	28,968				SPONSORED RESEARCH SUB-AWARD
ALLSTON BRIGHTON COMMUNITY DEVELOPMENT CORP 18R SHEPARD STREET BRIGHTON, MA 02135	04-2716278	IRC 501(C)(3)	28,170				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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UNIVERSITY OF ALABAMA 500 UNIVERSITY BLVD PO BOX 870136 TUSCALOOSA, AL 35401	63-6001138	IRC 115	27,027				SPONSORED RESEARCH SUB-AWARD
BUCKNELL UNIVERSITY 701 MOORE AVE LEWISBURG, PA 17837	24-0772407	IRC 501(C)(3)	27,000				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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NOMO DIAGNOSTICS INC 965 W CHICAGO AVE CHICAGO, IL 60642		NOT EXEMPT	26,986				SPONSORED RESEARCH SUB-AWARD
RUTGERS UNIVERSITY - NEW BRUNSWICK 14 COLLEGE FARM ROAD NEW BRUNSWICK, NJ 089018551	22-6001086	IRC 501(C)(3)	26,839				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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NORTHERN ARIZONA UNIVERSITY 620SKNOLES FLAGSTAFF, AZ 86011	86-0193726	IRC 501(C)(3)	26,391				SPONSORED RESEARCH SUB-AWARD
SAN DIEGO STATE UNIVERSITY 5500 CAMPANILE DRIVE SAN DIEGO, CA 92182	33-0373293	IRC 115	26,273				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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CAMBRIDGE CHAMBER OF COMMERCE 600 ONE KENDALL SQUARE CAMBRIDGE, MA 02139	04-1144780	IRC 501(C)(6)	26,150				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
UNIVERSITY OF RICHMOND 410 WESTHAMPTON WAY RICHMOND, VA 23173	54-0505965	IRC 501(C)(3)	25,489				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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REHABILITATION INSTITUTE OF CHICAGO 355 EAST ERIE CHICAGO, IL 60611	36-2256036	IRC 501(C)(3)	25,041				SPONSORED RESEARCH SUB-AWARD
FOOD FOR FREE COMMITTEE INC 11 INMAN ST CAMBRIDGE, MA 02139	22-2561771	IRC 501(C)(3)	25,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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RURAL OUTREACH CENTER PO BOX 447 EAST AURORA, NY 14052	46-0817544	IRC 501(C)(3)	25,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
SALVATION ARMY 615 SLATERS LANE ALEXANDRIA, VA 22314	22-2406433	IRC 501(C)(3)	25,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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UNITED WAY 701 N FAIRFAX ST ALEXANDRIA, VA 22314	13-1635294	IRC 501(C)(3)	25,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
WESTMINSTER ECONOMIC DEVELOPMENT INITIATIVE INC 436 GRANT STREET BUFFALO, NY 14213	20-4230463	IRC 501(C)(3)	25,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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WHITNEY MUSEUM OF AMERICAN ART 99 GANSEVOORT STREET NEW YORK, NY 10014	13-1789318	IRC 501(C)(3)	25,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
WAKE FOREST UNIVERSITY DEPARTMENT OF BIOLOGY REYNOLDA STATION WINSTONSALEM, NC 27109	56-0532138	IRC 501(C)(3)	24,929				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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UNIVERSITY OF HOUSTON 4800 CALHOUN ROAD HOUSTON, TX 77204	74-6001399	IRC 115	24,534				SPONSORED RESEARCH SUB-AWARD
THE UNIVERSITY OF MEMPHIS 3720 ALUMNI AVE MEMPHIS, TN 38152	62-0648618	IRC 115	24,142				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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PARENTEACH 1306 MAIN ST EVANSTON, IL 60202		NOT EXEMPT	23,175				SPONSORED RESEARCH SUB-AWARD
MIDDLEBURY COLLEGE 14 OLD CHAPEL ROAD MIDDLEBURY, VT 05753	03-0179298	IRC 501(C)(3)	22,896				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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AMHERST COLLEGE PO BOX 5000 CONTROLLERS OFFICE AMHERST, MA 01002	04-2103542	IRC 501(C)(3)	20,451				SPONSORED RESEARCH SUB-AWARD
DOTHOUSE HEALTH 1353 DORCHESTER AVENUE DORCHESTER, MA 02122	04-3433538	IRC 501(C)(3)	20,000				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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HEALTH FIRST FAMILY CARE CENTER 387 QUARRY STREET SUITE 100 FALL RIVER, MA 02723	04-2503444	IRC 501(C)(3)	20,000				SPONSORED RESEARCH SUB-AWARD
NICHOLS SCHOOL 1250 AMHERST ST BUFFALO, NY 14216	16-0755808	IRC 501(C)(3)	20,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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ROSWELL PARK CANCER INSTITUTE 665 ELM STREET BUFFALO, NY 14263	16-1552370	IRC 115	20,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
UNITED NATIONS CHILDRENS FUND (UNICEF) 125 MAIDEN LANE 10TH FLOOR NEW YORK, NY 10038	13-1760110	IRC 501(C)(3)	20,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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WORLD FOOD PROGRAM USA 1725 EYE STREET WASHINGTON, DC 20006	13-3843435	IRC 501(C)(3)	20,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
THE UNIVERSITY OF TOLEDO 2801 W BANCROFT ST TOLEDO, OH 43606	34-6401483	IRC 115	19,996				SPONSORED RESEARCH SUB-AWARD

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FAMILY HEALTH CENTER OF WORCESTER INC 26 QUEEN STREET WORCESTER, MA 01610	04-2485308	IRC 501(C)(3)	19,898				SPONSORED RESEARCH SUB-AWARD
INNOVATIONS FOR POVERTY ACTION 655 15TH ST NW STE 800 WASHINGTON, DC 200055705	06-1660068	IRC 501(C)(3)	19,646				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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POMONA COLLEGE PENDLETON BUILDING 150 EAST EIGHTH STREET CLAREMONT, CA 91711	95-1664112	IRC 501(C)(3)	19,320				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY AT ALBANY (STATE UNIVERSITY OF NEW YORK) OFFICE FOR RESEARCH 1400 WASHINGTON AVENUE AD 216 ALBANY, NY 12222	16-1514621	IRC 115	18,200				SPONSORED RESEARCH SUB-AWARD

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UNIVERSITY OF COLORADO DENVER HEALTH SCIENCES CENTER 4200 E NINTH AVENUE DENVER, CO 80262	84-6000555	IRC 115	18,006				SPONSORED RESEARCH SUB-AWARD
OREGON HEALTH AND SCIENCE UNIVERSITY 3181 SW SAM JACKSON PARK RD PORTLAND, OR 972393098	93-1176109	IRC 115	18,000				SPONSORED RESEARCH SUB-AWARD

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JOHN BROWN UNIVERSITY 2000 W UNIVERSITY ST SILOAM SPRINGS, AR 72761	71-0239576	IRC 501(C)(3)	17,828				SPONSORED RESEARCH SUB-AWARD
YMCA OF GREATER BOSTON 316 HUNTINGTON AVENUE BOSTON, MA 02115	04-2103551	IRC 501(C)(3)	17,500				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

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PATH 2201 WESTLAKE AVENUE SUITE 200 SEATTLE, WA 98121	91-1157127	IRC 501(C)(3)	16,615				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF IOWA 105 JESSUP HALL IOWA CITY, IA 52242	42-6004813	IRC 115	16,366				SPONSORED RESEARCH SUB-AWARD

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TEXAS TECH UNIVERSITY 2500 BROADWAY LUBBOCK, TX 79409	75-2668014	IRC 115	15,872				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MONTANA 32 CAMPUS DR MISSOULA, MO 598077159	81-6001713	IRC 115	15,553				SPONSORED RESEARCH SUB-AWARD

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CAMBRIDGE COMMUNITY CENTER 5 CALLENDER ST CAMBRIDGE, MA 02139	04-2477881	IRC 501(C)(3)	15,500				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
KAISER PERMANENTE CENTER FOR HEALTH RESEARCH OF THE NORTHWEST 1800 HARRISON STREET 16TH FLOOR OAKLAND, CA 946123433	93-0798039	IRC 501(C)(3)	15,160				SPONSORED RESEARCH SUB-AWARD

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BUFFALO PHILHARMONIC ORCHESTRA 786 DELAWARE AVENUE BUFFALO, NY 14209	16-0755739	IRC 501(C)(3)	15,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
RESIDENT SERVICES EMPOWERMENT INC 362 GREEN STREET CAMBRIDGE, MA 02139	83-2304984	IRC 501(C)(3)	15,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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THE MV3 FOUNDATION 5100 PARQUE VISTA WAY CARMICHAEL, CA 95608	85-2481994	IRC 501(C)(3)	15,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
BUNKER HILL COMMUNITY COLLEGE 250 NEW RUTHERFORD AVE BOSTON, MA 021292925	04-6002284	IRC 115	14,337				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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INDIANA UNIVERSITY FOUNDATION PO BOX 500 BLOOMINGTON, IN 47402	35-6018940	IRC 501(C)(3)	14,209				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
AVENIR HEALTH 655 WINDING BROOK DRIVE 4TH FLOOR GLASTONBURY, CT 06033	20-4816286	IRC 501(C)(3)	13,596				SPONSORED RESEARCH SUB-AWARD

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PSE HEALTHY ENERGY 1440 BROADWAY SUITE 750 OAKLAND, CA 94612	27-4364320	IRC 501(C)(3)	12,937				SPONSORED RESEARCH SUB-AWARD
WEST END HOUSE INC 105 ALLSTON STREET ALLSTON, MA 02134	04-2105825	IRC 501(C)(3)	12,500				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

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THE CITY COLLEGE OF CUNY CONVENT AVENUE AT 138TH STREET SHEPARD HALL - ROOM 16 NEW YORK, NY 10031		IRC 115	11,379				SPONSORED RESEARCH SUB-AWARD
MID-ATLANTIC PERMANENTE RESEARCH INSTITUTE 1 KAISER PLAZA SUITE 151 OAKLAND, CA 946123433	52-0954463	IRC 501(C)(3)	11,251				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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LOUISIANA STATE UNIVERSITY 231 NICHOLSON HALL BATON ROUGE, LA 708034001	72-6000848	IRC 501(C)(3)	11,027				SPONSORED RESEARCH SUB-AWARD
COLORADO SCHOOL OF PUBLIC HEALTH 13001 E 17TH PLACE BOULDER, CO 80045	84-6000555	IRC 115	11,000				SPONSORED RESEARCH SUB-AWARD

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NEIGHBORHOOD HOUSING TRUST 1 CITY HALL SQUARE BOSTON, MA 02201		GOVERNMENTAL UNIT	10,755				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
BI-STATE PRIMARY CARE ASSOCIATION 525 CLINTON STREET BOW, NH 03304	22-3061156	IRC 501(C)(3)	10,741				SPONSORED RESEARCH SUB-AWARD

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CHILDREN'S HOSPITAL OF ALABAMA 1600 7TH AVENUE SOUTH BIRMINGHAM, AL 35233	63-0307306	IRC 501(C)(3)	10,104				SPONSORED RESEARCH SUB-AWARD
AMERICAN BEIYINU ALUMNAE FOUNDATION 1024 SANTA TERESA STREET SOUTH PASADENA, CA 91030	84-2078469	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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ASIAN UNIVERSITY FOR WOMEN SUPPORT FOUNDATION PO BOX 380768 125 MT AUBURN STREET CAMBRIDGE, MA 02238	36-4483980	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
BIRCHES SCHOOL 100 BEDFORD ROAD LINCOLN, MA 01773	45-4488863	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

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BOK TOWER GARDENS 1151 TOWER BOULEVARD LAKE WALES, FL 33853	23-1352009	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
BOSTON MUSEUM OF SCIENCE 1 SCIENCE PARK BOSTON, MA 02114	04-2103916	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

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BRIGHTON MAIN STREETS 358 WASHINGTON ST BRIGHTON, MA 02135	04-3407004	IRC 501(C)(3)	10,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
CARE USA 12101 NEW HAMPSHIRE AVENUE SILVER SPRING, MD 20904	80-0791500	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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CRADLES TO CRAYONS 281 NEWTONVILLE AVENUE NEWTONVILLE, MA 02460	04-3584367	IRC 501(C)(3)	10,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
GRAND CANYON TRUST 2601 N FORT VALLEY ROAD FLAGSTAFF, AZ 86001	86-0512633	IRC 501(C)(3)	10,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

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NEW ENGLAND COUNCIL INC 98 N WASHINGTON STREET 201 BOSTON, MA 02114	04-1661090	IRC 501(C)(3)	10,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
UNITED NEGRO COLLEGE FUND 1805 7TH STREET NW WASHINGTON, DC 20001	13-1624241	IRC 501(C)(3)	10,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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WORLD CENTRAL KITCHEN INC 200 MASSACHUSETTS AVENUE WASHINGTON, DC 20001	27-3521132	IRC 501(C)(3)	10,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
ATMOSPHERIC AND ENVIRONMENTAL RESEARCH INC 131 HARTWELL AVE LEXINGTON, MA 021393794	04-2608324	NOT EXEMPT	9,975				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
INSTITUTE FOR PROTEIN INNOVATION 4 BLACKFAN CIRCLE SUITE 921 BOSTON, MA 021155727	81-3250208	IRC 501(C)(3)	9,077				SPONSORED RESEARCH SUB-AWARD
MISSION HILL MAIN STREETS INC 1534 TREMONT STREET ROXBURY, MA 02120	04-3400164	IRC 501(C)(3)	9,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VIDEOLINK INC 1230 WASHINGTON STREET WEST NEWTON, MA 02465		NOT EXEMPT	8,200				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
HEALTHPARTNERS INSTITUTE 8170 33RD AVE SOUTH BLOOMINGTON, MN 554254516	41-1670163	IRC 501(C)(3)	8,037				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MOUNT AUBURN HOSPITAL 330 MOUNT AUBURN ST CAMBRIDGE, MA 02138	04-2103606	IRC 501(C)(3)	8,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
ROSE FITZGERALD KENNEDY GREENWAY CONSERVANCY INC 185 KNEELAND STREET BOSTON, MA 02111	20-1678932	IRC 501(C)(3)	8,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JACKSON MANN COMMUNITY CENTER 500 CAMBRIDGE STREET ALLSTON, MA 02134	04-2589717	IRC 501(C)(3)	7,500				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
REGENTS OF THE UNIVERSITY OF CALIFORNIA - IRVINE OFFICE OF RESEARCH GRAD STUDIES 155 ADMIN BUILDING IRVINE, CA 92697	95-2226406	IRC 115	7,454				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF ARKANSAS 1 UNIVERSITY OF ARKANSAS FAYETTEVILLE, AR 72701	71-6003252	EXEMPT	7,304				SPONSORED RESEARCH SUB-AWARD
SOUTHERN CALIFORNIA PERMANENTE MEDICAL GROUP KAISER PERMANENTE RESEARCH DEPARTMENT OF RESEARCH EVALUATION PASADENA, CA 91101	93-0798039	IRC 501(C)(3)	7,183				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MASS GENERAL BRIGHAM 800 BOYLSTON STREET BOSTON, MA 02199	04-3230035	IRC 501(C)(3)	7,097				SPONSORED RESEARCH SUB-AWARD
SAINT FRANCIS HOUSE INC PO BOX 430 NEW LONDON, CT 06320	06-1556267	IRC 501(C)(3)	7,051				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GRAPEVINE RELIEF AND COMMUNITY EXCHANGE PO BOX 412 GRAPEVINE, TX 76099	75-2195702	IRC 501(C)(3)	6,700				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
MASSACHUSETTS AVENUE BAPTIST CHURCH 146 HAMPSHIRE STREET CAMBRIDGE, MA 02139		EXEMPT	6,690				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
METROPORT MEALS ON WHEELS PO BOX 204 ROANOKE, TX 76262	75-2298847	IRC 501(C)(3)	6,596				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS
TULANE UNIVERSITY SCHOOL OF MEDICINE 1430 TULANE AVE SL31 NEW ORLEANS, LA 70112	72-6034234	IRC 501(C)(3)	6,481				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MPL SYSTEMS 28 TERAPIS STREET ALLSTON, MA 02134		NOT EXEMPT	6,300				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA WHARTON SCHOOL 3451 WALNUT STREET PHILADELPHIA, PA 19104	23-1352685	IRC 501(C)(3)	6,200				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOSTON VA RESEARCH INSTITUTE INC 5 POST OFFICE SQUARE BOSTON, MA 02109	04-3081524	IRC 501(C)(3)	6,004				SPONSORED RESEARCH SUB-AWARD
BOSTON SYMPHONY ORCHESTRA INC 301 MASSACHUSETTS AVE BOSTON, MA 02115	04-2103550	IRC 501(C)(3)	6,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CAMBRIDGE CAMPING ASSOCIATION 99 BISHOP ALLEN DRIVE CAMBRIDGE, MA 02138	04-6002073	IRC 501(C)(3)	6,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
CORA (COMMUNITY OVERCOMING RELATIONSHIP ABUSE) 2211 PALM AVENUE SAN MATEO, CA 94403	94-2481188	IRC 501(C)(3)	6,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FENWAY COMMUNITY DEVELOPMENT CORPORATION 70 BURBANK STREET BOSTON, MA 02115	04-2666507	IRC 501(C)(3)	6,000				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
RECTOR WARDENS AND VESTRYMEN TRINITY CHURCH 33 MERCER STREET PRINCETON, MI 48001	21-0647707	IRC 501(C)(3)	6,000				DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AGASSIZ BALDWIN COMMUNITY 20 SACRAMENTO STREET CAMBRIDGE, MA 02138	04-2862401	IRC 501(C)(3)	5,500				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS
CRIMSON KEY SOCIETY 1350 MASSACHUSETTS AVENUE CAMBRIDGE, MA 02138		EXEMPT	5,500				COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

GRADUATE TUITION FEES GRANTS	9810	259,525,249			
GRADUATE TUITION FEES GRANTS	9810	259,525,249			
UNDERGRAD. TUITION, FEES, STIP. GRANTS	4378	225,507,857			
GRADUATE STUDENT STIPEND GRANTS	6982	101,979,752			
STIPENDS - POST-DOC. STUDENTS FELLOWS	240	31,063,049			
OTHER STUDENT GRANTS, PRIZES AWARDS	5844	28,503,217			

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

GRANTS AWARDS TO NON-HARVARD INDIV.	1202	15,716,858		
GRANTS AWARDS TO NON-HARVARD INDIV.	1202	15,716,858		
STUDENT LOAN REPAYMENT PROGRAMS FORGIVEN LOANS	713	10,097,473		
OTHER UNDERGRADUATE GRANTS, PRIZES AWARDS	1833	6,185,717		
TRAINING GRANTS	9	116,854		

Schedule J
(Form 990)

Compensation Information

OMB No. 1545-0047
2021
Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Department of the Treasury
Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I Questions Regarding Compensation

	Yes	No								
<p>1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> First-class or charter travel</td> <td><input checked="" type="checkbox"/> Housing allowance or residence for personal use</td> </tr> <tr> <td><input checked="" type="checkbox"/> Travel for companions</td> <td><input type="checkbox"/> Payments for business use of personal residence</td> </tr> <tr> <td><input checked="" type="checkbox"/> Tax idemnification and gross-up payments</td> <td><input checked="" type="checkbox"/> Health or social club dues or initiation fees</td> </tr> <tr> <td><input type="checkbox"/> Discretionary spending account</td> <td><input checked="" type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)</td> </tr> </table>	<input checked="" type="checkbox"/> First-class or charter travel	<input checked="" type="checkbox"/> Housing allowance or residence for personal use	<input checked="" type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence	<input checked="" type="checkbox"/> Tax idemnification and gross-up payments	<input checked="" type="checkbox"/> Health or social club dues or initiation fees	<input type="checkbox"/> Discretionary spending account	<input checked="" type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)		
<input checked="" type="checkbox"/> First-class or charter travel	<input checked="" type="checkbox"/> Housing allowance or residence for personal use									
<input checked="" type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence									
<input checked="" type="checkbox"/> Tax idemnification and gross-up payments	<input checked="" type="checkbox"/> Health or social club dues or initiation fees									
<input type="checkbox"/> Discretionary spending account	<input checked="" type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)									
<p>b If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain</p>	1b Yes									
<p>2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?</p>	2 Yes									
<p>3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.</p> <table border="0"> <tr> <td><input checked="" type="checkbox"/> Compensation committee</td> <td><input type="checkbox"/> Written employment contract</td> </tr> <tr> <td><input checked="" type="checkbox"/> Independent compensation consultant</td> <td><input checked="" type="checkbox"/> Compensation survey or study</td> </tr> <tr> <td><input checked="" type="checkbox"/> Form 990 of other organizations</td> <td><input checked="" type="checkbox"/> Approval by the board or compensation committee</td> </tr> </table>	<input checked="" type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract	<input checked="" type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study	<input checked="" type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee				
<input checked="" type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract									
<input checked="" type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study									
<input checked="" type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee									
<p>4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:</p> <p>a Receive a severance payment or change-of-control payment?</p> <p>b Participate in, or receive payment from, a supplemental nonqualified retirement plan?</p> <p>c Participate in, or receive payment from, an equity-based compensation arrangement?</p> <p>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.</p>	4a Yes	4b Yes								
	4c	No								
<p>Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.</p> <p>5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:</p> <p>a The organization?</p> <p>b Any related organization?</p> <p>If "Yes," on line 5a or 5b, describe in Part III.</p>	5a	5b								
		No								
<p>6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:</p> <p>a The organization?</p> <p>b Any related organization?</p> <p>If "Yes," on line 6a or 6b, describe in Part III.</p>	6a	6b								
		No								
<p>7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.</p>	7 Yes									
<p>8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.</p>	8	No								
<p>9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?</p>	9									

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
Schedule J, Part I, Line 1a First-class or charter travel	UNIVERSITY TRAVEL POLICY PROHIBITS FIRST CLASS TRAVEL EXCEPT IN LIMITED CIRCUMSTANCES. IN ACCORDANCE WITH THIS POLICY, ONE OFFICER AND ONE KEY EMPLOYEE TRAVELED FIRST CLASS ON A SMALL NUMBER OF TRIPS DURING THE YEAR. TRAVEL EXPENSES ARE INCURRED FOR UNIVERSITY BUSINESS PURPOSES AND ARE THEREFORE NOT TREATED AS TAXABLE COMPENSATION.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
Schedule J, Part I, Line 1a Travel for companions	UNIVERSITY TRAVEL POLICY ALLOWS FOR REIMBURSEMENT OF TRAVEL EXPENSES INCURRED BY COMPANION TRAVELERS WHEN THE COMPANION HAS A SIGNIFICANT ROLE IN THE BUSINESS PROCEEDINGS, OR MAKES AN IMPORTANT CONTRIBUTION TO THE SUCCESS OF AN EVENT. IN ACCORDANCE WITH THIS POLICY, THE UNIVERSITY REIMBURSED ONE OFFICER FOR COMPANION TRAVEL DURING THE YEAR. IN THESE LIMITED CIRCUMSTANCES, THE REIMBURSEMENT OF COMPANION AND FAMILY MEMBER TRAVEL EXPENSES WAS A LEGITIMATE BUSINESS EXPENSE FOR THE UNIVERSITY AND THEREFORE IT WAS NOT REPORTED IN THE EMPLOYEES' TAXABLE COMPENSATION.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
Schedule J, Part I, Line 1a Tax indemnification and gross-up payments	THE UNIVERSITY ELECTED TO MAKE GROSS-UP PAYMENTS RELATED TO BONUSES, REIMBURSEMENTS, HOUSING ALLOWANCES, AND GIFTS. ONE HIGHEST COMPENSATED EMPLOYEE, TWO OFFICERS AND TWO FORMER OFFICERS RECEIVED THIS BENEFIT PURSUANT TO UNIVERSITY INTERNAL REVIEW PROCESSES.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
Schedule J, Part I, Line 1a Housing allowance or residence for personal use	<p>THE UNIVERSITY PROVIDES PRESIDENT BACOW WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY. THE TOTAL ESTIMATED VALUE OF THE PERSONAL USE OF THE RESIDENCE IS \$218,679 AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. THE UNIVERSITY PROVIDES PROVOST GARBER WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY. THE TOTAL ESTIMATED VALUE OF THE ANNUAL PERSONAL USE OF THE RESIDENCE IS \$148,167 AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. HARVARD BUSINESS SCHOOL (HBS) PROVIDES DEAN DATAR WITH A RESIDENCE IN ALLSTON AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF HBS. THE TOTAL ESTIMATED VALUE OF THE ANNUAL PERSONAL USE OF THE RESIDENCE IS \$74,661 AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. PLEASE NOTE THE ESTIMATED VALUE OF PERSONAL USE IS BASED ON PARTIAL YEAR USE. DUE TO TURNOVER, DEAN DATAR LIVED IN THE RESIDENCE AS OF APRIL 21, 2021. THE FACULTY OF ARTS AND SCIENCES (FAS) PROVIDES DEAN GAY WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF FAS. THE TOTAL ESTIMATED VALUE OF THE ANNUAL PERSONAL USE OF THE RESIDENCE IS \$167,886 AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. TWO OFFICERS, ONE KEY EMPLOYEE, AND ONE HIGHEST COMPENSATED EMPLOYEE RECEIVED A HOUSING ALLOWANCE. THIS AMOUNT IS INCLUDED IN THE EMPLOYEES' TAXABLE COMPENSATION AND IS REPORTED ON SCHEDULE J, PART II, COLUMN B (III) AS OTHER REPORTABLE COMPENSATION. THE UNIVERSITY FOLLOWS WRITTEN GUIDELINES ON HOUSING ALLOWANCES, WHICH ARE OFFERED ON A LIMITED BASIS TO SENIOR FACULTY AND SENIOR ADMINISTRATORS.</p>

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
Schedule J, Part I, Line 1a Health or social club dues or initiation fees	PURSUANT TO THE BUSINESS EXPENSE REIMBURSEMENT POLICY THE UNIVERSITY PAID HARVARD CLUB DUES FOR ONE OFFICER . THIS IS A NONTAXABLE BUSINESS EXPENSE IN FURTHERANCE OF ALUMNI RELATIONS AND DEVELOPMENT.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
Schedule J, Part I, Line 1a Personal services	DURING THE PERFORMANCE OF REGULAR UNIVERSITY DUTIES, A UNIVERSITY EMPLOYEE MAY, ON OCCASION, PERFORM INCIDENTAL PERSONAL SERVICES FOR THE PRESIDENT (E.G., PURCHASING OF SMALL HOUSEHOLD ITEMS, WITH THE COST OF SUCH ITEMS REIMBURSED IN FULL BY THE PRESIDENT). THE UNIVERSITY REGARDS SUCH SERVICES AS A NONTAXABLE "DE MINIMIS" FRINGE BENEFIT.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
Schedule J, Part I, Line 4a Severance or change-of-control payment	BRUCE HAY RECEIVED A PAYMENT OF \$532,145 PURSUANT TO A SEPARATION AGREEMENT. THIS PAYMENT IS REPORTED IN PART II, COLUMN B(III) OTHER REPORTABLE COMPENSATION. ANNE MARGULIES AND MARILYN HAUSAMMANN, TWO FORMER OFFICERS, RECEIVED PAYMENTS OF \$466,140 AND \$415,002, RESPECTIVELY, PURSUANT TO THE 2020 VERIP PROGRAM. THESE PAYMENTS ARE REPORTED IN PART II, COLUMN B(III) OTHER REPORTABLE COMPENSATION. THESE PAYMENTS WERE PREVIOUSLY REPORTED AS RETIREMENT AND OTHER DEFERRED COMPENSATION IN PART II, COLUMN C OF PRIOR FORM 990. THESE AMOUNTS ARE, THEREFORE, REPORTED IN THIS YEAR'S PART II, COLUMN F. THE PURPOSE OF COLUMN F IS TO ALERT THE READER THAT THE LISTED COMPENSATION IS REPORTED TWICE. FIRST IN THE YEAR CREDITED AND AGAIN IN THE YEAR PAID.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
Schedule J, Part I, Line 4b Supplemental nonqualified retirement plan	THE 2020 VERIP PROGRAM WAS AN EARLY RETIREMENT INCENTIVE PROGRAM THAT THE UNIVERSITY MADE AVAILABLE TO ALL EMPLOYEES WHO MET CERTAIN CRITERIA. ELIGIBLE EMPLOYEES HAD A FALL 2020 DEADLINE TO ACCEPT THE 2020 VERIP PACKAGE AND THEN WERE REQUIRED TO RETIRE NO LATER THAN THE FOLLOWING JUNE 2021. PARTICIPANTS WOULD RECEIVE PAYMENTS THROUGH THE PROGRAM UPON THEIR RETIREMENT DATE. TWO FORMER OFFICERS, ANNE MARGULIES AND MARILYN HAUSAMMANN, ACCEPTED THIS PACKAGE AND RECEIVED PAYMENTS OF \$466,140 AND \$415,002, RESPECTIVELY, WHICH HAVE BEEN REPORTED IN PART II, COLUMN B(III) OTHER REPORTABLE COMPENSATION. THESE PAYMENTS WERE PREVIOUSLY REPORTED AS RETIREMENT AND OTHER DEFERRED COMPENSATION IN PART II, COLUMN C OF PRIOR FORM 990 AND, THEREFORE, ARE REPORTED IN THIS YEAR'S PART II, COLUMN F.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
Schedule J, Part I, Line 7 Non-fixed payments	THE UNIVERSITY OFFERS INCENTIVE COMPENSATION FOR OUTSTANDING PERFORMANCE. BONUS AND INCENTIVE PAYMENTS FOR OFFICERS, KEY EMPLOYEES AND HIGHEST COMPENSATED EMPLOYEES ARE LISTED IN PART II, COLUMN (B)(II).

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
Schedule J, Part I, Line 3 COMPENSATION REVIEW PROCESS:	SEE SCHEDULE O "COMPENSATION REVIEW PROCESS" FOR A DISCUSSION OF THE METHODS USED TO ESTABLISH THE PRESIDENT'S COMPENSATION.

Additional Data

Software ID: 21014044
Software Version: 2021v4.2
EIN: 04-2103580
Name: President and Fellows of Harvard College

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1DREW GILPIN FAUST	(i)	358,305	0	23,777	36,360	27,861	446,303	0
SEE SCHEDULE O	(ii)	0	0	0	0	0	0	0
11LAWRENCE S BACOW	(i)	1,021,179	0	27,806	36,360	244,855	1,330,200	0
FELLOW/PRESIDENT	(ii)	0	0	0	0	0	0	0
2KAREN GORDON MILLS	(i)	162,636	0	9,396	18,301	14,118	204,451	0
FELLOW; SENIOR FELLOW AT HBS	(ii)	0	0	0	0	0	0	0
3ANNE H MARGULIES	(i)	175,563	0	541,333	22,710	10,987	750,593	466,140
V.P. AND CHIEF INFORMATION OFFICER UNTIL 05/31/21	(ii)	0	0	0	0	0	0	0
4MARILYN M HAUSAMMANN	(i)	153,731	0	508,860	19,436	10,930	692,957	415,002
V.P. FOR HUMAN RESOURCES UNTIL 05/31/21	(ii)	0	0	0	0	0	0	0
5ALAN M GARBER	(i)	686,209	40,000	5,288	36,360	178,302	946,159	0
PROVOST	(ii)	0	0	0	0	0	0	0
6BRIAN LEE	(i)	660,422	16,500	103,742	36,360	30,854	847,878	0
V.P. FOR ALUMNI AFFAIRS AND DEVELOPMENT	(ii)	0	0	0	0	0	0	0
7KATHERINE N LAPP	(i)	671,677	40,000	24,769	36,360	11,033	783,839	0
EXECUTIVE VICE PRESIDENT	(ii)	0	0	0	0	0	0	0
8DIANE LOPEZ	(i)	590,486	21,500	5,771	36,608	24,731	679,096	0
V.P. AND GENERAL COUNSEL	(ii)	0	0	0	0	0	0	0
9THOMAS J HOLLISTER	(i)	520,119	1,500	23,176	36,360	32,779	613,934	0
V.P. FOR FINANCE AND C.F.O.	(ii)	0	0	0	0	0	0	0
10PAUL ANDREW	(i)	485,734	11,500	355	36,360	26,464	560,413	0
V.P. PUBLIC AFFAIRS AND COMM.	(ii)	0	0	0	0	0	0	0
11MEREDITH WEENICK	(i)	451,667	1,500	20,013	36,360	9,657	519,197	0
V.P. FOR CAMPUS SERVICES	(ii)	0	0	0	0	0	0	0
12MARC L GOODHEART	(i)	398,254	11,500	20,851	36,724	29,294	496,623	0
V.P. AND SECRETARY OF THE UNIVERSITY	(ii)	0	0	0	0	0	0	0
13MARTHA WHITEHEAD	(i)	359,064	21,500	20,631	36,360	23,598	461,153	0
V.P. FOR THE HARVARD LIBRARY	(ii)	0	0	0	0	0	0	0
14MANUEL CUEVAS-TRISAN	(i)	174,548	76,511	14,619	20,725	10,698	297,101	0
V.P. FOR HUMAN RESOURCES AS OF 08/02/21	(ii)	0	0	0	0	0	0	0
15KLARA JELINKOVA	(i)	137,126	36,202	27,767	14,279	10,792	226,166	0
V.P. AND CHIEF INFORMATION OFFICER AS OF 09/13/21	(ii)	0	0	0	0	0	0	0
16NITIN NOHRIA	(i)	731,757	0	29,497	36,360	28,118	825,732	0
SEE SCHEDULE O	(ii)	0	0	0	0	0	0	0
17MICHAEL D SMITH	(i)	341,463	0	155,827	36,360	26,600	560,250	0
SEE SCHEDULE O	(ii)	0	0	0	0	0	0	0
18JEFFREY S FLIER	(i)	395,074	0	20,501	36,360	30,515	482,450	0
SEE SCHEDULE O	(ii)	0	0	0	0	0	0	0
19BARBARA J MCNEIL	(i)	388,496	0	32,613	36,360	3,543	461,012	0
SEE SCHEDULE O	(ii)	0	0	0	0	0	0	0

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees								
(A) Name and Title		(B) Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
2 SRIKANT M DATAR	(i)	748,710	10,000	82,928	36,360	104,660	982,658	0
DEAN, FACULTY OF BUSINESS AS OF 01/01/21	(ii)	0	0	0	0	0	0	0
1 GEORGE Q DALEY	(i)	850,634	20,000	22,554	36,360	590	930,138	0
DEAN, FACULTY OF MEDICINE	(ii)	0	0	0	0	0	0	0
2 CLAUDINE GAY	(i)	613,025	20,000	13,024	36,360	196,670	879,079	0
DEAN, FACULTY OF ARTS SCIENCES	(ii)	0	0	0	0	0	0	0
3 DAVID J MALAN	(i)	389,856	0	1,160,662	36,360	10,869	1,597,747	0
FACULTY	(ii)	0	0	0	0	0	0	0
4 VILANGADU G NARAYANAN	(i)	390,904	30,000	326,470	36,360	34,691	818,425	0
FACULTY	(ii)	40,000	0	0	0	0	40,000	0
5 BRUCE L HAY	(i)	262,415	0	534,300	33,140	20,939	850,794	0
FACULTY	(ii)	0	0	0	0	0	0	0
6 JANICE H HAMMOND	(i)	465,064	65,000	253,114	36,360	13,855	833,393	0
FACULTY	(ii)	0	0	0	0	0	0	0
7 LINDA A HILL	(i)	472,250	15,000	224,912	36,360	321	748,843	0
FACULTY	(ii)	81,000	0	0	0	0	81,000	0

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

**Schedule K
(Form 990)**

Supplemental Information on Tax-Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

**Open to Public
Inspection**

Department of the Treasury
Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Employer identification number

04-2103580

Part I Bond Issues

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
							Yes	No	Yes	No	Yes	No
A	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	01-15-2004	103,670,000	SERIES R 1-5 (SEE PART VI)		X		X		X
B	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	04-14-2005	13,490,000	SERIES R 6 (SEE PART VI)		X		X		X
C	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	04-03-2006	14,040,000	SERIES R 7 (SEE PART VI)		X		X		X
D	Massachusetts Development Finance Agency	04-3431814	57584XYD7	10-20-2016	1,930,251,069	Series 2016A (See Part VI)		X		X		X

Part II Proceeds

		A		B		C		D	
1	Amount of bonds retired	10,280,000		1,450,000		4,720,000		78,350,000	
2	Amount of bonds legally defeased	0		0		0		0	
3	Total proceeds of issue	103,670,000		13,491,079		14,043,650		2,003,010,338	
4	Gross proceeds in reserve funds	0		0		0		0	
5	Capitalized interest from proceeds	0		0		0		0	
6	Proceeds in refunding escrows	0		0		0		0	
7	Issuance costs from proceeds	0		0		0		8,221,984	
8	Credit enhancement from proceeds	0		0		0		0	
9	Working capital expenditures from proceeds	0		0		0		0	
10	Capital expenditures from proceeds	0		0		0		0	
11	Other spent proceeds	103,670,000		13,491,079		14,043,650		1,994,788,354	
12	Other unspent proceeds	0		0		0		0	
13	Year of substantial completion								
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue of tax-exempt bonds (or, if issued prior to 2020, a current refunding issue)?	X		X		X			X
15	Were the bonds issued as part of an advance refunding issue of taxable bonds (or, if issued prior to 2020, an advance refunding issue)?		X		X		X	X	
16	Has the final allocation of proceeds been made?	X		X		X		X	
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X	

Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?								X
2 Are there any lease arrangements that may result in private business use of bond-financed property?							X	
3a Are there any management or service contracts that may result in private business use of bond-financed property?							X	
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?							X	
c Are there any research agreements that may result in private business use of bond-financed property?							X	
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?							X	
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶							0.06 %	
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ▶							0.01 %	
6 Total of lines 4 and 5	0 %		0 %		0 %		0.07 %	
7 Does the bond issue meet the private security or payment test?								X
8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?							X	
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of.							0.28 %	
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?							X	
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X		X		X		X	

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		X		X		X
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?		X		X		X		X
b Exception to rebate?	X		X		X		X	
c No rebate due?		X		X		X		X
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?	X		X		X			X

Part IV Arbitrage (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X		X
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
7 Has the organization established written procedures to monitor the requirements of section 148?	X		X		X		X	

Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X		X		X	

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

Return Reference	Explanation
Schedule K, Part I BOND ISSUES:	COLUMNS A AND B, GENERAL NOTE: THE MASSACHUSETTS HEALTH AND EDUCATIONAL FACILITIES AUTHORITY (EIN: 04-2456011) WAS THE ORIGINAL ISSUER OF THE FOLLOWING ISSUES LISTED ON THIS SCHEDULE: SERIES R 1-5, SERIES R 6, AND SERIES R 7. IT WAS MERGED INTO THE MASSACHUSETTS DEVELOPMENT FINANCE AGENCY (EIN: 04-3431814) ON OCTOBER 1, 2010.

Return Reference	Explanation
Schedule K, Part II, Line 3 PROCEEDS:	GENERAL NOTE: THE DIFFERENCE BETWEEN AMOUNTS REPORTED IN LINE 3 OF PART II AND IN COLUMN E OF PART I REPRESENTS INVESTMENT EARNINGS, EXCEPT IN THE CASE OF COMMERCIAL PAPER ISSUES (SERIES EE) FOR WHICH LINE 3 OF PART II REPRESENTS THE BALANCE OUTSTANDING ON JUNE 30 AND COLUMN E OF PART I REPRESENTS THE FULL AUTHORIZED AMOUNT OF THE COMMERCIAL PAPER PROGRAM

Return Reference	Explanation
Schedule K, Part III PRIVATE BUSINESS USE:	COLUMNS A-C (SERIES R1-5, R6, AND R7): THESE BONDS WERE ISSUED SOLELY TO REFUND PRE-JANUARY 1, 2003 ISSUES AND ARE NOT SUBJECT TO PART III REPORTING.

Return Reference	Explanation
Schedule K, Part IV, Line 2c ARBITRAGE:	COLUMN D (SERIES 2016A): THE REBATE COMPUTATION WAS PERFORMED IN MAY 2021 AS OF JUNE 30, 2021. NO REBATE WAS DUE.

Return Reference	Explanation
Schedule K, Part I, Column (f) DESCRIPTION OF PURPOSE	<p>ROW A (SERIES R 1-5), COLUMN F: SERIES R, TRANCHE 1-5 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES: SERIES A (7/1/72), SERIES B (7/1/73), SERIES C (4/7/76), SERIES D (6/23/77), SERIES I (5/7/85), SERIES M (2/6/91), SERIES N (9/1/91), SERIES P (6/13/95), SERIES Q-1 (8/29/96), SERIES Q-2 (9/2/97), SERIES Q-3 (9/15/98), SERIES Z (10/1/00), AND SERIES AA (10/4/01). ROW B (SERIES R 6), COLUMN F: SERIES R, TRANCHE 6 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES: SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01). ROW C (SERIES R 7), COLUMN F: SERIES R, TRANCHE 7 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES: SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01). ROW D (SERIES 2016A), COLUMN F: SERIES 2016A WAS ISSUED TO ADVANCE REFUND SERIES 2008B, ISSUED 6/10/08; AND ADVANCE REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES: SERIES 2009A (1/7/09), SERIES 2010A (1/20/10), AND 2010B (11/17/10). ROW A (SERIES 2020A), COLUMN F: SERIES 2020A WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 12/11/18, 12/19/18, 1/9/19 AND 11/19/19 FOR THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY: (I) CONSTRUCTION OF A SCIENCE AND ENGINEERING BUILDING LOCATED AT 150 WESTERN AVE, ALLSTON; (II) RENOVATION OF LOWELL HOUSE, LOCATED AT 10 HOLYOKE PL, CAMBRIDGE (III) RENOVATION OF SMITH CAMPUS CENTER, LOCATED AT 75 MT AUBURN ST, CAMBRIDGE, (IV) RENOVATION OF THE ARTHUR M SACKLER BUILDING, LOCATED AT 485 BROADWAY, CAMBRIDGE, (V) RENOVATION OF SOLDIERS FIELD PARK HOUSING COMPLEX, BUILDING 3, LOCATED AT 111 WESTERN AVE, ALLSTON ROW B (SERIES 2022B), COLUMN F: SERIES 2020A WAS ISSUED TO FUND THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY: (I) CONSTRUCTION OF A SCIENCE AND ENGINEERING BUILDING LOCATED AT 150 WESTERN AVE, ALLSTON; (II) RENOVATION OF ADAMS HOUSE CLAVERLY HALL, LOCATED AT 63 MT AUBURN ST, CAMBRIDGE, (III) RENOVATION OF ADAMS HOUSE RANDOLPH HALL, LOCATED AT 53BOW ST, CAMBRIDGE, (IV) RENOVATION OF SOLDIERS FIELD PARK HOUSING COMPLEX, BUILDING 3, LOCATED AT 111 WESTERN AVE, ALLSTON, (V) RENOVATION OF SOLDIERS FIELD PARK HOUSING COMPLEX, BUILDING 1, LOCATED AT 111 WESTERN AVE, ALLSTON. A PORTION OF THE 2022B PROCEEDS WAS USED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 12/1/21 TO FINANCE THE PROJECTS ABOVE, AND THE REMAINDER WAS APPLIED DIRECTLY TO PROJECT FINANCING.</p>

Return Reference	Explanation
Schedule K, Part IV, Line 2c COLUMN D	Issuer name: Massachusetts Development Finance Agency The calculation for computing no rebate due was performed on 06/30/2021

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

**Schedule K
(Form 990)**

Supplemental Information on Tax-Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I Bond Issues

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
							Yes	No	Yes	No	Yes	No
A	Massachusetts Development Finance Agency	04-3431814	57584YZP7	04-29-2020	452,031,430	Series 2020A (See Part VI)		X		X		X
B	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57584Y2Y4	05-17-2022	249,994,550	Series 2022B (See Part VI)		X		X		X

Part II Proceeds

		A		B		C		D	
1	Amount of bonds retired	0		0					
2	Amount of bonds legally defeased	0		0					
3	Total proceeds of issue	452,091,079		250,006,820					
4	Gross proceeds in reserve funds	0		0					
5	Capitalized interest from proceeds	0		0					
6	Proceeds in refunding escrows	0		0					
7	Issuance costs from proceeds	2,091,079		1,327,659					
8	Credit enhancement from proceeds	0							
9	Working capital expenditures from proceeds	0		0					
10	Capital expenditures from proceeds	0		139,801,025					
11	Other spent proceeds	450,000,000		100,000,000					
12	Other unspent proceeds	0		8,878,136					
13	Year of substantial completion	2021		2023					
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue of tax-exempt bonds (or, if issued prior to 2020, a current refunding issue)?	X		X					
15	Were the bonds issued as part of an advance refunding issue of taxable bonds (or, if issued prior to 2020, an advance refunding issue)?		X		X				
16	Has the final allocation of proceeds been made?	X			X				
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X					

Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X				
2 Are there any lease arrangements that may result in private business use of bond-financed property?	X		X					
3a Are there any management or service contracts that may result in private business use of bond-financed property?	X		X					
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	X		X					
c Are there any research agreements that may result in private business use of bond-financed property?	X		X					
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	X		X					
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶	0 %		0 %					
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ▶	0 %		0 %					
6 Total of lines 4 and 5	0 %		0 %					
7 Does the bond issue meet the private security or payment test?		X		X				
8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X		X				
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of.								
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X		X					

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		X				
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?	X		X					
b Exception to rebate?	X		X					
c No rebate due?		X		X				
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?		X		X				

Part IV Arbitrage (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X				
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X				
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X		X				
7 Has the organization established written procedures to monitor the requirements of section 148?	X		X					

Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X					

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

Schedule L (Form 990) Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 2021 Open to Public Inspection

Name of the organization President and Fellows of Harvard College

Employer identification number 04-2103580

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

Table with 4 main columns: (a) Name of disqualified person, (b) Relationship between disqualified person and organization, (c) Description of transaction, (d) Corrected? (Yes/No)

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958.
3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization.

Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

Table with 9 main columns: (a) Name of interested person, (b) Relationship with organization, (c) Purpose of loan, (d) Loan to or from the organization? (To/From), (e) Original principal amount, (f) Balance due, (g) In default? (Yes/No), (h) Approved by board or committee? (Yes/No), (i) Written agreement? (Yes/No)

Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

Table with 5 main columns: (a) Name of interested person, (b) Relationship between interested person and the organization, (c) Amount of assistance, (d) Type of assistance, (e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) BHARAT ANAND	FAMILY MEMBER OF NITIN NOHRIA, FORMER KEY EMPLOYEE	1,035,599	EMPLOYMENT COMPENSATION		No
(2) DR AMY EDMONDSON	FAMILY MEMBER OF GEORGE DALEY, KEY EMPLOYEE	605,563	EMPLOYMENT COMPENSATION		No
(3) DR SOHEYLA GHARIB	FAMILY MEMBER OF WILLIAM F. LEE, FELLOW	435,986	EMPLOYMENT COMPENSATION		No
(4) RICHARD T LEE	FAMILY MEMBER OF WILLIAM F. LEE, FELLOW	367,482	EMPLOYMENT COMPENSATION		No
(5) CATHERINE LEE SMITH	FAMILY MEMBER OF WILLIAM F. LEE, FELLOW	224,709	EMPLOYMENT COMPENSATION		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference	Explanation
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SCHEDULE M
(Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

▶ **Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.**
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I **Types of Property**

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art	X	64	0	NONE
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications	X		0	Other
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes	X	1	0	Other
8 Intellectual property				
9 Securities—Publicly traded	X	952	90,891,946	Market value
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests	X	4	7,141,094	Other - APPRAISED VALUE/FMV
12 Securities—Miscellaneous	X	1	5,000	Other - APPRAISED VALUE/FMV
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (LIFE INSURANCE, BITCOIN)	X	2	54,504	Other - APPRAISED VALUE/FMV
26 Other ▶ (OIL GAS INTEREST)	X	2	27,298	Other - APPRAISED VALUE/FMV
27 Other ▶ (EQUIPMENT/FURNITURE)	X	3	0	Other
28 Other ▶ (CERAMIC MATERIALS, BRICKS)	X	2	0	Other

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29 25

		Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?	No		
b If "Yes," describe the arrangement in Part II.			
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	Yes		
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	Yes		
b If "Yes," describe in Part II.			
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.			

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
Schedule M, Part I COLUMN (B):	THE UNIVERSITY IS REPORTING THE NUMBER OF CONTRIBUTIONS RECEIVED.
Schedule M, Part I, Line 33 EXPLANATION OF REVENUES NOT REPORTED	SFAS 116 PROVIDES THAT CONTRIBUTIONS OF WORKS OF ART, HISTORICAL TREASURES, AND SIMILAR ASSETS NEED NOT BE RECOGNIZED AS REVENUES AND CAPITALIZED IF THE DONATED ITEMS ARE ADDED TO COLLECTIONS THAT ARE HELD FOR PUBLIC EXHIBITION, EDUCATION, OR RESEARCH IN FURTHERANCE OF PUBLIC SERVICE RATHER THAN FINANCIAL GAIN. THE UNIVERSITY DOES NOT REPORT REVENUES FOR GIFTS-IN-KIND INTENDED FOR DISPLAY OR IMMATERIAL AMOUNTS. THE FOLLOWING IS THE TEXT OF THE FOOTNOTE DESCRIBING COLLECTIONS FROM THE UNIVERSITY'S FINANCIAL STATEMENTS: "THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES CONTAINS PRICELESS WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS. THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICE. THEY ARE NEITHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCUMBERED IN ANY MANNER. ACCORDINGLY, SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES. NOT ALL GIFTS ARE ART GIVEN WITH THE INTENTION OF BEING DISPLAYED. THERE MAY BE INSTANCES WHERE A GIFT OF ART IS MADE WITH THE PURPOSE OF BEING SOLD AND THE PROCEEDS BENEFITING A SPECIFIC PURPOSE OR UNIT AT THE UNIVERSITY. IN SUCH CASES, THE SALE PROCEEDS WOULD BE RECORDED AS GIFT REVENUE AT THE TIME OF SALE.
Schedule M, Part I, Line 33 OTHER NONCASH CONTRIBUTIONS:	CERTAIN NONCASH CONTRIBUTIONS LISTED IN PART I HAVE NOT REPORTED AN AMOUNT IN PART I, COLUMN (C). NO AMOUNT IS REPORTED FOR THESE CONTRIBUTIONS EITHER BECAUSE THEY ARE INTENDED FOR DISPLAY, AS DISCUSSED ABOVE, OR BECAUSE THE VALUE OF THE NONCASH CONTRIBUTION IS IMMATERIAL.
Schedule M, Part I, Line 32b Third parties used to solicit, process, or sell noncash contributions	THIRD PARTIES, SUCH AS AUCTION HOUSES OR BROKERS, MAY BE USED TO SELL NON-CASH CONTRIBUTIONS TO THE UNIVERSITY, BUT NOT TO PROCESS OR SOLICIT ANY CONTRIBUTIONS TO THE UNVIERSITY, EXCEPT AS DISCLOSED ON SCHEDULE G, PART I.

SCHEDULE O
(Form 990)Department of the Treasury
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021**Open to Public
Inspection**

Name of the organization

President and Fellows of Harvard College

Employer identification number

04-2103580

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part I, Line 5 TOTAL NUMBER OF INDIVIDUALS EMPLOYED:	AS REQUIRED BY THE FORM 990 INSTRUCTIONS, THE NUMBER REPORTED ON PART I, LINE 5 REPRESENTS THE TOTAL NUMBER OF FORMS W-2 PRODUCED BY THE UNIVERSITY DURING CALENDAR YEAR 2021. THIS INCLUDES PAYMENTS FOR WORK STUDY AND CERTAIN TEACHING FELLOWS, AS WELL AS SHORT-TERM EMPLOYMENT. THE TOTAL HEAD COUNT FOR FACULTY AND STAFF AS REPORTED ON THE HARVARD UNIVERSITY FACT BOOK FOR OCTOBER 31, 2021 WAS 18,703.

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part I, Line 6 VOLUNTEERS:	HARVARD IS FORTUNATE TO BENEFIT FROM THE SERVICES OF VOLUNTEERS ACROSS ITS NUMEROUS SCHOOLS, DEPARTMENTS, AND PROGRAMS. WHILE HARVARD DOES NOT FORMALLY TRACK OR ELSEWHERE REPORT THE NUMBER OF ITS VOLUNTEERS, THE UNIVERSITY ESTIMATES THAT THIS FIGURE EXCEEDS 10,000.

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 2 BUSINESS RELATIONSHIPS	MARIANO-FLORENTINO CUELLAR AND PENNY PRITZKER HAVE A BUSINESS RELATIONSHIP BECAUSE OF THEIR RESPECTIVE POSITIONS AS OFFICER AND TRUSTEE AT CARNEGIE ENDOWMENT FOR INTERNATIONAL PEACE. BIDDY MARTIN AND SHIRLEY TILGHMAN HAVE A BUSINESS RELATIONSHIP BECAUSE OF THEIR RESPECTIVE POSITIONS AS OFFICER AND TRUSTEE AT AMHERST COLLEGE.

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 7b Decisions requiring approval by members or stockholders	CERTAIN ACTIONS OF THE HARVARD CORPORATION, SUCH AS THE ELECTION OF NEW CORPORATION MEMBERS, THE CONFERRAL OF DEGREES, AND AMENDMENTS TO THE UNIVERSITY STATUTES, ARE SUBJECT TO THE CONSENT OF THE UNIVERSITY'S BOARD OF OVERSEERS.

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 11b Review of form 990 by governing body	THE FORM 990 WAS REVIEWED BY THE UNIVERSITY'S TAX RETURN REVIEW COMMITTEES, COMPRISING SENIOR FINANCE STAFF, AND INTERNAL AND EXTERNAL COUNSEL. THE FORM 990 WAS ALSO REVIEWED BY THE UNIVERSITY'S JOINT COMMITTEE ON INSPECTION, CONSISTING OF MEMBERS OF THE HARVARD CORPORATION AND THE BOARD OF OVERSEERS. THE FINAL FORM 990 WAS PROVIDED TO THE ENTIRE HARVARD CORPORATION BEFORE IT WAS FILED.

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	ANNUALLY, THE UNIVERSITY'S OFFICE OF THE GENERAL COUNSEL DISTRIBUTES A COPY OF THE HARVARD UNIVERSITY POLICY ON CONFLICTS OF INTEREST AND COMMITMENT FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS, AND AN ANNUAL DISCLOSURE FORM, TO THE INDIVIDUALS SUBJECT TO THE POLICY. THE COMPLETED FORMS ARE REVIEWED BY THE OFFICE OF THE GENERAL COUNSEL. A PARALLEL PROCESS IS CARRIED OUT ANNUALLY BY THE OFFICE OF THE GOVERNING BOARDS FOR THE UNIVERSITY'S GOVERNING BODY. THE COMPLETED DISCLOSURE FORMS OF MEMBERS OF THE GOVERNING BODY ARE REVIEWED BY BOTH THE OFFICE OF THE GENERAL COUNSEL AND THE SECRETARY OF THE UNIVERSITY.

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 15a Process to establish compensation of top management official	THE FOLLOWING IS A DESCRIPTION OF THE ANNUAL COMPENSATION REVIEW PROCESS (CROSS-REFERENCE SCHEDULE J, PART I, LINE 3). THE MOST RECENT REVIEW CONDUCTED PRIOR TO THE CLOSE OF FISCAL YEAR 2022 OCCURRED IN JULY 2021. THE OFFICE OF HUMAN RESOURCES INITIATES AN ANNUAL REVIEW PROCESS TIMED SO THAT A FINAL REVIEW CAN BE CONDUCTED BY THE HARVARD CORPORATION DURING ITS JULY MEETING. ALL INTERNAL REVIEWS AND NEW SALARY RECOMMENDATIONS ARE CONDUCTED IN ADVANCE OF THE CORPORATION MEETING, GENERALLY INCLUDING RECOMMENDATION BY THE PRESIDENT OF COMPENSATION OTHER THAN THE PRESIDENT'S OWN. THE PROVOST AND THE EXECUTIVE VICE PRESIDENT ADDITIONALLY PROVIDE RECOMMENDATIONS ON THOSE INDIVIDUALS FOR WHOM THEY HAVE ORGANIZATIONAL RESPONSIBILITY, SUBJECT TO THE APPROVAL OF THE PRESIDENT. DURING THE MEETING, THE CORPORATION, WHICH IN FULL SERVES AS THE COMPENSATION COMMITTEE, REVIEWS EACH OF THE PRESIDENT'S PROPOSALS FOR FINAL APPROVAL. THE PRESIDENT DOES NOT PARTICIPATE IN THE DELIBERATIONS OR THE VOTE ON THE PRESIDENT'S OWN COMPENSATION. ALL VOTES ARE MEMORIALIZED IN MINUTES AND PRESENTED, TOGETHER WITH ALL BACKGROUND DATA AND MATERIALS PROVIDED BY THE OFFICE OF HUMAN RESOURCES. THIS ANNUAL REVIEW PROCESS INCLUDES THE COMPILATION OF APPROPRIATE COMPARABILITY COMPENSATION DATA FOR EACH POSITION INCLUDED IN THE REVIEW. THE COMPENSATION COMMITTEE OBTAINS AND RELIES UPON APPROPRIATE COMPENSATION MARKET SURVEY DATA AND ANALYSIS IN EACH CASE PRIOR TO MAKING ITS DETERMINATION. FOR THIS PURPOSE, THE PRINCIPAL SOURCE OF SUCH DATA IS AN ANNUAL REPORT PROVIDED BY AN OUTSIDE CONSULTANT. ADDITIONAL COMPARABILITY DATA FOR REVIEW OF THE PRESIDENT'S COMPENSATION HAS BEEN DRAWN FROM A SECOND EXTERNAL SOURCE THAT IS COMPILED ANNUALLY AND FROM PUBLICLY AVAILABLE FORM 990 INFORMATION. THE INDIVIDUALS TO WHOM THE PROCESS IS APPLIED ARE THE FOLLOWING: 1. THE OFFICERS OF THE UNIVERSITY, INCLUDING THE PRESIDENT, PROVOST, SECRETARY, EXECUTIVE VICE PRESIDENT, AND ALL VICE PRESIDENTS; 2. THE DEANS OF THE FACULTIES, INCLUDING KEY EMPLOYEES; 3. CERTAIN OTHER SENIOR UNIVERSITY PERSONNEL.

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 15b Process to establish compensation of other employees	THE ANNUAL COMPENSATION REVIEW PROCESS DESCRIBED ABOVE APPLIES TO OTHER OFFICERS AND KEY EMPLOYEES.

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 19 Required documents available to the public	HARVARD UNIVERSITY MAKES ITS ANNUAL FINANCIAL STATEMENTS AVAILABLE ON ITS WEBSITE. HARVARD'S CONFLICT OF INTEREST POLICY FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS IS AVAILABLE ON HARVARD'S INTRANET, ACCESSIBLE TO MEMBERS OF THE HARVARD COMMUNITY. HARVARD'S PUBLIC CHARTER IS AVAILABLE UPON REQUEST.

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VII, Section A, Line 1a, Column (B) AVERAGE HOURS PER WEEK:	THE UNIVERSITY DOES NOT TRACK HOURS WORKED BY TRUSTEES, OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES. THE AVERAGE HOURS WORKED REPORTED ON PART VII, COLUMN (B) ARE ESTIMATES, WITH 60 HOURS PER WEEK AS AN APPROXIMATION FOR FULL-TIME EMPLOYMENT. THE HOURS PER WEEK DEVOTED TO RELATED ORGANIZATIONS REPRESENTS AN ESTIMATE OF TIME THE INDIVIDUAL SPENDS IN HIS/HER CAPACITY AS A MEMBER OF THE BOARD OF DIRECTORS AND/OR AS AN EMPLOYEE OF HARVARD AFFILIATES.

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VII, Section A, Line 1a, Column (A) TITLE	NITIN NOHRIA WAS DEAN OF HARVARD BUSINESS SCHOOL UNTIL DECEMBER 31, 2020 AND THEN RETURNED TO HIS ROLE AS FACULTY OF BUSINESS. MICHAEL SMITH WAS DEAN OF FACULTY OF ARTS AND SCIENCES UNTIL AUGUST 14, 2018 AND THEN RETURNED TO HIS ROLE AS FACULTY OF ARTS AND SCIENCES. JEFFREY FLIER WAS DEAN OF HARVARD MEDICAL SCHOOL UNTIL JULY 2016 AND THEN RETURNED TO HIS ROLE AS FACULTY OF MEDICINE. BARBARA MCNEIL WAS ACTING DEAN OF HARVARD MEDICAL SCHOOL FROM AUGUST 2016 UNTIL DECEMBER 2016 AND THEN RETURNED TO HER ROLE AS FACULTY OF MEDICINE. DREW FAUST WAS PRESIDENT UNTIL JUNE 30, 2018 AND THEN BEGAN HER NEW ROLE AS UNIVERSITY PROFESSOR

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VIII, Line 2f Other Program Service Revenue	ALL OTHER PROGRAM SERVICES - Total Revenue: 150792397, Related or Exempt Function Revenue: 108169987, Unrelated Business Revenue: 20795323, Revenue Excluded from Tax Under Sections 512, 513, or 514: 21827087;

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part XI, Line 9 Other changes in net assets or fund balances	CHANGE IN RETIREMENT OBLIGATIONS - 142745324; OTHER CHANGES IN SPLIT INTEREST AGREEMENTS - 175825708; TRANSFERS TO/FROM AFFILIATE ORGANIZATIONS - 63457872; OTHER CHANGE IN NET ASSETS - -83249491;

990 Schedule O, Supplemental Information

Return Reference	Explanation
Schedule F, Part I FOREIGN ACTIVITY	AMOUNTS REPORTED ARE ESTIMATED BASED ON THE BEST AVAILABLE DATA. UNIVERSITY ACTIVITIES INCLUDE ACADEMIC SUPPORT, INSTITUTIONAL SUPPORT, INSTRUCTION, RESEARCH AND OTHER ACADEMIC ACTIVITY, SERVICE CENTERS, AND STUDENT SERVICES.

990 Schedule O, Supplemental Information

Return Reference	Explanation
Schedule F, Part III GRANTS TO INDIVIDUALS	AMOUNTS AND NUMBER OF RECIPIENTS LISTED ARE ESTIMATES BASED ON THE BEST AVAILABLE DATA.

990 Schedule O, Supplemental Information

Return Reference	Explanation
Schedule J, Part II SCHEDULE J SUPPLEMENTAL INFORMATION	FELLOW KAREN GORDON MILLS HAD A PAID FACULTY APPOINTMENT DURING CALENDAR YEAR 2021 UNRELATED TO HER WORK AS A MEMBER OF THE HARVARD CORPORATION. THE COMPENSATION FOR HER ACADEMIC SERVICES IS REPORTED IN FORM 990, PART VII, SECTION A, COLUMN (D).

**SCHEDULE R
(Form 990)**

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

2021

Open to Public Inspection

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.**
 ▶ **Attach to Form 990.**
 ▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Department of the Treasury
Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Employer identification number

04-2103580

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) BEAU GESTE XXV LLC 20-2138990	REAL ESTATE		18,353,276	91,938,611	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(2) HARVARD UNIVERSITY BEACON YARDS LLC 03-0517218	REAL ESTATE		605,000	318,362	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(3) HARVARD INTERNATIONAL LLC 30-0459737	INTERNATIONAL SUPPORT		0	0	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(4) HUH BROKERAGE SERVICES LLC 85-3427383	REAL ESTATE		480,737	16	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(5) HARVARD 219 WESTERN LLC	REAL ESTATE		505,197	5,380,322	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(6) HARVARD ALLSTON LAND COMPANY 83-3819768	DEVELOPMENT MANAGEMENT		0	0	PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
See Additional Data Table							

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
See Additional Data Table												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
See Additional Data Table									

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	Yes	
b Gift, grant, or capital contribution to related organization(s)	Yes	
c Gift, grant, or capital contribution from related organization(s)	Yes	
d Loans or loan guarantees to or for related organization(s)	Yes	
e Loans or loan guarantees by related organization(s)		No
f Dividends from related organization(s)		No
g Sale of assets to related organization(s)		No
h Purchase of assets from related organization(s)	Yes	
i Exchange of assets with related organization(s)		No
j Lease of facilities, equipment, or other assets to related organization(s)	Yes	
k Lease of facilities, equipment, or other assets from related organization(s)		No
l Performance of services or membership or fundraising solicitations for related organization(s)	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	Yes	
o Sharing of paid employees with related organization(s)	Yes	
p Reimbursement paid to related organization(s) for expenses	Yes	
q Reimbursement paid by related organization(s) for expenses	Yes	
r Other transfer of cash or property to related organization(s)	Yes	
s Other transfer of cash or property from related organization(s)	Yes	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
See Additional Data Table			

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R. See instructions.

Return Reference	Explanation
Schedule R, Part IV IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS A TRUST:	SPLIT INTEREST TRUSTS: THE TRUSTS LISTED ARE DOMICILED IN MASSACHUSETTS, NEW YORK, AND WASHINGTON, D.C.

Additional Data

Software ID: 21014044
Software Version: 2021v4.2
EIN: 04-2103580
Name: President and Fellows of Harvard College

Form 990, Schedule R, Part I - Identification of Disregarded Entities

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Total income	(e) End-of-year assets	(f) Direct Controlling Entity
BEAU GESTE XXV LLC 20-2138990	REAL ESTATE		18,353,276	91,938,611	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
HARVARD UNIVERSITY BEACON YARDS LLC 03-0517218	REAL ESTATE		605,000	318,362	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
HARVARD INTERNATIONAL LLC 30-0459737	INTERNATIONAL SUPPORT		0	0	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
HUH BROKERAGE SERVICES LLC 85-3427383	REAL ESTATE		480,737	16	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
HARVARD 219 WESTERN LLC	REAL ESTATE		505,197	5,380,322	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
HARVARD ALLSTON LAND COMPANY 83-3819768	DEVELOPMENT MANAGEMENT		0	0	PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
	RESEARCH	TZ			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
64 BRATTLE ST CAMBRIDGE, MA 02138 04-2665867	PERFORMING ARTS	MA	501(c)(3)	10	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
	EDUCATION	BR			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
141 PORTLAND ST 9TH FL CAMBRIDGE, MA 02139 46-0807740	EDUCATION	MA	501(c)(3)	Type I	NA		No
600 ATLANTIC AVENUE BOSTON, MA 02210 23-7014581	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
	RESEARCH	BC			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
	RESEARCH SUPPORT	FR			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
600 ATLANTIC AVENUE BOSTON, MA 02210 04-3044742	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
	RESEARCH SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
79 JFK STREET CAMBRIDGE, MA 02138 04-3478889							
401 PARK DR BOSTON, MA 02215 52-2446955	EDUCATION AND RESEARCH	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
745 BOYLSTON ST 7TH FL BOSTON, MA 02116 04-2702030	RESEARCH	MA	501(c)(3)	Type III-O	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
	RESEARCH SUPPORT	AR			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
	FACULTY AND STUDENT ACTIVITIES	CI			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HMS DEAN OF FAC OF MED BOSTON, MA 02115 04-3293162	RESEARCH SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
C 3 BLACKFAN CIRCLE 5TH FL CLSB BOSTON, MA 02115 30-0773387	RESEARCH	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
SOLDIERS FIELD RD BOSTON, MA 02163 04-3395140	EXECUTIVE EDUCATION	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
20 GUEST ST STE 700 BRIGHTON, MA 02135 04-3177990	PUBLISHING	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 03-0425512	ELECTRICITY PURCHASING	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
	TRUST FOR CONTRIBUTIONS	UK			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Yes	
114 MOUNT AUBURN ST 5TH FL CAMBRIDGE, MA 02138 45-4535664	GLOBAL SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
	RESEARCH	TS			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Yes	
DEXTRUS OFFICE NO W05 PENINSULA TOWER 6TH FL MUMBAI, MAHARASHTRA 400013 IN	RESEARCH	IN			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Yes	
	RESEARCH	IS			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Yes	
	RESEARCH	SF			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Yes	
	RESEARCH	UK			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Yes	
7 WARE ST CAMBRIDGE, MA 02138 04-6112308	PUBLISHING	MA	501(c)(3)	Type III-FI	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
600 ATLANTIC AVENUE BOSTON, MA 02210 23-7361259	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
600 ATLANTIC AVENUE BOSTON, MA 02210 04-3070522	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
25 SHATTUCK ST BOSTON, MA 02115 04-2213292	MEDICAL EDUCATION	MA	501(c)(3)	Type I	NA		No
25 SHATTUCK ST BOSTON, MA 02115 31-1745145	RESEARCH SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
600 ATLANTIC AVENUE BOSTON, MA 02210 22-3138409	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-3373410	TITLE HOLDING COMPANY	MA	501(c)(25)		PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-2649303	REAL ESTATE BROKERAGE	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
VANSERG HALL 25 FRANCIS AVE CAMBRIDGE, MA 02138 04-2062394	EDUCATION	MA	501(c)(3)	Type I	NA		No
1350 MASS AVE CAMBRIDGE, MA 02138 22-3032677	RESEARCH	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
375 LONGWOOD AVE BOSTON, MA 02215 04-3476764	ENERGY SERVICES	MA	501(c)(3)	Type I	NA		No
100 BIGELOW ST HOLYOKE, MA 01040 27-3014805	RESEARCH	MA	501(c)(3)	Type I	NA		No
100 BIGELOW ST HOLYOKE, MA 01040 45-2257442	RESEARCH	MA	501(c)(3)	Type I	NA		No
600 ATLANTIC AVENUE BOSTON, MA 02210 04-2997367	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
MURR CTR 65 NORTH HARVARD ST BOSTON, MA 02163 51-0189788	ATHLETICS	CT	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
600 ATLANTIC AVENUE BOSTON, MA 02210 04-3263656	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
SOLDIERS FIELD RD BOSTON, MA 02163 57-1152691	STUDENT SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
1585 MASSACHUSETTS AVE CAMBRIDGE, MA 02138 84-3118937	STUDENT SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
330 BROOKLINE AVE BOSTON, MA 02215 04-3326928	MEDICAL EDUCATION AND RESEARCH	MA	501(c)(3)	Type I	NA		No
701 CARNEGIE CENTER STE 445 PRINCETON, NJ 08540 22-3751732	LIBRARY DEPOSITORY	NJ	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 53-0199180	EDUCATION	DC	501(c)(3)	Type II	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
144 FULTON MMEE JV LLC C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 47-4542524	INVESTMENTS	DE	CAR II HOLDINGS I LLC (CROWN ATLANTIC RETAIL II LLC)	Excluded	-630,167	3,007,122		No	0		No	74.38 %
170 BROADWAY LLC C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 46-4145333	INVESTMENTS	DE	CROWN ATLANTIC RETAIL I LLC (CROWN ATLANTIC RETAIL LLC)	Excluded	-672,371	0		No	0		No	74.38 %
3D INVESTMENT VALUE MASTER FUND	INVESTMENTS	CJ	3D INVESTMENT VALUE FUND	Excluded	177,713,892	906,561,021		No	0		No	96.4 %
522 FULTON REALTY LLC C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 13-4215034	INVESTMENTS	DE	CA 522 INVESTOR LLC (CROWN ATLANTIC RETAIL II LLC)	Excluded	-3,885,820	20,949,531		No	0		No	74.38 %
947 LINCOLN ROAD LLC C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 46-5244987	INVESTMENTS	DE	CROWN ATLANTIC RETAIL I LLC (CROWN ATLANTIC RETAIL LLC)	Excluded	558,847	28,534,451		No	0		No	74.38 %
ALTIMETER GROWTH DIABLO FUND LP ONE INTERNATIONAL PLACE SUITE 4610 BOSTON, MA 02110 87-2407391	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	19,960,876		No	0		No	66.45 %
AMERRA AGRI OPPORTUNITY FUND LP 55 WEST 46TH ST STE 2801 NEW YORK, NY 10036 27-3310646	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	1,946,172	73,574,994		No	-7,634		No	99.21 %
APOLLO THUNDER PARTNERS LP ONE MANHATTANVILLE ROAD SUITE 201 PURCHASE, NY 10577 36-4827348	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	5,691,532	78,555,676		No	-64,121		No	93.96 %
AQUILINE ARMOUR CO-INVEST II LP C/O AQUILINE CAPITAL PARTNERS 535 MADISON AVE 24TH FLOOR NEW YORK, NY 10022 82-3864734	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	20,698,026		No	0		No	76.19 %
ARTIST GROWTH OPPORTUNITY III LP 20 WEST 55TH STREET 11TH FLOOR NEW YORK, NY 10019 86-3123613	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	15,122,771		No	0		No	90.11 %
ASSOCIATED FUNDS SPV LP 8605 SANTA MONICA BLVD PMB 29166 WEST HOLLYWOOD, CA 90069 84-2851486	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	20,122,922		No	0		No	50.12 %
ATLANTIC CT HOLDINGS LLC 4343 VON KARMAN AVE SUITE 200 NEWPORT BEACH, CA 92660 46-2501216	INVESTMENTS	DE	ATLANTIC WESTERN INDUSTRIAL LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-4,465	238,077		No	0		No	69.54 %
ATLANTIC P3 LIFE SCIENCES HOLDINGS LLC 4380 LAJOLLA VILLAGE DRIVE SUITE 230 SAN DIEGO, CA 92122 47-2638594	INVESTMENTS	DE	ATLANTIC WLS LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-641,967	0		No	0		No	92.78 %
ATLANTIC REGENT HOLDINGS LLC 11990 SAN VICENTE BOULEVARD SUITE 200 LOS ANGELES, CA 90049 47-2097418	INVESTMENTS	DE	ATLANTIC WSWO LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	303,741	0		No	0		No	91.9 %
ATLANTIC SCIOTO HOLDINGS LLC 230 PARK AVENUE 12TH FLOOR NEW YORK, NY 10169 47-1979711	INVESTMENTS	DE	ATLANTIC DEBT INVESTOR LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	1,647,438	11,871,102		No	0		No	92.62 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership												
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							Yes	No		Yes	No	
ATLANTIC TORONTO LP 600 ATLANTIC AVENUE BOSTON, MA 02210 35-2384789	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	0	27,766		No	0		No	99.99 %
ATLANTIC US REAL ESTATE LLC C/O BAIN CAPITAL REAL ESTATE LP 200 CLARENDON ST BOSTON, MA 02116 82-4033944	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	209,653,859	1,755,293,728		No	-172,629		No	92.97 %
AVENIR GROWTH PARTNERS III CO-INVEST LP 2601 S BAYSHORE DRIVE SUITE 1110 COCONUT GROVE, FL 33133 85-3171430	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	145,274	94,311,772		No	0		No	62.89 %
BAIN CAPITAL REAL ESTATE FUND II-A LP C/O BAIN CAPITAL RE 200 CLARENDON ST BOSTON, MA 02116 85-1331196	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	0	29,102,298		No	0		No	52.83 %
BAINBRIDGE CC URBANA APARTMENTS LLC 12765 WEST FOREST HILL BLVD SUITE 1307 WELLINGTON, FL 33414 80-0910794	INVESTMENTS	DE	BLUE ATLANTIC URBANA LLC	Excluded	0	20,052,310		No	0		No	82 %
BCC CAMBRIDGE NEW FINANCING SOLUTION (REVOLVERS) LP MAPLES FIDUCIARY SERVICES DE INC 4001 KENNETT PIKE SUITE 302 WILMINGTON, DE 19807 84-2105056	INVESTMENTS	DE	LUXCO LENDING FUND II SARL	Excluded	2,238,260	23,456,197		No	0		No	100 %
BCC CAMBRIDGE NEW FINANCING SOLUTION (TL) LP MAPLES FIDUCIARY SERVICES DE INC 4001 KENNETT PIKE SUITE 302 WILMINGTON, DE 19807 84-2105177	INVESTMENTS	DE	LUXCO LENDING FUND II SARL	Excluded	13,546,406	276,216,308		No	0		No	100 %
BLC FIC FIDC-NP	INVESTMENTS	BR	BLC MASTER FUND LP	Excluded	2,464,836	28,472,151		No	0		No	52.97 %
BLC MASTER FUND LP PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1251228	INVESTMENTS	CJ	BLC FUND B LP	Excluded	2,134,555	30,092,003		No	0		No	56.93 %
BLUE ATLANTIC ACQUISITION GROUP II LLC 353 NORTH CLARK STREET SUITE 730 CHICAGO, IL 60654 90-0909419	INVESTMENTS	DE	ATLANTIC STUDENT HOUSING LLC (BLUE ATLANTIC ACQUISITION GROUP LLC)	Excluded	-158,002	64,762,691		No	0		No	91.11 %
BLUE ATLANTIC ACQUISITION GROUP LLC 353 NORTH CLARK STREET SUITE 730 CHICAGO, IL 60654 27-4668306	INVESTMENTS	DE	ATLANTIC STUDENT HOUSING LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	0	0		No	0		No	91.11 %
BRAMSHILL TACTICAL FIXED INCOME MASTER FUND LTD	INVESTMENTS	CJ	BRAMSHILL TACTICAL FIXED INCOME FUND LTD	Excluded	2,263,113	164,769,408		No	0		No	63.47 %
BRIGHTLIGHT CAPITAL PARTNERS LP 15 MYRTLE AVENUE 1A WESTPORT, CT 06880 45-2604596	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	43,099,901	198,055,821		No	0		No	63.47 %
CA ATLANTIC URBAN LV LLC C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 81-5215845	INVESTMENTS	DE	ATLANTIC URBAN LV INVESTMENT LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	17,933	7,682,856		No	0		No	92.97 %
CA USQUARE LLC C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 47-3889463	INVESTMENTS	DE	ATLANTIC USQUARE LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-1,887,664	28,808,469		No	-2,055,738		No	83.67 %

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							Yes	No		Yes	No	
CCC INVESTORS HOLDINGS II LP C/O CRRF GP II LLC GENERAL PARTNER 2310 WASHINGTON STREET NEWTON LOWER FALLS, MA 02462 47-2033623	INVESTMENTS	DE	ATLANTIC CRI II LLC	Excluded	-16,437	0		No	0		No	100 %
CERBERUS MA PARTNERS LP ONE NEXUS WAY CAMANA BAY, GRAND CAYMAN KY19005 CJ 36-4762301	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	-127,239	11,743,971		No	0		No	54.2 %
CERTARES HOLDINGS (OPTIONAL) LLC 350 MADISON AVENUE 8TH FLOOR NEW YORK, NY 10017 82-5362658	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	19,553,462	114,024,217		No	-25,604		No	60 %
CH OCEANSIDE LLC C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 46-2568911	INVESTMENTS	DE	CROWN ATLANTIC 2756 LONG BEACH ROAD LLC (CROWN ATLANTIC RETAIL II LLC)	Excluded	0	0		No	0		No	74.38 %
COGNATE INVESTMENTS LP-SERIES SAM1 PO BOX 96503 PMB 42078 WASHINGTON, DC 20090 85-3709667	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	6,275,590		No	0		No	62.34 %
COGNATE INVESTMENTS LP -SERIES IEH PO BOX 96503 PMB 42078 WASHINGTON, DC 20090 82-1726944	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	26,786,561		No	0		No	50.81 %
CORAL SENIOR HOUSING II LLC 1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 32-0410036	INVESTMENTS	DE	CORAL LIVING II LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	11,186,713	22,256,837		No	0		No	92.51 %
CORAL SENIOR HOUSING III LLC 1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 38-3931197	INVESTMENTS	DE	CORAL LIVING III LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	21,172,300	81,756,723		No	0		No	92.51 %
CORAL SENIOR HOUSING IV LLC 1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 81-4574488	INVESTMENTS	DE	CORAL LIVING III LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	80,677,578	60,815,027		No	0		No	92.51 %
CROWN 144 FULTON LLC C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 47-3233984	INVESTMENTS	DE	144 FULTON MMEE JV LLC	Excluded	-602,998	23,248,872		No	0		No	71.43 %
CROWN ATLANTIC INTL OLIVE LLC C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 47-1830643	INVESTMENTS	DE	CROWN ATLANTIC RETAIL I LLC (CROWN ATLANTIC RETAIL LLC)	Excluded	-24,995	9,457,611		No	0		No	76.44 %
CROWN ATLANTIC RETAIL II LLC C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 36-4806500	INVESTMENTS	DE	ATLANTIC URBAN RETAIL INC	Excluded	-4,821,096	44,656,104		No	0		No	82.64 %
CROWN ATLANTIC RETAIL LLC C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 46-1605646	INVESTMENTS	DE	ATLANTIC URBAN RETAIL INC	Excluded	-344,019	51,892,443		No	0		No	82.64 %
CROWN ICS 5TH ACQUISITIONS LLC C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 47-1827246	INVESTMENTS	DE	ATLANTIC URBAN RETAIL INC	Excluded	164,725	10,594,425		No	0		No	56.31 %
CROWN SRP LLC C/O CROWN ACQUISITIONS INC 667 MADISON AVENUE 12TH FLOOR NEW YORK, NY 10065 47-2106149	INVESTMENTS	DE	ATLANTIC URBAN RETAIL INC	Excluded	-15,588	1,154		No	0		No	74.38 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership												
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							Yes	No		Yes	No	
CVI CHVF LP 1601 UTICA AVENUE SOUTH SUITE 1000 ST LOUIS PARK, MN 55416 80-0941373	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	12,808,814		No	0		No	99.99 %
CVI CHVF LUX SECURITIES SARL 1601 UTICA AVENUE SOUTH SUITE 1000 ST LOUIS PARK, MN 55416 98-1120470	INVESTMENTS	LU	CVI CHVF LUX MASTER SARL	Excluded	-44,708	1,463,276		No	0		No	99.99 %
CVI CHVF MASTER FUND I LP 1601 UTICA AVENUE SOUTH SUITE 1000 ST LOUIS PARK, MN 55416 80-0941608	INVESTMENTS	DE	CVI CHVF LP	Excluded	-801	2,274		No	0		No	99.99 %
CVI CHVF MASTER FUND II LP 1601 UTICA AVENUE SOUTH SUITE 1000 ST LOUIS PARK, MN 55416 32-0415499	INVESTMENTS	DE	CVI CHVF LP	Excluded	417,794	4,831,149		No	0		No	99.99 %
DOUGLASBAY CAPITAL III FUND (CO-INVESTMENT ACCOUNT NO 1) LP	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	1,483,826	106,551,609		No	0		No	80.22 %
EAE ATLANTIC LLC C/O AE REAL ESTATE HOLDINGS LLC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 36-4743445	INVESTMENTS	DE	ATLANTIC WFH INVESTOR LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-270,096	268,766,366		No	0		No	84.51 %
ELLIPSIS PARTNERS LLC 600 ATLANTIC AVENUE BOSTON, MA 02210 83-3308875	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	35,712,506	229,202,837		No	0		No	99.97 %
EPIRIS FUND II CO-INVESTMENT (A) LP 98-1455895	INVESTMENTS	JE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	14,431,428		No	0		No	62.63 %
EPIRIS FUND II CO-INVESTMENT (C) LP 98-1485534	INVESTMENTS	JE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	6,244,331	11,236,919		No	0		No	56.03 %
EVOLUTION CREDIT OPPORTUNITY FUND II (PARALLEL A) LP 28 STATE STREET 23RD FLOOR BOSTON, MA 02109 87-2877372	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	106,877	8,513,558		No	0		No	99.87 %
EVOLUTION CREDIT PARTNERS I LP 28 STATE STREET 23RD FLOOR BOSTON, MA 02109 82-4876349	INVESTMENTS	DE	EVOLUTION CREDIT PARTNERS I (CAYMAN) LP	Excluded	31,379,793	441,156,487		No	0		No	86.27 %
G GROWTH PARTNERS LP 245 FIFTH AVENUE SUITE 1102 NEW YORK, NY 10016 87-2575541	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	3,245,981		No	0		No	61.54 %
GBE INVESTMENTS LP MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	BLUE MARBLE HOLDINGS CORP	Excluded	-927,547	9,311,475		No	0		No	98.9 %
GERRITY ATLANTIC RETAIL PARTNERS LLC 973 LOMAS SANTA FE DRIVE SOLANA BEACH, CA 92075 27-4257497	INVESTMENTS	DE	ATLANTIC RETAIL WEST LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	6,987,391	-82,209,941		No	0		No	91.37 %
HAMPDEN INSURANCE PARTNERS I LP C/O MOURANT OZANNES CORP SVCS LTD 94 SOLARIS AVE CAMANA BAY, GRAND CAYMAN KY11108 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	45,061,840		No	0		No	99 %

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(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
HARVARD GLOBAL SERVICES INDIA LLP 404 ZEE SQUARE MG ROAD VILE PARLE EAST OPP BANK OF BARODA MUMBAI, MAHARASHTRA 400057 IN	RESEARCH	IN	HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Excluded	245,300	32,742		No			No	99.99 %
HB INSTITUTIONAL LIMITED PARTNERSHIP 10 ST JAMES AVE STE 1700 BOSTON, MA 02116 04-3425685	INVESTMENTS	MA	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Unrelated	48,111,077	741,937,121		No	30,528,349		No	97.01 %
HLS SPV LLC 1345 AVENUE OF THE AMERICAS 42ND FLOOR NEW YORK, NY 10105 47-2205984	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	1,693,679	8,822,981		No	0		No	99.97 %
HMC JUWEEL HOLDINGS LP MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1196430	INVESTMENTS	CJ	HMC JUWEEL INVESTORS LP	Excluded	-4,722,628	44,412,127		No	0		No	100 %
HORSLEY BRIDGE SPV II LP 505 MONTGOMERY STREET 21ST FLOOR SAN FRANCISCO, CA 94111 85-3774963	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	66,284	39,700,057		No	0		No	57.01 %
IBEX VENTURE LIMITED 98-1583805	INVESTMENTS	VI	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	5,036,543		No	0		No	50 %
INDY BLUE EQUITY LLC C/O US REALTY ADVISORS LLC 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 45-3668839	INVESTMENTS	DE	INDY BLUE MANAGER LLC (TETRIS PROPERTY LP)	Excluded	868,138	119,084,598		No	0		No	92.04 %
INITIALIZED FG SPV LLC 464 TEHAMA STREET SAN FRANCISCO, CA 94103 87-1269799	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	9,595,228		No	0		No	100 %
INITIALIZED PA SPV LLC 464 TEHAMA STREET SAN FRANCISCO, CA 94103 87-2934502	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	20,097,479		No	0		No	97.56 %
INTERNET ECONOMY HOLDINGS III LLC PO BOX 171305 SALT LAKE CITY, UT 84117 83-2567678	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	13,422,584	0		No	0		No	99.23 %
INTERNET ECONOMY HOLDINGS LLC PO BOX 171305 SALT LAKE CITY, UT 84117 82-1208714	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	0		No	0		No	79.57 %
IRON POINT CO-INVESTMENT I LLC 201 MAIN STREET SUITE 2300 FORT WORTH, TX 76102 45-4748900	INVESTMENTS	DE	ATLANTIC T5 HOLDINGS LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-74,278	21,894,382		No	0		No	66.94 %
ISLAND C-III ATLANTIC HOLDINGS LLC 300 N MAIN STREET SUITE 402 GREENVILLE, SC 29601 47-1180960	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	1,072,360	5,512,996		No	-452,328		No	100 %
ISLAND NYC RECOVERY FUND I LP 6031 CONNECTION DRIVE SUITE 200 IRVING, TX 75039 85-0517715	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	1	18,671,678		No	0		No	67.26 %
JC SILOS FUNDO DE INVESTIMENTO EM DIREITOS CREDITARIOS NAO-PADRONIZADO	INVESTMENTS	BR	BLC FIC FIDC-NP	Excluded	1,106	1,678,202		No	0		No	52.62 %

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							Yes	No		Yes	No	
JUS BG I - MASTER LP 3500 S DUPONT HIGHWAY DOVER, DE 19901 46-2781217	INVESTMENTS	DE	JUS BG I - FEEDER LP	Excluded	644,316	1,204,472		No	0		No	100 %
L-A SATURN ACQUISITION LP C/O MAPLES FIDUCIARY SERVICES INC WILMINGTON, DE 19807 30-0825127	INVESTMENTS	DE	ATLANTIC US REAL ESTATE LLC	Excluded	5,008,098	42,484,895		No	0		No	61 %
LEFT LANE CAPITAL PARTNERS CO-INVEST LP 10 GRAND STREET 21ST FLOOR BROOKLYN, NY 11249 87-3422481	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	-27,315		No	0		No	99.75 %
LMA RESEARCH COMPLEX PRIMARY CONDOMINIUM ASSOCIATION LLC 181 A LONGWOOD AVENUE BOSTON, MA 02116 83-0816425	REAL ESTATE	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Excluded	-9,581	793,533		No	0		No	64.2 %
LONGFELLOW ATLANTIC HOLDINGS LLC 260 FRANKLIN STREET SUITE 1920 BOSTON, MA 02110 80-0965922	INVESTMENTS	DE	ATLANTIC SCIENCE LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-93,935	1,023,981		No	0		No	92.04 %
LUBERT-ADLERLARAMAR URBAN NEIGHBORHOOD CAPITAL FUND LP 3284 NORTHSIDE PARKWAY NW SUITE 570 ATLANTA, GA 30327 61-1804548	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	50,884	31,804,206		No	0		No	50 %
MAP INSTITUTIONAL LLC 800 SERIES 3801 PGA BOULEVARD SUITE 500 PALM BEACH GARDENS, FL 33410 85-3060397	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	12,572,159	191,045,171		No	0		No	100 %
MAP INSTITUTIONAL LLC 801 SERIES 3801 PGA BOULEVARD SUITE 500 PALM BEACH GARDENS, FL 33410 86-3083283	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	463,518	50,566,202		No	0		No	100 %
MAP INSTITUTIONAL LLC 802 SERIES 3801 PGA BOULEVARD SUITE 500 PALM BEACH GARDENS, FL 33410 86-3274921	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	17	49,415,945		No	0		No	100 %
MCR HOSPITALITY FUND II REIT HOLDINGS LLC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 85-2503745	INVESTMENTS	DE	MCR HOSPITALITY FUND II LP	Excluded	1,267,083	360,798,876		No	0		No	61.27 %
MCR HOSPITALITY FUND II LP 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 85-0869659	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	69,544,409		No	0		No	61.27 %
MCR OPPORTUNITY FUND I REIT HOLDINGS LLC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 85-2064624	INVESTMENTS	DE	MCR OPPORTUNITY FUND I REIT LLC	Excluded	-1,430,874	34,128,179		No	0		No	62.52 %
MCR OPPORTUNITY FUND I LP 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 85-1650579	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Unrelated	950,470	52,405,712		No	546,689		No	62.52 %
MCRB LLC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 46-1235435	INVESTMENTS	DE	SAPPHIRE HOSPITALITY LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	0	0		No	0		No	69.53 %
MCROPP COINVEST LP 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 86-2916579	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	-22,088	20,244,084		No	0		No	100 %

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							Yes	No		Yes	No	
MCROPP NEW YORK LEX REIT HOLDINGS LLC 1504 LBJ FREEWAY SUITE 301 DALLAS, TX 75235 87-1432775	INVESTMENTS	DE	MCROPP NEW YORK LEX REIT LLC	Excluded	-1,916,779	20,330,953		No			No	62.52 %
MCRS LLC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 27-3637201	INVESTMENTS	MD	SAPPHIRE HOSPITALITY LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	0	0		No	0		No	79.86 %
MOUNTAIN CAPITAL PARTNERS NPI LP 811 LOUISIANA STREET SUITE 2550 HOUSTON, TX 77002 81-0788984	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	344,395	191,952,396		No	0		No	73.98 %
NORTH PEAK SPECIAL OPPORTUNITY PARTNERS III LLC 405 LEXINGTON AVENUE SUITE 5001 NEW YORK, NY 10174 85-1854538	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	24,977,509		No	0		No	63.58 %
OAK-MOSSER LLC 220 MONTGOMERY STREET 20TH FLOOR SAN FRANCISCO, CA 94104 81-3349445	INVESTMENTS	DE	ATLANTIC OAK LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-2,379,162	2,178,560		No	0		No	86.46 %
OMNI BRIDGEWAY (FUND 4) HPCR LP 437 MADISON AVENUE 19TH FLOOR NEW YORK, NY 10022 83-2788960	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Unrelated	323,372	25,344,993		No	323,372		No	99.8 %
OR OPPORTUNISTIC I (H) LP 399 PARK AVENUE 38TH FLOOR NEW YORK, NY 10022 85-2734604	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	1,385,951	31,066,152		No	-33,977		No	96.25 %
PREMIER A-1 ST LOUIS HOLDINGS LLC 3519 FEE FEE RD 221 BRIDGETON, MO 63044 81-4162579	INVESTMENTS	DE	PSI ATLANTIC HOLDINGS III LLC	Excluded	-299,363	29,719,565		No	0		No	90.82 %
PSI ATLANTIC HOLDINGS III LLC 530 OAK COURT DRIVE SUITE 185 MEMPHIS, TN 38117 81-0780333	INVESTMENTS	DE	ATLANTIC SELF STORAGE LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	149,017,589	11,395,720		No	0		No	91.73 %
QTH FUND LLC 1140 AVENUE OF AMERICAS 9TH FL NEW YORK, NY 10036 84-3958423	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	29,779,283	281,493,192		No	43,915		No	97.77 %
QUEENS VENTURES LLC C/O AE REAL ESTATE HOLDINGS LLC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 80-0963664	INVESTMENTS	DE	EAE ATLANTIC II INC	Excluded	-8,782,185	280,814,560		No	0		No	80.92 %
REALTERM EUROPE LOGISTICS FUND SCSP 98-1515046	INVESTMENTS	LU	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	689,587	68,145,042		No	0		No	53 %
RECOGNIZE PARTNERS CHEETAH LP 667 MADISON AVENUE 5TH FLOOR NEW YORK, NY 10065 98-1564111	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	1,085,483	28,540,483		No	0		No	94.29 %
RELFRANCE SPE 1 SCI 98-1582479	INVESTMENTS	FR	RELFRANCE HOLDINGS SAS	Excluded	0	0		No	0		No	52.99 %
RELFRANCE SPE 2 SCI 98-1582379	INVESTMENTS	FR	RELFRANCE HOLDINGS SAS	Excluded	0	0		No	0		No	52.99 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership												
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
S GROWTH PARTNERS LP 245 FIFTH AVENUE SUITE 1102 NEW YORK, NY 10016 85-3940206	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	0	5,033,865		No	0		No	52.63 %
TDC ATLANTIC HOLDINGS LLC 5130 SOUTH ALSTON AVENUE SUITE 210 DURHAM, NC 27713 47-5340743	INVESTMENTS	DE	ATLANTIC SE OFFICE LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	-23,104	-870,268		No	0		No	88.68 %
TETRIS PROPERTY LP C/O US REALTY ADVISORS LLC 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 46-1625319	INVESTMENTS	DE	USRA ATLANTIC NET LEASE CAPITAL CORP	Excluded	1,160,252	33,276,129		No	0		No	92.04 %
TPRV CAPITAL MASTER FUND LP	INVESTMENTS	CJ	TPRV CAPITAL FUND LTD	Excluded	0	0		No	0		No	54.19 %
TRITON FUND II NO 2 LP 98-0634601	INVESTMENTS	JE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	5,915	0		No	0		No	100 %
UNICORN ENTERPRISE SELECT FUND LP 98-1584035	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	10,433	26,759,435		No	0		No	90.91 %
USRA ATLANTIC CAPITAL INVESTOR LLC C/O US REALTY ADVISORS LLC 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 82-3726933	INVESTMENTS	DE	ATLANTIC NET LEASE INVESTOR LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	43,702,330	16,318,766		No	0		No	77.7 %
USRA ATLANTIC CAPITAL PARTNERS LLC C/O US REALTY ADVISORS LLC 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 45-2686195	INVESTMENTS	DE	ATLANTIC NET LEASE INVESTOR LLC (ATLANTIC US REAL ESTATE LLC)	Excluded	72,702,650	9,233,678		No	0		No	92.97 %
WBH KIRBY HILL CO-INVESTMENT LLC 7121 FAIRWAY DRIVE SUITE 410 PALM BEACH GARDENS, FL 33418 14-1933484	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	71,136	0		No	0		No	100 %
WEST70 MASTER FUND LP	INVESTMENTS	CJ	WEST70 OFFSHORE FUND LTD	Excluded	0	0		No	0		No	99.3 %
XILOS DAKOTA SEPARATE LIMITED PARTNERSHIP 98-1293611	INVESTMENTS	JE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	Excluded	-584	17,574,536		No	0		No	59.06 %

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust									
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No
365 CHURCH STREET LIMITED PARTNERSHIP 4711 YONGE STREET SUITE 1400 TORONTO, ON M2N7E4 CA	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	7,858	228,548	50 %	Yes	
3D INVESTMENT VALUE FUND	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	178,962,631	894,921,466	97.1 %	Yes	
ADELAIDE-PETER DEVELOPMENTS 4711 YONGE STREET SUITE 1400 TORONTO, ON M2N7E4 CA 98-0684328	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	0	107,612	50 %	Yes	
AQUILA INC C/O WALKERS SPV LTD PO BOX 908GT 87 MARY ST GEORGE TOWN, GRAND CAYMAN CJ 98-0532782	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-26,151	0	100 %	Yes	
AR LEGACY REIT INC 11990 SAN VICENTE BOULEVARD SUITE 200 LOS ANGELES, CA 90049 81-5332102	INVESTMENTS	DE	ATLANTIC REGENT HOLDINGS LLC	C Corporation	-13,797,293	19,523,117	91.9 %	Yes	
ARA INC C/O WALKERS SPV LTD PO BOX 908GT 87 MARY ST GEORGE TOWN, GRAND CAYMAN CJ 98-0543813	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-521,586	366,302	100 %	Yes	
ASH R ONE LLC 230 PARK AVENUE 12TH FLOOR NEW YORK, NY 10169 30-0949766	INVESTMENTS	DE	ATLANTIC SCIOTO HOLDINGS LLC	C Corporation	0	0	92.62 %	Yes	
ATLANTIC AVENUE REALTY LTD C/O MAPLES AND CALDER PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-0533323	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	-6,441	0	100 %	Yes	
ATLANTIC DV HOLDINGS LTD C/O MAPLES AND CALDER PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1196247	INVESTMENTS	CJ	ATLANTIC INTERNATIONAL REAL ESTATE LLC	C Corporation	-23,707,059	0	100 %	Yes	
ATLANTIC EUROPE INVESTMENTS GP LIMITED	INVESTMENTS	UK	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	-15,221	0	100 %	Yes	
ATLANTIC EUROPE INVESTMENTS LP 98-0670648	INVESTMENTS	UK	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	-2,009,832	22,007,506	100 %	Yes	
ATLANTIC GARNET FUNDING LTD 98-1493892	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-119,143	19,291,227	100 %	Yes	
ATLANTIC KING BLOCKER LIMITED 98-1461264	INVESTMENTS	MP	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-604,464	42,090,031	100 %	Yes	
ATLANTIC P3 PROGRAM REIT INC 4380 LAJOLLA VILLAGE DRIVE SUITE 230 SAN DIEGO, CA 92122 47-2704934	INVESTMENTS	DE	ATLANTIC P3 LIFE SCIENCE HOLDINGS LLC	C Corporation	0	0	92.78 %	Yes	
ATLANTIC P3 TRS LLC 4380 LAJOLLA VILLAGE DRIVE SUITE 230 SAN DIEGO, CA 92122 81-1202899	INVESTMENTS	DE	ATLANTIC P3 PROGRAM REIT INC	C Corporation	0	0	92.78 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

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								Yes	No
ATLANTIC REGENT REIT INC 11990 SAN VICENTE BOULEVARD SUITE 200 LOS ANGELES, CA 90049 32-0464661	INVESTMENTS	DE	ATLANTIC REGENT HOLDINGS LLC	C Corporation	1,171,042	8,092,239	91.9 %	Yes	
ATLANTIC TORONTO 365 CHURCH STREET GENERAL PARTNER INC 1066 WEST HASTINGS ST SUITE 2600 VANCOUVER, BC V6E3X1 CA	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	0	2	99.99 %	Yes	
ATLANTIC TORONTO A-P GENERAL PARTNER INC 1066 WEST HASTINGS ST SUITE 2600 VANCOUVER, BC V6E3X1 CA 98-0668180	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	0	1	99.99 %	Yes	
ATLANTIC TORONTO GRENVILLE GENERAL PARTNER INC 1066 WEST HASTINGS ST SUITE 2600 VANCOUVER, BC V6E3X1 CA	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	0	2	99.99 %	Yes	
ATLANTIC TORONTO HOLDINGS INC 1066 WEST HASTINGS ST SUITE 2600 VANCOUVER, BC V6E3X1 CA 98-0668178	INVESTMENTS	CA	ATLANTIC TORONTO LP	C Corporation	0	525,794	99.99 %	Yes	
ATLANTIC URBAN RETAIL INC C/O BAIN CAPITAL REAL ESTATE LP 200 CLARENDON ST 41ST FLOOR BOSTON, MA 02116 32-6261983	INVESTMENTS	DE	ATLANTIC URBAN RETAIL HOLDINGS LLC (ATLANTIC US REAL ESTATE LLC)	C Corporation	-4,790,362	17,538,203	92.97 %	Yes	
BAIN CAPITAL SPECIAL SITUATIONS EUROPE (A) LP 98-1422541	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	14,549,912	90,442,607	95.42 %	Yes	
BAINBRIDGE CC URBANA APARTMENTS REIT INC 12765 WEST FOREST HILL BLVD SUITE 1307 WELLINGTON, FL 33414 47-1171921	INVESTMENTS	DE	BAINBRIDGE CC URBANA APARTMENTS LLC	C Corporation	-850,966	35,323,379	82 %	Yes	
BCC CAMBRIDGE (CAYMAN GP LOANS) LP 98-1495663	INVESTMENTS	CJ	LUXCO LENDING FUND II SARL	C Corporation	136,031	1,251,510	100 %	Yes	
BCC CAMBRIDGE (CAYMAN GP REVOLVERS) LP 98-1495639	INVESTMENTS	CJ	LUXCO LENDING FUND II SARL	C Corporation	6,795	137,624	100 %	Yes	
BLACK KITE PTY LTD	INVESTMENTS	AS	BLUE MARBLE HOLDINGS CORP	C Corporation	0	0	100 %	Yes	
BLACK KITE TRUST 98-6063158	INVESTMENTS	AS	SWT LP	C Corporation	-9,592,167	39,542,305	100 %	Yes	
BLC FUND B LP PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1251361	INVESTMENTS	CJ	ITAY LLC	C Corporation	-1,645,646	30,269,166	71.26 %	Yes	
BLC II FUND B LP 98-1386349	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	3,001,248	59,780,086	52.85 %	Yes	
BLUE ATLANTIC INVESTORS II INC 353 NORTH CLARK STREET SUITE 730 CHICAGO, IL 60654 46-1452116	INVESTMENTS	DE	BLUE ATLANTIC ACQUISITION GROUP II LLC	C Corporation	-484,151	123,084,472	91.11 %	Yes	

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								Yes	No
BLUE ATLANTIC INVESTORS INC 353 NORTH CLARK STREET SUITE 730 CHICAGO, IL 60654 45-1022813	INVESTMENTS	MD	BLUE ATLANTIC ACQUISITION GROUP LLC	C Corporation	0	0	90.93 %	Yes	
BLUE ATLANTIC SHUTTLE II LLC 353 NORTH CLARK STREET SUITE 730 CHICAGO, IL 60654 36-4851337	INVESTMENTS	DE	BLUE ATLANTIC INVESTORS II INC	C Corporation	2,322	83,337	91.11 %	Yes	
BOULDER HILL TOTAL RETURN OFFSHORE INVESTORS LTD 888 SEVENTH AVENUE 21ST FLOOR NEW YORK, NY 10106 98-1587968	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	10,235,936	60,380,369	100 %	Yes	
BRAMSHILL TACTICAL FIXED INCOME FUND LTD	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	2,036,751	94,879,335	79.88 %	Yes	
BRODIAEA INC 444 HIGUERA STREET SUITE 202 SAN LUIS OBISPO, CA 93401 90-0862085	INVESTMENTS	DE	BELLUM LLC	C Corporation	0	53,305,355	100 %	Yes	
CALEDONIA CONCENTRATED FUND LP 650 MADISON AVE 24TH FLOOR NEW YORK, NY 10022 98-1422273	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-93,765,366	67,757,345	100 %	Yes	
CANTUTA LTD C/O MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	PHEMUS CORPORATION	C Corporation	0	0	100 %	Yes	
CC VII HOLDINGS LLC 98-1361217	INVESTMENTS	MP	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	30,797,324	118,024,292	52.66 %	Yes	
CENTRO HARVARD DAVID ROCKEFELLER PARA ESTUDIOS LATINOAMERICANOS AC	FACULTY AND STUDENT ACTIVITIES	MX	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	543,548	857,523	100 %	Yes	
CHARITABLE LEAD TRUSTS (44)	CHARITABLE TRUST	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Trust			0 %	Yes	
CHARITABLE REMAINDER TRUSTS (809)	CHARITABLE TRUST	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Trust			0 %	Yes	
COPAYAPU SPA 2939 AVENIDA ISIDORA GOYENECHEA 11TH FL LAS CONDES, SANTIAGO CI 98-1112517	INVESTMENTS	CI	PALPANA LLC	C Corporation	-29,448	122,928	100 %	Yes	
CSH PROGRAM REIT II INC 1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 30-0783361	INVESTMENTS	DE	CSH SENIOR HOUSING II LLC	C Corporation	11,342,672	9,065,285	92.51 %	Yes	
CSH PROGRAM REIT III INC 1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 47-0981643	INVESTMENTS	DE	CSH SENIOR HOUSING III LLC	C Corporation	20,063,533	150,372,950	92.51 %	Yes	
CSH PROGRAM REIT IV INC 1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 81-4646057	INVESTMENTS	DE	CORAL SENIOR HOUSING IV LLC	C Corporation	81,755,672	126,559,561	92.51 %	Yes	

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								Yes	No
CSH TRS HOLDING III LLC 1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 32-0410113	INVESTMENTS	DE	CSH PROGRAM REIT II INC	C Corporation	1,970,274	232,442	92.51 %	Yes	
CSH TRS HOLDING IV LLC 1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 35-2508708	INVESTMENTS	DE	CSH PROGRAM REIT III INC	C Corporation	-2,333,648	1,300,714	92.51 %	Yes	
CSH TRS HOLDING V LLC 1275 PENNSYLVANIA AVENUE NORTH WEST 2ND FLOOR WASHINGTON, DC 20004 81-5203398	INVESTMENTS	DE	CSH PROGRAM REIT IV INC	C Corporation	-2,178,028	1,332,712	92.51 %	Yes	
CVI CHVF LUX FINANCE SARL 98-1120658	INVESTMENTS	LU	CVI CHVF LUX MASTER SARL	C Corporation	-30,820	20,496	99.99 %	Yes	
CVI CHVF LUX MASTER SARL 98-1120305	INVESTMENTS	LU	CVI CHVF LUX SUB HOLDINGS SARL	C Corporation	-226,647	3,461,527	99.99 %	Yes	
DAIRY FARMS PARTNERSHIP 98-0594944	INVESTMENTS	NZ	DF1 LTD	C Corporation	2,534,510	9,437,270	100 %	Yes	
DELPHINIUM SAC C/O MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ	INVESTMENTS	PE	ICHU LTD	C Corporation	0	0	100 %	Yes	
EAE ATLANTIC II INC C/O AE REAL ESTATE HOLDINGS LLC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10018 80-0954229	INVESTMENTS	DE	EAE ATLANTIC LLC	C Corporation	51,723,150	70,277,857	84.51 %	Yes	
EAE ATLANTIC III INC C/O AE REAL ESTATE HOLDINGS LLC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10018 30-0835462	INVESTMENTS	DE	EAE ATLANTIC LLC	C Corporation	-7,159,048	205,162,766	84.51 %	Yes	
EAE ATLANTIC IV INC C/O AE REAL ESTATE HOLDINGS LLC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10018 36-4797540	INVESTMENTS	DE	EAE ATLANTIC LLC	C Corporation	19,520,787	111,483,830	84.51 %	Yes	
EAE ATLANTIC TRS LLC C/O AE REAL ESTATE HOLDINGS LLC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10018 38-3978612	INVESTMENTS	DE	EAE ATLANTIC IV INC	C Corporation	11,120	60,945	84.51 %	Yes	
EASTERN ROSELLA TRUST 98-1131698	INVESTMENTS	AS	GREEN ROSELLA TRUST	C Corporation	0	0	100 %	Yes	
ECO CEBACO SA	INVESTMENTS	PM	NICATECA INC	C Corporation	37,695	27,669,258	100 %	Yes	
EL MARIA SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-2,148	535,421	100 %	Yes	
EMERALD CATASTROPHE FUND LTD 98-1194784	INVESTMENTS	BD	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-101,380	11,370,158	98.98 %	Yes	

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								Yes	No
EMPRESAS VERDES ARGENTINA SA	INVESTMENTS	AR	PINO LLC	C Corporation	25,526,245	77,654,243	100 %	Yes	
ESTANCIA CELINA SA	INVESTMENTS	AR	LAS MISIONES SA	C Corporation	-970,717	7,585,819	100 %	Yes	
EVOLUTION CREDIT PARTNERS I (CAYMAN) LP 125 HIGH STREET HIGH STREET TOWER 26TH FLOOR BOSTON, MA 02110 98-1418348	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	26,532,550	281,713,741	86.27 %	Yes	
EVOLUTION CREDIT PARTNERS I SLP LLC 98-1427934	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	199,831	354,525	100 %	Yes	
FLAMENCO SPA 2939 AVENIDA ISIDORA GOYENCHEA 11TH FL LAS CONDES, SANTIAGO CI 98-1120387	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	463	16,822	100 %	Yes	
FLORESTAS DO SUL AGROFLORESTAL LTDA AV CARLOS GOMES 1200 SALA 502 AUXILIADORA CENTRO, RIO GRANDE DO SUL 90480001 BR 98-0493906	INVESTMENTS	BR	CATLEYA LLC	C Corporation	-823,028	3,851,291	100 %	Yes	
FRANCOLIN PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1006384	INVESTMENTS	CJ	SHIPPING VENTURE CORPORATION	C Corporation	0	0	100 %	Yes	
FRIENDS OF HARVARD HONG KONG TRUST 114 MOUNT AUBURN ST 5TH FL CAMBRIDGE, MA 02138 47-7237666	TRUST FOR CONTRIBUTIONS	HK	HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Trust	2,952,872	623	100 %	Yes	
FRIENDS OF HARVARD UNIVERSITY	TRUST FOR CONTRIBUTIONS	UK	HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Trust	7,338,474	3,325,937	100 %	Yes	
GATEWAY REAL ESTATE FUND III - TE LP 98-0669480	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	-1,138,039	16,314,820	64.93 %	Yes	
GAVEA INVESTMENT FUND II B LP 98-0537951	INVESTMENTS	CA	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	307,000	1,211,000	100 %	Yes	
GBE DEVELOPMENT I LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	0	0	98.9 %	Yes	
GBE DEVELOPMENT II LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	-737	0	98.9 %	Yes	
GBE DEVELOPMENT III LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	0	0	98.9 %	Yes	
GBE DEVELOPMENT IV LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	0	0	98.9 %	Yes	

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								Yes	No
GBE DEVELOPMENT V LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	-453,481	0	98.9 %	Yes	
GBE DEVELOPMENT VI LTD UGLAND HOUSE SOUTH CHURCH STREET PO BOX 309 GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	-256	24,059	98.9 %	Yes	
GBE HOLDINGS LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	0	0	98.9 %	Yes	
GBE INVESTMENTS LIMITED MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LP	C Corporation	-481,792	708,249	98.9 %	Yes	
GBE PROJETOS AGRICOLAS II LTDA AV DAS AMERICAS 700 BL 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	GBE DEVELOPMENT II LTD	C Corporation	-738	29	98.9 %	Yes	
GBE PROPERTIES I LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	0	119,372	98.9 %	Yes	
GBE PROPERTIES II LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	0	0	98.9 %	Yes	
GBE PROPERTIES III LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	0	23,061	98.9 %	Yes	
GBE PROPERTIES V LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	0	138,499	98.9 %	Yes	
GBE PROPERTIES VI LTD UGLAND HOUSE SOUTH CHURCH STREET PO BOX 309 GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	0	135	98.9 %	Yes	
GBE PROPERTIES VII LTD	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	0	0	98.9 %	Yes	
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS BAHIA LTDA AV DAS AMERICAS 700 BLOCO 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	0	0	98.9 %	Yes	
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS GUADALUPE LTDA AV DAS AMERICAS 700 BLOCO 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	0	0	98.9 %	Yes	
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS MINAS GERAIS LTDA AV DAS AMERICAS 700 BLOCO 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	21,042	773,819	98.9 %	Yes	
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS PIAUI LTDA AV DAS AMERICAS 700 BLOCO 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	0	0	98.9 %	Yes	

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								Yes	No
GBE PROPIEDADES HOLDINGS TOCANTINS LTDA AVE OF AMERICAS NO 700 BUILDING 05 OFFICE 124 RIO DE JANEIRO CEP22640100 BR	INVESTMENTS	BR	GBE PROPERTIES IV LTD	C Corporation	-256	24,089	98.9 %	Yes	
GERRITY ATLANTIC RETAIL PARTNERS INC 973 LOMAS SANTA FE DRIVE SOLANA BEACH, CA 92075 27-4802513	INVESTMENTS	DE	GERRITY ATLANTIC RETAIL PARTNERS LLC	C Corporation	9,221,378	37,592,544	91.37 %	Yes	
GERRITY RETAIL FUND 2 INC 973 LOMAS SANTA FE DRIVE SOLANA BEACH, CA 92075 46-4417545	INVESTMENTS	DE	GERRITY ATLANTIC RETAIL PARTNERS LLC	C Corporation	19,448,786	559,895,327	91.37 %	Yes	
GREEN ROSELLA TRUST 98-1126908	INVESTMENTS	AS	ROSELLA LTD	C Corporation	14,218,182	92,519,506	100 %	Yes	
GUANARE AARL 98-0641951	INVESTMENTS	UY	PHEMUS CORPORATION	C Corporation	58,690	65,622,499	100 %	Yes	
GUANARE SA	INVESTMENTS	UY	PHEMUS CORPORATION	C Corporation	6,064,216	170,443,340	100 %	Yes	
HARBOUR OFFSHORE FUND IV LP 98-1414548	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-12,212,003	137,866,650	56.7 %	Yes	
HARBOUR OFFSHORE FUND V LP 98-1538699	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-4,270,744	12,489,041	62.1 %	Yes	
HARSPRING CAPITAL OFFSHORE LTD	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	34,445,345	224,712,868	97 %	Yes	
HARVARD ARASTIRMA VE EGITIM MERKEZI ISTANBUL LIMITED SIRKETI	RESEARCH SUPPORT/EVENT SUPPORT	TU	HARVARD INTERNATIONAL LLC	C Corporation	36,381	136,048	100 %	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING ASIA PACIFIC LTD	SALES SUPPORT	SN	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	1,774,159	1,051,680	100 %	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING AUSTRALIA PTY LTD C/O PWC ONE INTERNATIONAL TOWERS WATERMANS QUAY, BARANGAROO NSW2000 AS	SALES SUPPORT	AS	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	952,734	463,479	100 %	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING DE MEXICO SA DE CV	SALES SUPPORT	MX	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	950,088	434,875	99.99 %	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING EUROPE LTD	SALES SUPPORT	UK	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	8,184,915	4,344,732	100 %	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING FRANCE SAS	SALES SUPPORT	FR	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	1,603,675	1,380,044	100 %	Yes	

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								Yes	No
HARVARD BUSINESS SCHOOL PUBLISHING INDIA PRIVATE LTD	PUBLISHING SUPPORT	IN	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	3,711,315	2,250,524	99.99 %	Yes	
HARVARD CENTER SHANGHAI CO LTD	RESEARCH SUPPORT/LOGISTICAL SUPPORT FOR EVENTS	CH	HARVARD INTERNATIONAL LLC	C Corporation	137,805	6,876,172	100 %	Yes	
HARVARD GLOBAL RESEARCH SUPPORT CENTRE IRELAND DAC	GDPR REPRESENTATION	EI	HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	C Corporation	-19,074	44,312	100 %	Yes	
HARVARD UNIVERSITY PRESS LTD	BOOK DISTRIBUTION	UK	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	4,450,928	2,094,745	69.86 %	Yes	
HB CAYMAN LIMITED PO BOX 309 GT GRAND CAYMAN BWICJ CJ	INVESTMENTS	CJ	HB INSTITUTIONAL LP	C Corporation	7,386,211	97,439,963	97.01 %	Yes	
HH HR INVESTMENT LP 190 ELGIN AVENUE GEORGE TOWN, GRAND CAYMAN KY11205 CJ 98-1642951	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	5,823,685	25,824,465	100 %	Yes	
HIP BERMUDA REINSURANCE I LIMITED	INVESTMENTS	BD	HAMPDEN INSURANCE PARTNERS I LP	C Corporation	2,711,285	27,301,466	93 %	Yes	
HITE CARBON OFFSET LTD	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-10,085,469	242,418,167	81.5 %	Yes	
HITE HEDGE OFFSHORE LTD	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	29,982,387	295,506,958	70.7 %	Yes	
HMC BEEFEATER INC 1209 ORANGE STREET WILMINGTON, DE 19801 82-0888543	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	1,971,512	4,380,843	100 %	Yes	
HMC JUWHEEL INVESTORS LP MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1196788	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	0	24,187,055	100 %	Yes	
HUNTER PATTON LTD C/O MAPLES CORP SVCS PO BOX 30 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1395917	INVESTMENTS	CJ	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	0	0	100 %	Yes	
ICHU LTD C/O MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	CANTUTA LTD	C Corporation	0	0	100 %	Yes	
INVERSIONES CATIVAL SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-2,000	203,929	100 %	Yes	
INVERSIONES SANTA RITA SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-2,517	1,689,280	100 %	Yes	

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								Yes	No
INVERSIONES TRES CUMBRES LTDA AVENIDA VITACURA N 5093 OFICINA 601 VITACURA, SANTIAGO CI 98-0446986	INVESTMENTS	CI	PHEMUS CORPORATION	C Corporation	0	5,853,961	100 %	Yes	
JADE RETAIL INC PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1401548	INVESTMENTS	CJ	PEARL RETAIL LLC (ATLANTIC US REAL ESTATE LLC)	C Corporation	0	0	92.97 %	Yes	
JUS BG I - FEEDER LP PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1018586	INVESTMENTS	CJ	ITAY LLC	C Corporation	436,955	1,179,366	100 %	Yes	
KEPOS INSTITUTIONAL OPPORTUNITIES FUND LTD	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-75,782	5,767,535	100 %	Yes	
LA JACARANDA SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-2,877	60,322	100 %	Yes	
LA MORA SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-8,852	597,499	100 %	Yes	
LA ZARZA SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-4,799	2,765,191	100 %	Yes	
LAS ACACIAS SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-1,955	43,877	100 %	Yes	
LAS MISIONES SA	INVESTMENTS	AR	BT2 CO LLC	C Corporation	15,033,033	54,811,093	100 %	Yes	
LCM GLOBAL ALTERNATIVE RETURNS FEEDER FUND LP 98-1529383	INVESTMENTS	JE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-2,307,382	27,461,716	68.7 %	Yes	
LIFETIME CENTRECOURT GRENVILLE LIMITED PARTNERSHIP 22 ST CLAIR AVENUE EAST SUITE 1010 TORONTO, ON M4T2S3 CA 98-0684331	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	0	189,635	50 %	Yes	
LONGFELLOW ATLANTIC REIT INC 260 FRANKLIN STREET SUITE 1520 BOSTON, MA 02110 46-4628691	INVESTMENTS	DE	LONGFELLOW ATLANTIC HOLDINGS LLC	C Corporation	-10,874	0	92.04 %	Yes	
LOS ARRAYANES SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-4,188	958	100 %	Yes	
LOS LAURELES SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-1,783	347,576	100 %	Yes	
LUXCO LENDING FUND II SARL	INVESTMENTS	LU	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-15,532,896	103,449,016	100 %	Yes	

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								Yes	No
MAP 850 SP 190 ELGIN AVENUE GEORGE TOWN, GRAND CAYMAN KY19008 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	51,169,522	312,769,516	100 %	Yes	
MCR HOSPITALITY FUND II REIT LLC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 85-2455985	INVESTMENTS	DE	MCR HOSPITALITY FUND II LP	C Corporation	-1,158,905	379,864,221	61.27 %	Yes	
MCR HOSPITALITY FUND II TRS LLC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 85-2526788	INVESTMENTS	DE	MCR HOSPITALITY FUND II LP	C Corporation	2,853,017	10,771,003	61.27 %	Yes	
MCR OPPORTUNITY FUND I REIT LLC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 85-2050139	INVESTMENTS	DE	MCR OPPORTUNITY FUND I LP	C Corporation	-1,561,446	36,045,024	62.52 %	Yes	
MCR OPPORTUNITY FUND I TRS LLC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 85-2094881	INVESTMENTS	DE	MCR OPPORTUNITY FUND I REIT HOLDINGS LLC	C Corporation	-1,095,639	1,625,208	62.52 %	Yes	
MCROPP COINVEST REIT I LLC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 86-2931195	INVESTMENTS	DE	MCROPP COINVEST LP	C Corporation	-1,550,365	7,133,333	100 %	Yes	
MCROPP COINVEST REIT I TRS LLC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 86-2968431	INVESTMENTS	DE	MCROPP COINVEST LP	C Corporation	-525,047	311,117	100 %	Yes	
MCROPP NEW YORK LEX COINVEST REIT LLC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 87-1410039	INVESTMENTS	DE	MCROPP COINVEST LP	C Corporation	-1,029,178	10,777,725	100 %	Yes	
MCROPP NEW YORK LEX REIT LLC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 87-1423955	INVESTMENTS	DE	MCR OPPORTUNITY FUND I LP	C Corporation	-1,916,779	20,330,953	62.52 %	Yes	
MIRABILIS SA CALLE LAS BEGONIAS NO 475 DPTO 702 SAN ISIDORO, LIMA PE	INVESTMENTS	PE	PARFEN SA	C Corporation	0	17,489	99.99 %	Yes	
NICARAO I LTD 98-0643167	INVESTMENTS	CJ	NICARAO LTD	C Corporation	0	584,363	100 %	Yes	
NICARAO II LTD 98-0643169	INVESTMENTS	CJ	NICARAO LTD	C Corporation	0	584,363	100 %	Yes	
NICARAO LTD MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-0643164	INVESTMENTS	CJ	NICATECA INC	C Corporation	0	29,564,444	100 %	Yes	
NICATECA INC C/O WALKERS SPV LTD WALKER HOUSE 87 MARY ST GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-0520487	INVESTMENTS	CJ	PHEMUS CORPORATION	C Corporation	-380,567	8,290,586	100 %	Yes	
NICATECA SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-6,936	1,788,292	100 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust									
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								Yes	No
NOMINA (NO 1253) LIMITED	INVESTMENTS	UK	HAMPDEN INSURANCE PARTNERS I LP	C Corporation	30,120	9,984,018	93 %	Yes	
NORTHERN ROSELLA TRUST 98-6081350	INVESTMENTS	AS	GREEN ROSELLA TRUST	C Corporation	0	0	100 %	Yes	
OAK-MOSSER REIT INC 220 MONTGOMERY STREET 20TH FLOOR SAN FRANCISCO, CA 94104 81-3362816	INVESTMENTS	DE	OAK-MOSSER LLC	C Corporation	78,272	0	86.46 %	Yes	
OPERA SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	308,999	20,086,548	100 %	Yes	
OPTII SOLUTIONS INC 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 87-3430942	INVESTMENTS	DE	MCR OPPORTUNITY FUND I LP	C Corporation	-403,283	3,778,572	62.52 %	Yes	
PAG ASIA ALPHA FEEDER LIMITED PO BOX 472 2ND FLOOR HARBOR PLACE 103 S CHURCH ST GEORGE TOWN, GRAND CAYMAN KY11106 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	122,589	414,588	55.69 %	Yes	
PARFEN SRL	INVESTMENTS	UY	AZARA LLC	C Corporation	-154,692	37,699,460	100 %	Yes	
PEARL RETAIL INC PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1048757	INVESTMENTS	CJ	PEARL RETAIL LLC (ATLANTIC US REAL ESTATE LLC)	C Corporation	0	380,648,579	92.97 %	Yes	
PINARES AARL 98-0641950	INVESTMENTS	UY	PHEMUS CORPORATION	C Corporation	6,125	16,315,766	100 %	Yes	
POOLED INCOME FUNDS (3)	CHARITABLE TRUST	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Trust			0 %	Yes	
POTRERO INSTITUTIONAL FUND LTD 98-1544994	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-36,860,357	108,346,186	100 %	Yes	
PREMIER A-1 SERVICES LLC 3519 FEE FEE RD 221 BRIDGETON, MO 63044 82-1435302	INVESTMENTS	DE	PREMIER A-1 ST LOUIS HOLDINGS LLC	C Corporation	6,494	0	90.82 %	Yes	
PSI ATLANTIC SERVICES LLC 530 OAK COURT DRIVE SUITE 185 MEMPHIS, TN 38117 82-1423777	INVESTMENTS	DE	PSI ATLANTIC HOLDINGS III LLC	C Corporation	6,597	0	91.73 %	Yes	
PULAR SPA C/O ANINAT SCHWENCKE CIA AV LOS CONQUISTADORES 1700 PISO 16 SANTIAGO CI	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	444	14,862	100 %	Yes	
RC IV CAYMAN ICW BLOCKER LLC 1180 PEACHTREE STREET NE SUITE 2500 ATLANTA, GA 30309 98-1643897	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	0	35,205,429	59.74 %	Yes	

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								Yes	No
RELIF INVESTMENTS COOPERATIEF UA 98-1510059	INVESTMENTS	NL	REALTERM EUROPE LOGISTICS FUND SCSP	C Corporation	44,865	116,451,789	53 %	Yes	
REPRESA PROPERTIES LTD UGLAND HOUSE SOUTH CHURCH STREET PO BOX 309 GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C Corporation	-27,317	1,075,220	98.9 %	Yes	
RETIREMENT PLAN TRUST FOR EMPLOYEES OF HARVARD UNIVERSITY 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-2636388	INVESTMENTS	MA	NA	Trust	0	1,036,497,157	100 %	Yes	
RIO MIRA PARTICIPACOES LTDA AV DAS AMERICAS 700 BLOCO 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	-308	44,472	98.9 %	Yes	
ROSELLA HOLD TC PTY LTD 98-1126654	INVESTMENTS	AS	ROSELLA LTD	C Corporation	0	0	100 %	Yes	
ROSELLA LTD 98-1120479	INVESTMENTS	CJ	BLUE MARBLE HOLDINGS CORP	C Corporation	4,871,233	0	100 %	Yes	
ROSELLA SUB TC PTY LTD 98-1126678	INVESTMENTS	AS	ROSELLA HOLD TC PTY LTD	C Corporation	0	0	100 %	Yes	
SOROBAN DECARBONIZATION BENEFICIARIES CAYMAN FUND II LTD 190 ELGIN AVENUE GEORGE TOWN, GRAND CAYMAN KY19008 CJ 95-1645315	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-56,957,579	394,483,471	58.5 %	Yes	
SOROBAN OPPORTUNITIES CAYMAN FUND III LTD 55 WEST 46TH STREET 32ND FLOOR NEW YORK, NY 10036 98-1585438	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	46,678,491	454,171,232	62.79 %	Yes	
STAR ASIA JAPAN SPECIAL SITUATIONS IV BLOCKER LP 125 GAITHER DRIVE SUITE L MOUNT LAUREL, NJ 08054 98-1531119	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	0	27,565,157	100 %	Yes	
STAR ASIA JAPAN SPECIAL SITUATIONS V BLOCKER LP UGLAND HOUSE _ GRAND CAYMAN KY11104 CJ 98-1568616	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	0	0	86.28 %	Yes	
SUSTAINABLE TEAK PARTICIPACOES LTDA AV CASTELO BRANCO 272 ROOM 3 SAO MIGUEL CACERES, MATO GROSSO 78200000 BR 98-0639215	INVESTMENTS	BR	BRAZIL TEAK LLC	C Corporation	-8,449,575	132,300,271	100 %	Yes	
TACORA SPA C/O ANINAT SCHWENCKE CIA AV LOS CONQUISTADORES 1700 PISO 16 SANTIAGO CI	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	585	35,946	100 %	Yes	
TAGUA SPA 2939 AVENIDA ISIDORA GOYENCHEA 11TH FL LAS CONDES, SANTIAGO CI 98-1120143	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	411	14,837	100 %	Yes	
TDCA REIT INC 5130 SOUTH ALSTON AVENUE SUITE 210 DURHAM, NC 27713 47-5575876	INVESTMENTS	DE	TDC ATLANTIC HOLDINGS LLC	C Corporation	-10,477	899,207	88.68 %	Yes	

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								Yes	No
TERENA SA	INVESTMENTS	UY	PHEMUS CORPORATION	C Corporation	28,740	58,022,838	100 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE BAHIA LTDA AV DAS AMERICAS 700 BL 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-3,815	212	98.9 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE MARANHAO LTDA FAZENDA SANTO ANONIO DA MANGA S/N ZONA RURAL MARANHAO BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	0	0	98.9 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE PIAUI LTDA RUA ALVARO MENDES N 2346 SALA C CENTRO NORTE TERESINA-PL BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-10,385	30,790	98.9 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA LTDA AV DAS AMERICAS 700 BL 5 SALAS 123 A NORTE BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	GBE DEVELOPMENT V LTD	C Corporation	-453,490	160,574	98.9 %	Yes	
TERRACAL PARTICIPACOES LTDA AV DAS AMERICAS 700 BLOCO 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	REPRESA PROPERTIES LTD	C Corporation	9	2,127	98.9 %	Yes	
TERRACAL PROPRIEDADES LTDA AV DAS AMERICAS 700 BLOCO 5 SALAS 123 A 128 BARRA DA TIJUCA, RIO DE JANEIRO BR	INVESTMENTS	BR	REPRESA PROPERTIES LTD	C Corporation	-27,019	1,357,074	98.9 %	Yes	
TINAMOU PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1014421	INVESTMENTS	CJ	FRANCOLIN	C Corporation	0	0	100 %	Yes	
TOPWATER PARTNERS OFFSHORE LTD 520 MADISON AVENUE NEW YORK, NY 10022 98-1144747	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-16,835,469	79,478,195	52.08 %	Yes	
TORUS FEEDER 3 LTD	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	59,432,530	434,464,885	56 %	Yes	
TOTORA LTD C/O MAPLES CORPORATE SERVICES LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	ICHU LTD	C Corporation	0	0	100 %	Yes	
TPRV CAPITAL FUND LTD	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	0	0	56.62 %	Yes	
TRAVEL TECH ACQUISITION CORPORATION 1503 LBJ FREEWAY SUITE 300 DALLAS, TX 75234 98-1589034	INVESTMENTS	CJ	MCR OPPORTUNITY FUND I LP	C Corporation	-355	1,838	62.52 %	Yes	
TUNUYAN SA	INVESTMENTS	NU	NICARAO LTD	C Corporation	-20,836	4,230,151	100 %	Yes	
TWO SIGMA MERCURY CAYMAN FUND LTD 190 ELGIN AVENUE GEORGE TOWN, GRAND CAYMAN KY19005 CJ 98-1473352	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	34,345,593	353,538,757	65.8 %	Yes	

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								Yes	No
UNITECA AGROFLORESTAL SA AVE GOVERNADOR PONCE DE ARRUDA 10545 MATO GROSSO 78110971 BR	INVESTMENTS	BR	SUSTAINABLE TEAK PARTICIPACOES LTDA	C Corporation	-4,145	8,884,316	90.56 %	Yes	
USRA ATLANTIC NET LEASE CAPITAL CORP C/O US REALTY ADVISORS LLC 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 45-2732642	INVESTMENTS	DE	USRA ATLANTIC CAPITAL PARTNERS LLC	C Corporation	73,177,137	65,057,728	92.97 %	Yes	
VOLEON COMPOSITION INTERNATIONAL FUND LTD 190 ELGIN AVENUE GEORGE TOWN, GRAND CAYMAN KY19005 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	23,863,300	224,265,019	72.54 %	Yes	
WEST70 OFFSHORE FUND LTD	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C Corporation	-146,138	0	100 %	Yes	
WESTERN ROSELLA TRUST 98-1126861	INVESTMENTS	AS	GREEN ROSELLA TRUST	C Corporation	27,276,719	62,581,647	100 %	Yes	

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of related organization	(b) Transaction type(a-s)	(c) Amount Involved	(d) Method of determining amount involved
AFRICA ACADEMY FOR PUBLIC HEALTH	R	693,352	CASH
AMERICAN REPERTORY THEATRE COMPANY INC	B	6,620,324	CASH
AMERICAN REPERTORY THEATRE COMPANY INC	D	4,525,624	CASH
AMERICAN REPERTORY THEATRE COMPANY INC	J	448,000	CASH
AMERICAN REPERTORY THEATRE COMPANY INC	L	544,043	COST
AMERICAN REPERTORY THEATRE COMPANY INC	M	550,280	CASH
AMERICAN REPERTORY THEATRE COMPANY INC	N	123,000	CASH
ASSOCIACAO DAVID ROCKEFELLER CENTER DE UNIVERSIDADE DE HARVARD	R	752,232	CASH
BLUE MARBLE HOLDING CORP	R	7,073,423	CASH
BLUE MARBLE HOLDING CORP	S	120,597,333	CASH
BOTSWANA-HARVARD AIDS INSTITUTE	R	3,161,093	CASH
CENTRE RECHERCHE EUROPEEN DE LA HBS	B	1,830,955	CASH
CENTRO HARVARD-D ROCKEFELLAR PARA ESTUDIOS LATINAMERICANOS AC	R	500,793	CASH
DEMETER HOLDINGS CORP	S	9,941,228	CASH
DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC	C	1,913,686	CASH
DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC	N	159,842	COST
FRIENDS OF HARVARD HONG KONG TRUST	S	2,952,872	CASH
FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN DE EMPRESA	B	1,161,000	CASH
FUNDACION DRCLAS CHILE	R	137,217	CASH
GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC	C	400,000	CASH
GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC	O	378,928	COST
HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING	A	168,320	CASH
HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING	B	101,346	CASH
HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING	L	2,130,786	COST
HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING	M	231,900	COST

Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of related organization	(b) Transaction type(a-s)	(c) Amount Involved	(d) Method of determining amount involved
HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING	Q	2,127,061	COST
HARVARD ARASTIRMA VE EGITIM MERKEZI ISTANBUL LIMITED SIRKETI	M	752,775	COST
HARVARD CENTER SHANGHAI CO LTD	M	2,763,413	COST
HARVARD DEDICATED ENERGY LIMITED	H	15,138,166	COST
HARVARD GLOBAL RESEARCH SUPPORT SERVICES INC	P	4,510,470	COST
HARVARD MAGAZINE INC	A	139,467	COST
HARVARD MAGAZINE INC	R	1,900,000	CASH
HARVARD MANAGEMENT COMPANY	R	147,214,674	CASH
HARVARD MANAGEMENT PRIVATE EQUITY CORP	R	8,147,155,469	CASH
HARVARD MANAGEMENT PRIVATE EQUITY CORP	S	9,334,732,024	CASH
HARVARD NEURODISCOVERY CENTER INC	O	571,134	CASH
HARVARD PRIVATE CAPITAL REALTY INC	R	425,989,671	CASH
HARVARD PRIVATE CAPITAL REALTY INC	S	1,208,230,431	CASH
HARVARD REAL ESTATE - ALLSTON INC	D	55,124,914	CASH
HARVARD REAL ESTATE - ALLSTON INC	R	191,721	CASH
HARVARD UNIVERSITY PRESS LTD	D	2,106,178	CASH
HARVARD UNIVERSITY PRESS LTD	G	3,050,002	COST
HARVARD UNIVERSITY PRESS LTD	L	100,000	COST
HARVARD UNIVERSITY PRESS LTD	P	257,040	COST
HARVARD UNIVERSITY PRESS LTD	S	1,958,121	CASH
HARVARD-YENCHING INSTITUTE	R	1,565,000	CASH
PHEMUS CORP	R	76,510,585	CASH
PHEMUS CORP	S	266,415,681	CASH
RED TOP INC	D	714,885	CASH
STUDENT ORGANIZATIONS AND JOURNALS OF HARVARD LAW SCHOOL INC	B	1,195,970	CASH

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of related organization	(b) Transaction type(a-s)	(c) Amount Involved	(d) Method of determining amount involved
TRUSTEES FOR HARVARD UNIVERSITY	S	10,141,413	COST
TRUSTEES FOR HARVARD UNIVERSITY	L	11,518,271	COST